

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Friday June 26 1987

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the Windy  
City, Page 24

Autos ... S. 22	Industries ... Rs 3100	Portugal ... Esc 100
Belgium ... Bfr 45	Italy ... Rs 350	S. Africa ... R 6.00
Belgium ... Bfr 45	Japan ... 1,1600	Spain ... SS 4.10
Canada ... C\$1.50	Kenya ... P 600	Spain ... Ps 125
Cyprus ... C\$1.50	Lebanon ... P 500	Sri Lanka ... Rp 50
Denmark ... Dkr 2.00	Malta ... P 500	Sweden ... Kr 8.00
Egypt ... £ 1.25	Lebanon ... £ 50.00	Switzerland ... SF 2.20
Finland ... Fr 4.25	Malta ... £ 50.00	Tunisia ... M 505
Germany ... DM 2.20	Morocco ... Pcs 200	Turkey ... D 100
Greece ... Dr 100	Morocco ... Dr 6.00	Turkey ... £ 1.50
Hong Kong ... HKS 12	Morocco ... Dr 6.00	U.A.E ... Dr 6.50
India ... Rp 15	Morocco ... Dr 6.00	U.S.A. ... \$1.00

## World news

### US moves warships towards the Gulf

Three US warships moved towards the Gulf to reinforce American presence there following President Reagan's decision to give more protection to Kuwaiti ships. Page 4

Meanwhile French Defence Minister Andre Giraud was quoted as saying his country was against forming an international force to secure freedom of navigation in the Gulf.

#### Golden Temple raid

Hundreds of police raided the Golden Temple in Amritsar to prevent extremists proclaiming a separatist Sikh government. Page 4

#### Cuban secrets

President Fidel Castro of Cuba said measures had been taken to guard Cuba's military secrets following the defection to the US of a leading air force general.

#### Waldheim audience

The Pope received Austrian President Kurt Waldheim in a private audience despite widespread Jewish outrage and protests by former concentration camp inmates outside the Vatican. Page 2

#### Barcelona bomb

A police chief and six other people were slightly hurt when a home-made bomb exploded at a tax office in a Barcelona suburb, hours before suspected members of a Catalan separatist group were to appear in court.

#### Swoop on squatters

Night hundred South African troops and police raided a squatter camp outside Cape Town and arrested 110 black people in a "crime prevention operation," police said.

#### Acid rain plan

Dutch Environment Minister Ed Nijhuis called for a Europe-wide environmental plan linking industry and governments in a campaign against acid rain.

#### French flight chaos

A 24-hour strike by French air traffic controllers plunged European flights to and from Paris into chaos.

#### Disobedience threat

Sugar plantation owners threatened to launch a civil disobedience campaign in the central Philippines if President Corazon Aquino pushed through sweeping land reforms.

#### Marine assault

Young Americans were losing moral fibre and patriotism because of flag-burning protests, Watergate, working mothers and lack of religion in public schools, said Gen P. X. Kelley, retiring head of the Marine Corps.

#### Locusts on march

Locusts have escaped from their usual breeding grounds in north-east Africa and threaten crops from the Atlantic to Arabia, the Food and Agriculture Organisation said.

#### Kidnap contact

The US had been in contact with Syria concerning the kidnapping of American journalist Charles Glass in Lebanon, a senior American official said.

#### Rock music detente

An East German newspaper published a letter from Communist leader Erich Honecker thanking a West German rock star for sending him a leather jacket and enclosing a horn in return. In his youth, Honecker was a drummer in a Socialist band.

#### Manila blast

A hand grenade exploded outside the residence in Manila of leading Philippine churchman Cardinal Jaime Sin, injuring two passers-by.

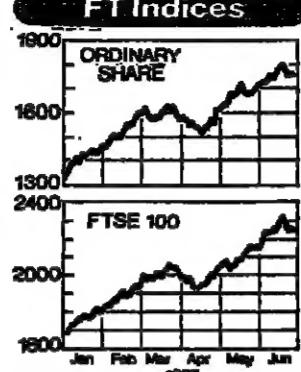
## Business summary

### Henkel in FFr 2bn bid for French company

**HENKEL**, West German specialty and detergent group, has reached agreement to take over Le Saut-à-Cette, French washing and detergents company, for FFr 2ha (SFr 22.5m). The price Henkel is to pay for the company is 39 times its 1986 profits of FFr 1.35m. Page 25

**WALL STREET:** The Dow Jones industrial average closed up 22.54 at 2,451.55. Page 43

#### FT Indices



**LONDON:** Sterling's dull performance and Argus' group's big rights issue conspired to weaken equity prices. Gilts eased. The FTSE 100 index fell 6.8 to 2,277.4 and the FT Ordinary index lost 0.9 to 1,772.5. Details Page 44

**STERLING** closed in New York at \$1.6135. It fell in London to \$1.6125 (\$1.6215); to DM 2.9475 (DM 2.9550); to SF 4.4745 (SF 4.4500); to FF 9.8375 (FF 9.8225); but rose to Y238.00 (Y235.00). The pound's exchange rate index fell 0.1 to 72.2. Page 37

**GOLD** fell \$1.00 in the London bullion market to close at \$441.00. It also fell in Zurich to \$440.75 (\$441.95). Page 36

**TOKYO:** A resurgence in high technology issues extended share price gains. The Nikkei average closed up 138.60 at 25,031.35. Page 45

**LE MATIN**, leading French Socialist daily newspaper, has been rescued from bankruptcy by a survival plan put together by a group of senior journalists at the paper and backed by readers, other publications and some of France's leading financial figures. Page 33

**EC COMMISSION** President Jacques Delors called on the heads of state and government of the Community to set clear guidelines for future financing and agricultural reforms at next week's summit, or an imminent financial crisis. Page 25

**YUGOSLAVIA:** The Nikkei average closed up 138.60 at 25,031.35. Page 45

**HUNGARY:** Hungarian officials said the rejuvenated leadership would help implement new economic reforms which were expected to be announced by the party next month. Economic reform is urgently needed.

**HUNGARY:** Hungary suffered a \$1.4bn cur-

## Gorbachev unveils 'revolutionary' economic reform

BY PATRICK COCKBURN IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet leader, yesterday outlined to the Communist Party Central Committee in Moscow his plan to reform completely the Soviet economy.

The meeting is seen as crucial to the introduction of radical change in the economy following the failure of piecemeal economic reforms to have much impact during Mr Gorbachev's first two years in office.

"Taking our economy out of the pre-crisis situation in which it has found itself calls for in depth, truly revolutionary transformations," Mr Gorbachev told the 307 members of the central committee, which includes all top Soviet officials.

The reforms outlined by Mr Gorbachev would reduce central control of the economy, boost the independence of enterprises and leave many prices to be determined by wholesale trade rather than by fiat from Moscow.

In his speech, Mr Gorbachev gave for the first time the outline of a coherent strategy for economic reform. This contrasts with the reforms since 1985 under which enterprises were allowed greater inde-

pendence but still found their basic inputs and outputs controlled by Moscow.

Nevertheless, the Soviet leader said the economy was showing signs of slow improvement, with industrial output up 4.4 per cent and agriculture 3 per cent in 1986.

Mr Gorbachev has also strengthened his position in the past six months by the greater freedom of expression in the press and increasingly sharp attacks on the top economic administration by economists and journalists.

He said he believed little had been accomplished yet. "We are hardly only on the first wave of restructuring. This wave has sent ripples through stagnant water."

Mr Gorbachev pointed to examples illustrating the lack of organisation in the running of the Soviet Union, and mentioned in particular the violation of Soviet air space by the West German sports plane and its landing in Moscow. This is an unprecedented occurrence from all points of view."

He also said the economic changes could be carried through only if there was greater democracy in the Soviet Union and in the Communist Party itself.

A special conference of the Communist Party is to be called on June 26 next year to consider the progress of economic and political re-organisation since 1985.

The central economic bodies in the Soviet Union, such as Gosplan and the ministries, are, in general,

opposed to such radical reforms as Mr Gorbachev is proposing, but they are likely to be welcomed by the provincial party leaders who make up almost a third of the central committee.

As Opposition leaders decided to go ahead with a major peace march today which the Government condemned as subversive, concern grew that students dedicated to revolution could take over the peaceful protest.

The Government, however, issued a series of conciliatory statements which went some way to meeting the Opposition's demands. Having eventually released Mr Kim Dae Jung, co-leader of the main Opposition party from house arrest, it promised to free almost all other detainees arrested since the disturbances began by next Monday.

Mr Kim said that he was ready to co-operate with the Chun Government in exchange for greater democracy. Mr Kim Young Sam, the other co-leader of the party, met President Chun on Wednesday for talks he later described as a failure.

He also told the central committee that an organisation might have to be established to combat corruption and abuse of office but he did not elaborate.

In an unusually conciliatory statement, the national police chief asked South Koreans to refrain from involving themselves in today's demonstration, which came at a time when hopes were rising on the basis of pan-national efforts to stabilise the situation.

Adopting an unusual non-inflammatory tone, he apportioned blame for the death of a combat policeman last week, which has aroused anger in the forces, not to the usual anti-communist subversive elements, but to the hoodlums people believe were responsible.

Strong concern was expressed yesterday in newspaper editorials about radical students whom analysts believe are becoming more influential as the crisis continues without firm agreement.

The influential Dong Ah Il told parents that it was their responsibility to warn student children about the dangers of encouraging Communist North Korea.

Meanwhile, Pyongyang radio said that it had no intention of involving itself in military activity against the South and urged the Opposition to continue the struggle against Mr Kim's regime.

The senior party official in charge of the economy, Mr Ferenc Havasi, was appointed to the job of Mr Gorbachev previously held, that of Deputy General-Secretary to Mr Kadar. In turn, Mr Neimeth moved into the presidency previously occupied by the ailing Mr Pal Losonczi, who retired.

The new Prime Minister, Mr Gross, is one of the rare colourful personalities in East European politics. He is extremely outspoken and is widely regarded in Hungary as a populist who recently gave warning that the party had delayed long enough in introducing new reforms.

He also criticised the party's information policy - for which Mr Berecz is responsible. During last

October's anniversary of the 1956 Hungarian uprising, Mr Gross said in a radio interview that virtually all his workmates and friends had taken part in the uprising and that he felt "very lonely in those weeks."

The leadership reshuffle, undertaken at a plenary meeting of the Central Committee and approved by Parliament, was similar to previous ones which left Mr Kadar untouched but moved around senior officials such as Mr Karoly Neimeth, who was once a prime candidate to succeed him. During a recent visit to Sweden, Mr Kadar said he had no plans to collect his pen.

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He also criticised the party

## EUROPEAN NEWS

Tim Dickson in Luxembourg examines yesterday's EC transport meeting

## Air reforms take off into the clouds

"It is not going to revolutionise European air transport and nobody should pretend that it will," Mr Peter Sutherland, EC Competition Commissioner, told Luxembourg yesterday.

"The overall result will be the creation of considerable new benefits for the Community air traveller," Mr Stanley Clinton Davis, EC Transport Commissioner, told Luxembourg yesterday.

With the long-awaited package of EC air reforms grounded yesterday on the single rock of Gibraltar, the question of working out the practical implications of the deal if Britain and Spain could settle their differences began in earnest.

Given that the negotiations had to win the unanimous approval of 12 member states, nobody was disguising the fact that major concessions had to be made over the past 12 months (and especially in the last few weeks) to win the support of the more reluctant member states.

Thus Denmark, Spain, Greece and Italy have been granted significant exemptions to block the entry of new international services in some of their key airports, including such popular destinations as Venice, Athens, and Malaga.

The package, moreover, does not remove the vast edifice of cosy bilateral government-to-government agreements which have enabled the airlines to share capacity and revenues in a blatantly anti-competitive way. It acknowledges their existence but essentially days new rules which they will have to observe and which are designed to get rid of the worst excesses.

The new deal, for example, will limit the power of governments to block proposals for lower fares. According to Mr Clinton Davis, about two-thirds of the discount fares currently available on flights between member-countries could be cut by an extra 10 or 20 per cent.

Cheap fares on off-peak flights would be allowed without restrictions such as the mandatory Saturday night stay over though there would be a 20-50 per cent cancellation charge. The power to block "hubs" — Ireland and Portugal have been granted limited rights to fly hub to hub which observers say could open up the opportunity for new air-lines.

As for the traveller much depends on whether the new competition will bring fares down on these routes.

These new opportunities, however, will all be circumscribed by the continuation of capacity and revenue-sharing agreements between member states. For the first two years after the package comes into effect (October 1988, being well) a government will only be able to intervene if the market share of its airlines falls below 45 per cent (of all routes), compared with the 50/50 arrangements which are not uncommon at the moment. This will drop to 40 per cent for the third year.

The Commission was also pointing out yesterday that it will in future have powers to launch dawn raids, investigate and ultimately fine, airlines that do not obey the new rules. At the moment air transport is specifically excluded from such actions.

## Volkswagen seeks court freeze on broker's assets

BY HAGI SIMONIAN IN FRANKFURT

VOLKSWAGEN has taken legal steps in Switzerland to freeze the assets of Mr Joachim Schmidt, the Frankfurt foreign exchange broker who is being sought by state prosecutors in connection with a DM 473m (£160m) foreign exchange fraud at the company.

VW has taken out four summonses against Mr Schmidt for payments totalling DM 40m.

The company has also taken legal action to have certain identified assets frozen as "an insurance," according to its spokesman, Mr Ortwin Witzel.

They include the assets of companies which belong to or belonged to Mr Schmidt, as well as bank accounts in his nominees' names, said Mr Christian Craseman, the local prosecutor in Meilen, near Zurich.

Mr Witzel said the DM 40m

was a partial figure and said

VW had taken steps to freeze Mr Schmidt's assets in Liechtenstein and West Germany.

The freezing of Mr Schmidt's

Swiss assets is only temporary.

VW will have to launch a civil action to recover any

moneys. According to the official journal of the court of Zurich, the company has taken out four orders in the local court at Meilen. Mr Witzel confirmed that VW may seek to take action against any other assets of Mr Schmidt it might identify.

Mr Craseman is meanwhile co-operating with the state prosecutors' office in Braunschweig, near VW's headquarters at Wolfsburg, in the criminal investigation into the fraud.

He confirmed the authorities

were still hoping to find out

where Mr Schmidt was.

Wearing his sash of office over the black morning dress which is traditional for such occasions, the former UN Secretary General now accused of links with Nazi war crimes and of trying to cover up his service as an officer in Hitler's Wehrmacht, spent 35 minutes in conversation with Pope John Paul II in the latter's private library.

Joined later by his wife, Mr Alois Mock, the Austrian Foreign Minister, and other members of his entourage, Dr Waldheim then listened to a 12 minute speech of welcome from the Pope who, speaking in German, dwelt at length on Austria's contribution to the maintenance of peace and on its generous shelter of refugees.

The Pope looked back "with joy" on his first visit to Austria in 1963 and "with hope" to his second next year, which will be at the invitation of the Austrian bishops.

## Closed square

Meanwhile, in the hot sun-shine outside, up to 200 protesters found themselves excluded from St Peter's Square which, in a very unusual security move, had been closed off since dawn. Television cameras focused on Rabbi Avi Weiss from New York and two colleagues who were dressed in concentration camp uniform, while other representatives of the Italian Jewish Community paraded around the entrance to the square with black placards bearing the names painted in yellow of Nazi concentration camps.

Elsewhere, one young man carried a wooden gallows and a placard saying, "Waldheim offers the cross." One demonstrator claimed afterwards that they had scored a small success in forcing Dr Waldheim and his party to enter the Vatican "by the back door" and not down the main access road, the Via della Conciliazione.

The only slip-up to affect the demonstration had occurred the night before when a smoke bomb went off prematurely in the hotel room close to the Vatican taken by Ms Beate Klarsfeld, the 48-year-old Berlin born "Nazis-hunter" who played a key role in locating Klaus Barbie in Bolivia. She had planned to release the black smoke today as "a contrast to the white smoke which symbolises a pope's election," she said.

After delivering a 15-minute welcome to the Pope's speech of welcome, dwelling on hopes for peace and an end to the divisions in Europe, Dr Waldheim exchanged presents with the Pope: his a crystal glass vase, the pontiff's a madonna and child in black Murano glass.

Then according to the dictates of protocol, the President was introduced by Cardinal Casaroli, the Vatican Secretary of State, to the accredited diplomatic corps — on this occasion somewhat abbreviated.

## Missing envoy

American displeasure with Dr Waldheim — marked until now by denying him entry to the US — was further underlined by the absence of its ambassador to the Holy See, Mr Frank Shakespeare, who was represented by the embassy's number three, Costa Rica, Honduras and the Principality of Monaco had officially announced that they would not be present, while other absentees — not all for reasons of diplomatic protest — included the Italian ambassador, as well as the British, the Belgian and the Dutch.

Dr Waldheim's final act before completing his landmark visit — to be followed shortly by an official journey to Jordan — was a walk down into the Basilica for prayer on the tomb of St Peter.

## Kadar clears out the top drawer

BY JUDY DEMPSEY IN VIENNA

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## Top Communist quits French party leadership

BY PAUL BETTS IN PARIS

THE FRENCH Communist Party has suffered another top level defection with the resignation of Mr Pierre Jiquin, leader of the reformist faction from the party's central committee.

His departure highlights the increasing divisions inside the party, which has suffered a steady electoral decline during the past few years, gaining barely 10 per cent of the national vote in last year's parliamentary elections after commanding more than 20 per cent a decade ago.



Mr Jiquin: reformist

Mr Jiquin, who is 57 and was once the party's official spokesman, has led the so-called *renouveau* or reformist movement in the party urging a radical change in French Communist policies and approach. He and his followers have argued for greater internal democracy inside the party.

The reformists have also sought to reduce the party's traditional dependence on Moscow and adapt policies to the changing structures of French society. Without a profound transformation, the party had little hope of halting its alarming electoral decline. Mr Jiquin has warned on several occasions.

But the Communist's hard-line leadership and its secretary-general Mr Georges Marchais, have systematically refused to make any concessions to the reformists. Indeed, they have repeatedly sought to quash the dissidents by refusing any dialogue with them and accusing them of undermining the movement. Moreover, the leadership has also attempted to dismiss the re-

formists as a small group of discontented intellectuals.

But Mr Jiquin yesterday claimed that they had the support of about 50 per cent of Communist voters in France. He also indicated that he was planning to pursue his crusade to change French Communist mentality.

Indeed, Mr Jiquin has not ruled out the possibility of standing as an independent reformist Communist candidate in next year's French presidential elections challenging the party's official candidate, Mr André Lajoinie, who is currently head of the Communist parliamentary group in the National Assembly.

Mr Jiquin is the third leading reformist member of the party to resign from the central committee this year, after Mr Claude Popere, a historic figure of the party, and Mr Marcel Rigout, a former Communist minister in the French left-wing coalition government between 1981-84.

Mr Marchais reacted bluntly to Mr Jiquin's resignation, stating that "Pierre Jiquin represents nothing". Relations between them had become particularly bitter. The Communist party daily newspaper, *L'Humanité*, also said yesterday that Mr Jiquin "no longer represented anything in the PCF."

But the internal split in the party is clearly proving deeply embarrassing for the hardline leadership whose policies have now come under public criticism from a growing number of disenchanted party members. Even though Mr Jiquin is unlikely at this stage to win more than 1 or 2 per cent in the first round of the presidential elections should he eventually decide to stand, he would undoubtedly damage even further the performance of Mr Lajoinie, who is not expected to gain much better than 7 per cent.

Indeed, the extreme right-wing National Front now seems to have clearly outdistanced the Communist party as the country's fourth political force after the Socialists, the neo-Gaullist RPR and the centrist UDF coalition. Mr Jean Marie Le Pen, the National Front leader, is currently expected to win about 11 per cent or more of the national vote in the first round of the presidential contest, taking not only from the right but also from the Communists.

## Bankruptcy threat lifted from Le Matin newspaper

BY GEORGE GRAHAM IN PARIS

LE MATIN, France's leading Socialist daily newspaper, has been rescued from bankruptcy.

The Paris commercial court yesterday accepted a survival plan put together by a group of ten senior *Le Matin* journalists, backed by readers, other publications and some of France's leading financial figures.

The group will buy the title and assets of *Le Matin*, which filed for bankruptcy last month, for a FF 2m (£204,000) down payment and a further FF 3m to be paid by the end of the year.

The rescue of *Le Matin*.

## Soviet reforms forecast to reduce drug abuse

BY CHRISTIAN TYLER IN VIENNA

THE SOVIET reform programme known as *perestroika* has led to a reduction in drug-taking, according to Mr Alexei Mosk维奇, a Soviet deputy Health Minister.

Although the country had a much smaller drug problem than others, it was a primary task of the authorities to prevent and reduce the problem of drug abuse, he said yesterday. "This would be achieved by moral, cultural and physical measures stressing the development of the human personality."

The minister said there were 49,000 registered drug addicts in the Soviet Union, including those who had given up the habit. He gave no estimate of trends or the true incidence of

drug-taking but claimed no case of cocaine, heroin or LSD abuse had occurred in the last 10 to 15 years.

Asked about drug-taking among Russian troops in Afghanistan, Mr Mosk维奇 claimed any impression of a general problem was "incorrect," although he admitted that there might be individual cases. "I don't know why this question occurs again and again," he said at a press briefing during a UN conference on the worldwide drugs problem. "I personally know a number of young soldiers returning from Afghanistan, and, believe me, they become among the best students in our colleges."

Most drug use in the Soviet Union was confined to cannabis, cultivated mainly in the north Caucasus and southern Ukraine and parts of the Soviet Far East.

Mr Mosk维奇 did not accept the description of the Soviet Union as a transit country for narcotics produced in Afghanistan for sale in the West. He claimed that no Afghan narcotics penetrated the Soviet border. Small amounts of heroin and cocaine were occasionally found on transit passengers.

Last November, Soviet customs officials discovered 1,200 kg of hashish in a container load of raisins from Afghanistan destined for Hamburg in West Germany. The container was being transported across the Soviet Union, according to a report by the international Customs Co-operation Council.

### FINANCIAL TIMES

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## EUROPEAN NEWS

Godfrey Grima assesses the new Government's position in the light of last week's disturbances

## Mood of violence gives way to shame in Malta

THE GROUNDSWELL of national reconciliation which Malta's new Prime Minister, Mr Eddie Fenech Adami, hoped to create following his electoral victory last month has now disintegrated in the violence which raged through the streets of Valletta on Friday.

The disturbances have put the newly elected Nationalist administration in a quandary. It has the opposition Labour Party of Mr Carmelo Mizzi Bonaci proved that its writ holds even after being voted out of power? Or was this simply a protest rally which got out of hand?

Whatever the case, for an entire afternoon it appeared as though the Government rather than the police, had been over-run.

For Mr Fenech Adami, who has now given responsibility for the police force to Army commander Col. John Spiteri, the test of strength came before its first hundred days, had found its feet. As he spoke of the grim day's events in a nationwide televised address on Friday, Mr Fenech Adami left a lingering impression that the Government lacked the physical strength to defend itself from demonstrators who had patently commanded the streets of the island's capital city.

Within the Labour camp, too, the feeling is one of embarrassment rather than jubilation. In a statement he was asked to guarantee Malta's safety, the church finds the

Government was flirting with the idea of making substantial shifts from the policies of neutrality and the day state created during Labour's years in power. Any moves which show the West to be gaining an upper hand or the island's powerful Roman Catholic Church to be maintaining its dominant posture ring alarm bells with the Labour party.

Since coming to power on May 12 Mr Fenech Adami has demonstrated his intent to forge closer links for Malta with the US and Western Europe. A quintessential European Christian Democrat, he denies that this in any way imperils Malta's neutrality.

"I'm not about to sign a defence agreement with the US. We're banned by the constitution from joining Nato and we're not prepared to grant berthing facilities to naval fleets. At the same time I don't think much of the treaty signed by the previous government with the Soviet Union in 1981 either. I don't think it amounts to much," he insists.

He asserts his pro-American policies are directed at wooing an increased flow of US investments and ship repair work for the island's dry docks. This, he says, was impossible to achieve in the climate which prevailed in past years.

While Western Europe has



Mr Fenech Adami: 'National unity the main goal'

moves from the government's direction highly encouraging.

Privileges rescinded in past years are being returned wholesale. State claims over seized church properties were abandoned by the prime minister, a lawyer by profession, in a blaze of media coverage. "I am not about to set up a confessional government if that is what you mean," answers Mr Fenech Adami when asked whether the church is influencing his decisions. The church will be allowed to fulfil its mission

without state harassment, but it will also be expected to step up its social commitment and church schools will still be obliged to provide free education to some 18,000 students.

He also discredits suggestions his Government could find itself playing a subservient role to government in Europe or the US. "Our independence is something which will be safeguarded by all our policies.

"The thrust of our foreign policy," asserts Mr Fenech Adami, "is credibility. I don't want Malta to gravitate in the orbit of one country or another. I don't want the island to play an international role disproportionate to its size. I don't want to lose friends, I want to make new ones."

### Libyan delegation

This position was spelled out clearly, he says, to a visiting Libyan Government delegation recently.

A more pressing issue for Mr Fenech Adami is the island's sluggish economy, for years dogged by stagnant exports, imports, and ballooning unemployment, reputed to have overshot 18 per cent mark.

He labours under no illusion that EEC entry will solve these problems. "Negotiating the right conditions is going to take time and as yet we don't have a schedule for filing an application."

Neither does the Prime Minister have much time for industrialists clamouring for a currency devaluation to spur the export of semi-manufactured goods, currently standing at £M180m (£101m) a year. A devaluation of the Maltese pound would worsen Malta's imports bill, now standing at £M347m, and would induce trade unions to face hefty cost of living rise claims.

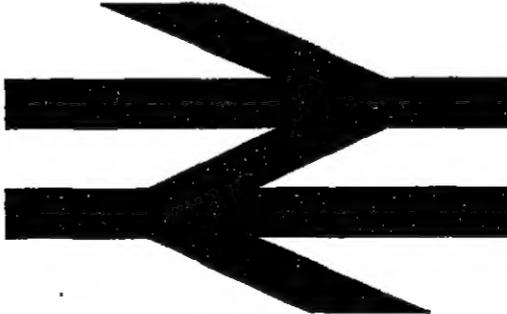
"Very probably we shall continue to subsidise the exchange rate for foreign tour operators and certain exporters where we have actually had a devaluation of 25 per cent." British tour operators have bolstered Malta's tourist receipts to a quarter of the island's total foreign exchange earnings and the universal hope is that no fresh outbursts of violence will dash Malta's hope of attracting 1m holidaymakers a year by 1989.

Before too long the new government must come up with its own economic policies on how to drive the economy forward.

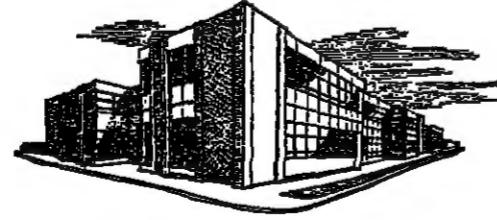
It is a sign of the times that, inside the ornate sixteenth century Auberge de Castille which is the Government's headquarters, Mr Fenech Adami has given up his sumptuous office for a much more room which satisfies better his need for privacy. It is here that the strategy for putting Malta's political, economic and social house in order will be planned.

# PLESSEY

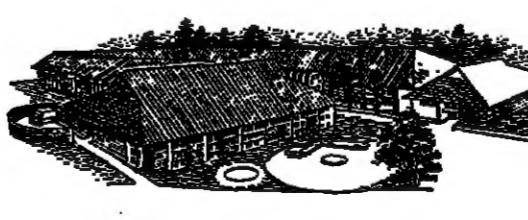
## THISTLE HOTELS



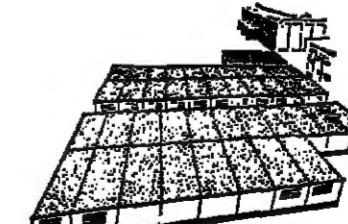
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## OVERSEAS NEWS

## Private funding for Africa under way

By Andrew Buckle in Nairobi  
AN INTERNATIONAL initiative to promote the private sector's role as an engine for development in sub-Saharan Africa appears to be bearing fruit. Seven Kenyan projects worth KSh 290m (£11m) will be among the first to receive funding as a result of assistance from the Africa Project Development Facility.

The advisory body was set up last year by the International Finance Corporation, African Development Bank and United Nations Development Programme to help African entrepreneurs develop private investment proposals acceptable to internal or external financiers. Formal agreement on funding for the first project is expected within a month.

Sir William Ryrie, chief executive officer of the International Finance Corporation, the private sector lending affiliate of the World Bank, told a press conference in Nairobi yesterday that he hoped the facility would be of real value to the private sector in Africa.

The new facility for sub-Saharan Africa, whose offices in Nairobi and Abidjan have only just been fully staffed, has already received 411 applications for assistance. Although it does not fund schemes itself, a range of project cost from \$500,000 to \$1m has been set. Many African businessmen might not consider this small, but IFC lending is limited to projects of around \$25m and \$50m.

Mr Makarand Desai, an IFC vice-president, says: "We cannot reach the private sector in Africa." He added that lending to local development banks had proved ineffective as a way to help smaller businesses as the development banks were often "too bureaucratic" and the entrepreneurs themselves did not know what to ask for.

It is hoped the facility can remedy this. It has so far received commitments of \$16.7m from the three founding agencies and 13 western countries including the US, Canada, Britain, France, West Germany and Japan. Its initial term is for four years from July 1986, but it expects to be able to start charging fees for its services by the third year.

## A LONG WAR AND FALLING OIL PRICES PROMPT REFORMS TO RAISE THE STANDARD OF LIVING

## Iraq moves to expand role of private sector

SOCIALIST Iraq is moving to expand the role of its private sector in an effort to stimulate productivity in its war-battered and heavily-indebted economy.

In a series of reforms which President Saddam Hussein has likened to those in some Communist states Iraq plans to liberalise private investment and import regulations.

It is also considering the sale of some state assets to the public, officials and diplomats in Baghdad said.

The moves coincide with a major shake-up in the public sector aimed at raising productivity which has been dampened by a bloated bureaucracy, labour shortages, hard-currency shortages and stalling investment regulations.

Socialism has been a credo of the ruling Baath Party since it seized power in 1968 and state enterprises now account for at least 60 per cent of economic activity.

But state resources have been drained in recent years by falling world oil prices; the declining value of the dollar; and the almost seven-year war with Iran, thus prompting

a new look at the private sector's role.

There must be a private sector within the socialist state and there must be what is called the mixed sector, both of which are important for the state and the people, Mr Hussein told industrialists earlier this month.

The private sector should be boosted not only because it is needed in wartime, but also because of the long-term objectives of the society," he said.

Diplomats said the first move was to abolish a tax on private sector imports of raw materials, spare parts and other industrial inputs and to allocate more of the country's scarce hard-currency reserves to search them.

Steps under consideration include the sale of some state factories and agricultural co-operatives to the public and the abolition of a ceiling on private sector investment, diplomats said.

The goals are twofold - to increase productivity and the standard of living and to produce for import substitution to save hard currency," one diplomat said.

But state resources have been drained in recent years by falling world oil prices; the declining value of the dollar; and the almost seven-year war with Iran, thus prompting

Philip Shehadi of Reuter reports from Baghdad on President Saddam Hussein's economic shake-up. By raising productivity and liberalising investment, he aims to ease the country's crippling debt problem.



prices of around \$18 a barrel because of higher production levels, diplomats said.

The oil revenue fall, exacerbated by the dollar's falling value against other major currencies, has forced Iraq to slash imports and reduced its \$55bn foreign debt.

This year they should again exceed \$18m assuming constant oil

revenues to \$17.5m last year.

Civilian imports may fall to \$7bn this year from more than \$10bn in

1985 and \$8.7bn last year, diplomats estimated.

Shortages of imported dairy products, meat, electronic goods and coffee are common, Baghdad residents said.

Many civilian development projects have been frozen.

Those still going ahead include a \$1.5bn dam on the Zab River at Bakhira in north-eastern Iraq designed to control its flow into the Tigris and a \$1bn oil pipeline from the Kirkuk fields to the Saudi Arabian Red Sea port of Yanbu - both deemed essential to increase productivity and revenue.

Mr Hussein has said measures taken earlier this year to cut thousands of civil servants from government payrolls have already saved the state millions of dinars.

Mr Hussein has abolished supervisory bodies to give state enterprises more autonomy and reshuffled ministries to shed hundreds of workers.

He has disbanded the General Federation of Trade Unions saying state workers no longer needed unions, a move diplomats said

would remove legal obstacles to further staff cuts throughout the state.

Mr Hussein has also decreed the promotion of blue-collar state workers to white-collar status to give them moral and material incentives to produce more.

Officials hope higher oil revenues will allow them to begin repaying at least foreign debt, which diplomats estimate includes \$30bn to Arab allies for no-interest loans and \$25bn in interest-bearing credits from foreign banks, governments and companies.

Rescheduling agreements were reached earlier this year with French, Japanese, Italian and Austrian banks for outstanding letters of credit, diplomats said.

A 1983 loan of \$500m from 37 Western banks has also been rescheduled and talks are underway on debt to state export insurance corporations.

But Iraq is still importing on credit and as one diplomat put it: "Debt to Western countries have been increasing at a rate of \$2bn to \$3bn a year since 1984-85."

## Police raid Sikhs' Golden Temple

By K. K. Sharma in New Delhi

POLICE SWOOPED on the Golden Temple complex in the holy city of Amritsar early yesterday, entering the holiest of the Sikh shrines for the first time since Punjab was brought under the direct administration of the central government last month. About 100 people were held by police.

The move was aimed at preventing militant Sikhs from declaring a separate state from within Sikhsdom's holiest shrine today.

The action comes in the wake of a crackdown on Sikh terrorists in Punjab after the dismissal of the moderate government led by Surjit Singh Barnala on the grounds that he failed to check extremist violence. Scores of terrorists have been killed in the crackdown.

Entry by the police into the Golden Temple complex (but not the main shrine itself) means that notice has been given by the central government that it will not allow Sikh temples to be used for terrorist activity. Since the temple complex was being used as a haven, it is possible that the main shrine will also be raided if the police consider this essential. In that event, there is likely to be trouble.

Meanwhile, violence continued for the sixth successive day in Darjeeling district of West Bengal, the Marxist-run state in eastern India. Widespread violence has taken place after the Gurkha National Liberation Front called a 10-day general strike in the district protesting against "repression" by the state government which has invoked anti-terrorist laws to deal with the situation.

There have been intensive raids on Gurkha rebel hideouts after acts of arson and sabotage of government establishments costing several million pounds in the past few days. The manner of the violence has led the authorities to believe that ex-servicemen are involved (thousands of Gurkhas trained in British and Indian army units have settled in Darjeeling).

Mr Subhas Ghising, the front's leader, is demanding a separate state within the Indian constitution for Darjeeling where most people are Gurkha settlers with Indian citizenship.

## Sinhalese, Tamil groups oppose call for elections

By Mervyn de Silva in Colombo

GOVERNMENT'S announcement of parliamentary elections in the strife-torn north and east of Sri Lanka, and local polls in the south has been promptly rebuffed by both Tamil and Sinhalese opposition parties.

The elections commission has fixed July 15 for nominations to 16 vacant seats in the Tamil north and the ethnically mixed Eastern province, including Trincomalee. The seats fell vacant in late 1983 after the Government rushed a constitutional amendment following the anti-Tamil riots. The amendment required all MPs to take an oath renouncing separatism.

The Tamil United Liberation Front which had won all these seats in 1977 withdrew from parliament.

Mr Appapillai Amirthalingam, the Tulf secretary-general, was the first to denounce the announcement as a "political play" intended to "deceive the world" that normally had returned to these areas, to be timed to coincide with a Sri Lanka aid donors meeting in Paris yesterday.

In a statement made in Madras, the Tamil Nadu party where most Tulf MPs now live as political exiles, he said it was more important that the Government did not deceive itself. If it were serious, it should address itself to the grievances of the Tamil people and resume talks, with Indian mediation, to reach an acceptable political settlement.

Indian merchant ships carrying food and medicines arrived yesterday in northern Sri Lanka where India said Tamil civilians were near starvation after an anti-guerrilla offensive by the army. Reuters writes from Colombo, Sri Lanka, which denies the starvation charge, agreed to the shipment last week.

## Labour takes a strong lead in New Zealand

By Dai Hayward in Wellington

THE New Zealand Labour Government has taken an unprecedented 26-point lead over the National Party in the latest Heylen public opinion poll.

Labour scored 61 per cent, National 35 and the Democratic Party 4 per cent.

The don't know figure which had been maintaining a 22 per cent level for many weeks, is down to 15 per cent.

Labour's economic policies are now winning more widespread support getting a 57 per cent approval rating and the government's overall performance 56 per cent. The poll was taken immediately after Mr Roger Douglas, the Finance Minister, announced his budget last week.

In the poll for the preferred prime minister, Labour's Mr David Lange scored 37 per cent, Sir Robert Muldoon, former National Party leader, 17 per cent and its present leader, Mr Jim Bolger, 8 per cent.

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## Shamir emphasises Israel's claim to Gaza Strip

By Andrew Whitley in the GAZA STRIP

MR YITZHAK SHAMIR yesterday became the first Israeli Prime Minister in over a decade to visit the Gaza Strip, the crowded, impoverished enclave Israel captured in 1967. But his few hours in the occupied territory were spent largely in the company of the army and Jewish settlers.

"Gaza is part of the Land of Israel, and is not negotiable," the right-wing Likud leader declared at Neve Dekalim, a small Jewish settlement of prefabricated huts.

Stopping briefly to talk to vegetable sellers in Gaza City's central market, Mr Shamir pointedly snubbed Mr Rashad as-Shawa, the Strip's 78-year-old patriarch and nationalist leader.

Deposed as Mayor of Gaza by the Israelis in 1982, Mr Shawwa said yesterday that far from coming to terms with the 20-year-long occupation young people in Gaza were becoming more extreme in their attitudes.

## Opposition MPs assail Thai army spending

THE THAI parliament passed the first reading of a Baht 24.5bn (£5.9bn) budget for the year to September 1988 presented by Gen Prem Tinsulanonda, the Prime Minister, Reuter reports.

The budget bill was passed shortly after midnight following a day-long debate during which opposition members of parliament accused the Government of trying to appease the Thai military with a big allocation at the expense of other economic sectors.

Parliament, in which Gen Prem's four-party coalition holds a majority, approved by a 206-59 vote, a bill proposing a 7 per cent increase in national expenditure.

Mr Uthai Phimaiachai, the front's leader, said the higher military allocation was made despite claims by the Government this year that it had eliminated previous internal security threats

would agree with Mr Shamir that the Gaza Strip—formally the last vestige of pre-1948 Palestine not incorporated into another state—has any legitimate historical or Biblical ties to the Jewish people.

Yesterday's rapid tour of the territory, long a painful thorn in the side of the Israeli authorities, more closely resembled that of a conquering military hero inspecting his subject people than a long over-due visit to a much neglected region.

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There was no discussion of calling in the FBI or securing Col North's document despite what he admitted was a disclosure of tremendous political significance. The diversion of funds to the Contras took place during a Congressional ban on US aid to the Contras.

The significance of the cover memorandum—which has yet to be found—is very significant since it may have been sent to a variety of senior US officials including the President.

A Justice Department enquiry into the arms sale and he described the dramatic events of the weekend before Mr Edwin Meese US attorney General disclosed that between \$10m and \$30m had been diverted from the arms sales to Iran to the Nicaraguan Contra rebels.

Over lunch a senior Justice Department lawyer said he had found a memo by Col North suggesting the diversion scheme. Mr Cooper said there

was no discussion of calling in the FBI or securing Col North's document despite what he admitted was a disclosure of tremendous political significance. The diversion of funds to the Contras took place during a Congressional ban on US aid to the Contras.

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ARGENTINA is shortly expected to request a renegotiation of the conditions signed in a letter of intent to the International Monetary Fund in January this year for a standby loan of \$1.35bn and \$450m in compensatory finance for falls in export earnings.

Disbursement of the loans is conditional on the government agreeing to quarterly monetary and fiscal targets and failure to do so requires a request for a waiver from the IMF, and new targets to be set for subsequent quarters.

The officials said they were very surprised and disappointed at the vote because they had provided Argentina with a copy of the resolution in advance and had discussed it with Argentine officials long before the UN meeting.

"They (the Argentines) want us to be peers, but that entails give and take. They think they can take and not give anything back," a senior State Department official said recently.

The officials said the UN incident had put relations between the US and Argentina at the lowest point since the 1982 war, when Washington attempted to appear impartial but provided London with satellite-gathered intelligence and other help.

According to treasury figures, the fiscal deficit for the first quarter of 1987 was austral 3.95m (£285m), 80 per cent above the austral 500m target agreed in the letter of intent.

The second quarter deficit is also expected to be substantially higher than the agreed figure of austral 650m due to unexpected falls in tax income and delays in implementing a tax amnesty to repatriate assets deposited overseas.

The IMF has still to disburse any of the loans because they are conditioned on a "critical mass" of the \$1.35bn being committed in fresh money by Argentina's commercial creditors. Up to last night 92.5 per cent of the funds had been provided by the banks. A bridging loan for \$500m from the US and various European countries was made available last March until the IMF and commercial bank funds are re-

## Bahamas opposition elects new leader

By Athena Deniss in Nassau

MR KENDALL ISAACS QC, the Bahamian opposition party leader, stepped down last night to make way for Mr Cecil Wallace-Whitfield, a lawyer and founder of the Free National Movement. He was unanimously elected, stepping up from the deputy leadership.

The opposition has refused to accept last Friday's general election result in which the Progressive Liberal Party's Mr Lynden Pindling won 34 of 49 seats. They have called the election "one massive fraud" singling out multiple voting, chain balloting and a conflicting voters' register.

Mr Wallace-Whitfield has gone as far as saying he would be the first to call for an armed revolution if the courts proved hopeless when the FNM challenged the election results.

Addressing an angry crowd of about 15,000 on Tuesday night, Mr Wallace-Whitfield said that he was not ready to take the government by force and that the FNM was obliged to honour the country's constitution by going to the election court first.

And he warned that if Mr Pindling uttered one more threat against the FNM, the party would call on all its supporters to stop paying taxes.

There were continual shouts for war and marches during the public meeting.

Yesterday, Governor General Sir Gerald Cash, invited Mr Wallace-Whitfield to form a new government.

## US 'annoyed' over Argentine comments on Falkland Islands

US STATE Department officials are mystified and annoyed at what they say are efforts by some Argentine officials to involve the US in the Falkland Islands dispute, Reuter reports from Washington.

"We don't know why they are doing it, but we are greatly annoyed," a senior State Department official said.

Argentina lost a 74-day war in 1982 with Britain over sovereignty of the South Atlantic archipelago, which it calls the Malvinas.

The officials said public statements attempting to involve the US in mediation efforts resurfaced earlier this month when Argentina's President Raul Alfonsin, returning from a visit to Switzerland, stated Washington was "working very strongly" to establish negotiations between Buenos Aires and London.

Then last week, officials accompanying Alfonsin on a private visit to the US stated, said Argentina's Foreign Minister Dante Caputo would be meeting State Department

## WORLD TRADE NEWS

## Toshiba to ask US auditors to clear its name

BY PETER BRUCE IN TOKYO

TOSHIBA, the big Japanese electronics group criticised in the US because a subsidiary sold sophisticated machine tools to Soviet naval dockyards, is considering hiring US auditors to examine its affairs to clear its name.

The pressure is growing pressure in the US Congress to ban Toshiba products from the country following revelations that Toshiba Machine, 50.8 per cent owned by Toshiba, sold eight machine tools and related computer software to the Soviets between 1981 and 1984.

The machine tools enable the Soviets to machine quieter submarine propellers.

Although Toshiba Machine has been fined by Tokyo, US anger has focused on the parent, Toshiba Corporation. Toshiba officials regard this as unfair because Toshiba Machine is an independent subsidiary, and not a division of Toshiba Corp.

Relationships like this are not uncommon in Japan.

One Toshiba official said yesterday that the parent company knew nothing of the sales to the Soviet Union and that when it asked about them

earlier this year, after being alerted by Press reports, it was told by Toshiba Machine that nothing untoward had happened.

In fact, the sales broke rules of the Co-ordinating Committee (Cocom), which regulates the transfer of western technology to communist countries.

The official said Toshiba would appoint a prestigious firm of US accountants next month to establish the exact form of the relationship between Toshiba and Toshiba Machine, and to conduct an independent investigation into how the machine tool sales were made.

By appointing American auditors, Toshiba hopes to prove to angry members of the US Congress that it cannot be held responsible for the machine tool deals.

Talks with a number of US auditors represented in Japan are being held, but the company may also have to dispatch senior Japanese executives to Washington to try to cool congressional passions.

Toshiba sells around Y400bn (£1.72bn) of its products in the US each year.

## De Clercq warns of Trade Bill reaction

BY PETER MONTAGNON, WORLD TRADE EDITOR

THE EUROPEAN Community "would be forced to react firmly to safeguard its interests" if protectionist trade legislation, being debated in the US Congress, reaches the statute book. Mr Willy de Clercq, EC External Relations Commissioner, said in London yesterday.

The proposed legislation constituted a unilateral and unacceptable attempt by the US to rewrite the rules of international trade, he told the European Business Institute.

"If Congress legislates in a way that is harmful to our interests, then we shall be obliged to respond in kind," he said.

Mr de Clercq avoided mention of the EC's proposed tax on oils and fats against which the US has said it would retaliate, but his speech offered a gloomy assessment of the current state of EC trade relations with both the US and Japan. The latter had become "explosive."

Mr de Clercq, who is to visit the US early next month to lobby against the Trade Bill, said the paramount concern of the EC was the provisions it contained to limit, if not eliminate, the discretion of the President in addressing trade problems.

## US lays ground for chip accord with EC

BY LOUISE KEHOE IN SAN FRANCISCO AND WILLIAM DAWKINS IN BRUSSELS

THE US is preparing the groundwork for a technical co-operation accord with the EC semi-conductor industry to smooth trade tensions created by the controversial US-Japanese semiconductor trade agreement.

Representatives of European semi-conductor manufacturers and EC officials met with their US counterparts in Washington earlier this month to open discussions on semi-conductor trade and industry trends.

This is the first time in more than a year that both sides have formally discussed semi-conductors. The issues have become one of the most politically sensitive areas of US-EC trade relations since the establishment last July of the US-Japanese trade agreement. The EC has filed a complaint at the General Agreement on Tariffs and Trade over the effects of the agreement.

The talks were held at the urging of the US as part of regular six-monthly meetings

of the US-EC High-Tech Working Group. The discussions were "low key" and the divisive trade agreement was excluded from the agenda.

According to US officials, the meetings were held to create a base of understanding between both sides of industry and trade issues. "The talks solved the basic problem — which was that we were not talking," said Mr Michael Goldblatt, Washington counsel for the US Semiconductor Industry Association. Although no immediate tangible results are expected, both sides expect that the meetings will ease tensions.

Japan is considering proposals for a multilateral chip trade accord. US industry officials said it was too soon to tell whether the US-EC talks might eventually lead to a chip trade accord with Europe. They noted, however, that the US-Japanese pact had stemmed from similar low-key industry discussions.

## Jaruzelski to seek trade boost in visit to Japan

BY CHRIS BOBINSKI IN WARSAW

GENERAL WOJciech Jaruzelski, the Polish leader, will be stressing Poland's interest in boosting trade and co-operation with Japan during a five-day official visit there at the invitation of Premier Yasuhiro Nakasone starting on Sunday.

The Poles would like to rebuild trade to the level of the 1970s. Bilateral trade peaked at \$37bn in 1977. Last year Japanese exports to Poland were worth \$14bn while Polish sales lagged behind at \$35m.

One obstacle to the extension of trading relations is Poland's debts. Fresh Japanese credits are being held up until Poland settles its arrears in line with policy agreed with the Paris Club of creditors. Poland's total external debt is \$35bn, \$1bn of which is owed to Japan.

## Portugal's deficit with EC partners slows

By Diana Smith in Lisbon

PORTUGUESE manufacturers have begun to rally energetically against EC imports and the growth of the trade deficit has slowed after a difficult start in January and February when the trade gap widened by 61 per cent.

The costs of protection are widely spread, hard to quantify and often little understood even by consumers themselves: its purported benefits accrue to vocal, special interest groups who can argue their case with force. As a result public debate on trade is often lop-sided, with most attention paid to short term threats to employment and scant regard to the costs of protection to the economy as a whole, which free-traders argue jeopardises employment in the more distant future.

Export growth picked up to 16.8 per cent while import growth cooled slightly compared with the first two months of the year to 22.8 per cent.

Coverage of imports by exports was 73 per cent while coverage of EC imports by exports to the EC improved marginally to 81.2 per cent.

India's Shipping Corporation has decided to use the port of Lisbon to tranship

## Peter Montagnon reports on the problems faced by consumer lobby groups

## Tackling the politics of protectionism

The argument that consumers pay a price for trade protection both in terms of higher prices and narrower choice is nowadays well accepted. But it seems to carry little weight with policy makers in practice.

The costs of protection are widely spread, hard to quantify and often little understood even by consumers themselves: its purported benefits accrue to vocal, special interest groups who can argue their case with force. As a result public debate on trade is often lop-sided, with most attention paid to short term threats to employment and scant regard to the costs of protection to the economy as a whole, which free-traders argue jeopardises employment in the more distant future.

It is hard for consumers to counter the weight of such well-organised lobby groups. Not only is it difficult to quantify the cost to consumers of protection. Trade policy decisions are frequently taken in conditions of relative secrecy and are not subject to the same public scrutiny as, for example, would be adjustments to the tax regime.

Yet there is some evidence that opening trade policy to greater public enquiry can have some effect on reducing the level of protection in an economy. Australia has had an Industries' Assistance Commission since 1974, an independent body whose purpose is to advise the Government on trade policy matters from the perspective of their impact on the economy as a whole.

According to Mr Peter Goldblatt, director of the association and director general of the International Organisation of Consumer Unions, the case for consumers having a greater say is clear. Management and unions alike can easily pinpoint a threat to jobs and point to traumatic consequences such as the closure of a factory, he says.

In those circumstances it is easy to enlist the help of a local MP, especially if the industry concerned is concentrated in small geographic area.

"Consumers' Association experience with the Multi-Fibre Arrangement has shown it makes little difference which party an MP belongs to, or what policies his party espouses nationally."

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of assistance to sectors that remained within the purview of the IAC has fallen to around 15 per cent from 35 per cent in 1974.

This suggests that broad public enquiry which takes account of the views of all interested parties can actually succeed in reducing protectionist drift. Yet the IAC is the only organisation of its type and Australian practice is far removed from what goes on in Europe.

Mr Tony Venables, director of the Bureau of European Consumer Unions, says that the European Commission's record of consultation with consumer groups is haphazard. They have so far been unsuccessful in attempts to get their views across on the Uruguay round of multilateral trade liberalisation talks and have had no opportunity to record their opposition to the proposed levy on oils and fats.

Underlying this, however, is a different picture. Reports by the IAC on the most sensitive sectors such as motor vehicles, steel, textiles, clothing and footwear were rejected by the Australian Government. In these sectors the effective level of protection has increased dramatically from around 45 per cent in 1974 to 122 per cent today. According to Dr Sampson, an Australian economist who is senior counsellor to the

methods for comparative testing of products and services. The problem remains how to get the results across to policy-makers as well as the general public.

For Mrs Rachel Waterhouse, chair of the Consumers' Association, the most important question remains that of the transparency with which trade policy is conducted. Until that changes governments will continue to use a peculiar form of double-speak.

Recorded statements by Mr Alan Clark, UK Trade Minister, illustrate what she means. Answering a general question on protectionism, Mr Clark has said: "Protectionism raises prices, reduces choice and encourages an inefficient allocation of resources. Were it to proliferate, it could weaken world trade and damage progress for world economic growth, including the growth of the UK economy."

But in another context (the Multi-Fibre Arrangement) he took a different line: "We have kept tight controls where they are most needed by our industry. We have, of course, kept in close and detailed touch with the industry throughout. I have had a number of meetings with the unions and I hope to recognise that we have negotiated effective protection of the most sensitive sectors."



Alan Clark

General Agreement on Tariffs and Trade in Geneva, levels of protection in Australia's manufacturing sector have declined only slightly since the IAC was formed.

Underlying this, however, is a different picture. Reports by the IAC on the most sensitive sectors such as motor vehicles, steel, textiles, clothing and footwear were rejected by the Australian Government. In these sectors the effective level of protection has increased dramatically from around 45 per cent in 1974 to 122 per cent today. According to Dr Sampson, an Australian economist who is senior counsellor to the

Consumer organisations, says Mr Goldblatt, have developed a powerful weapon against protectionism through their increasing sophistication.

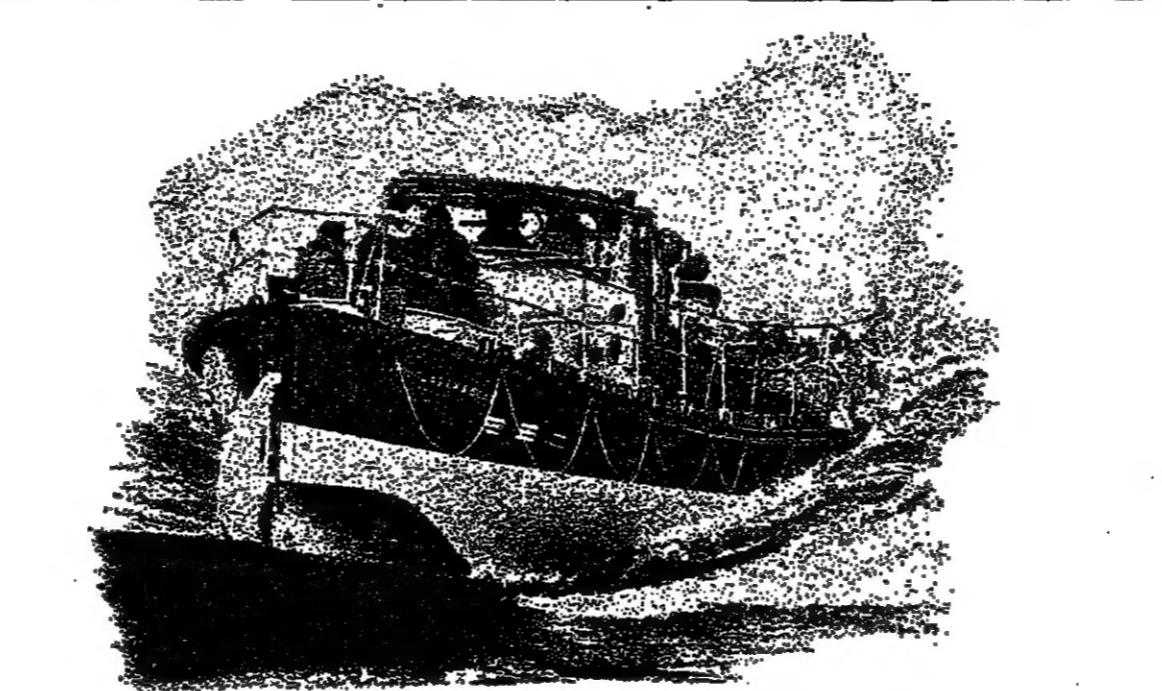
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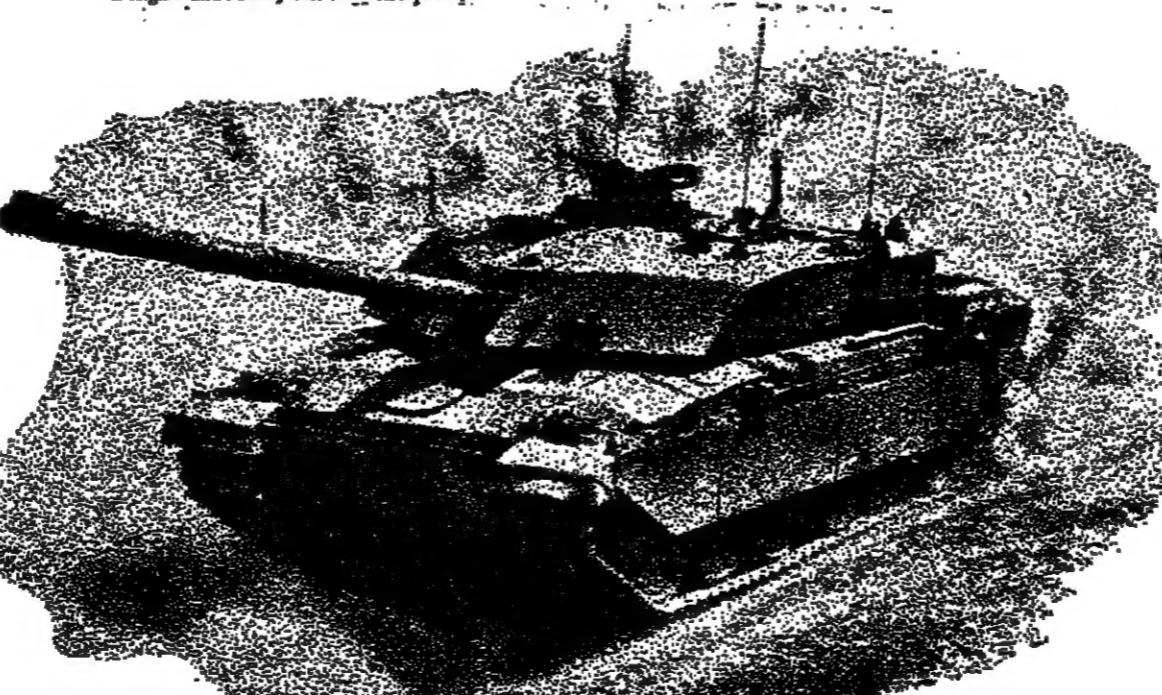
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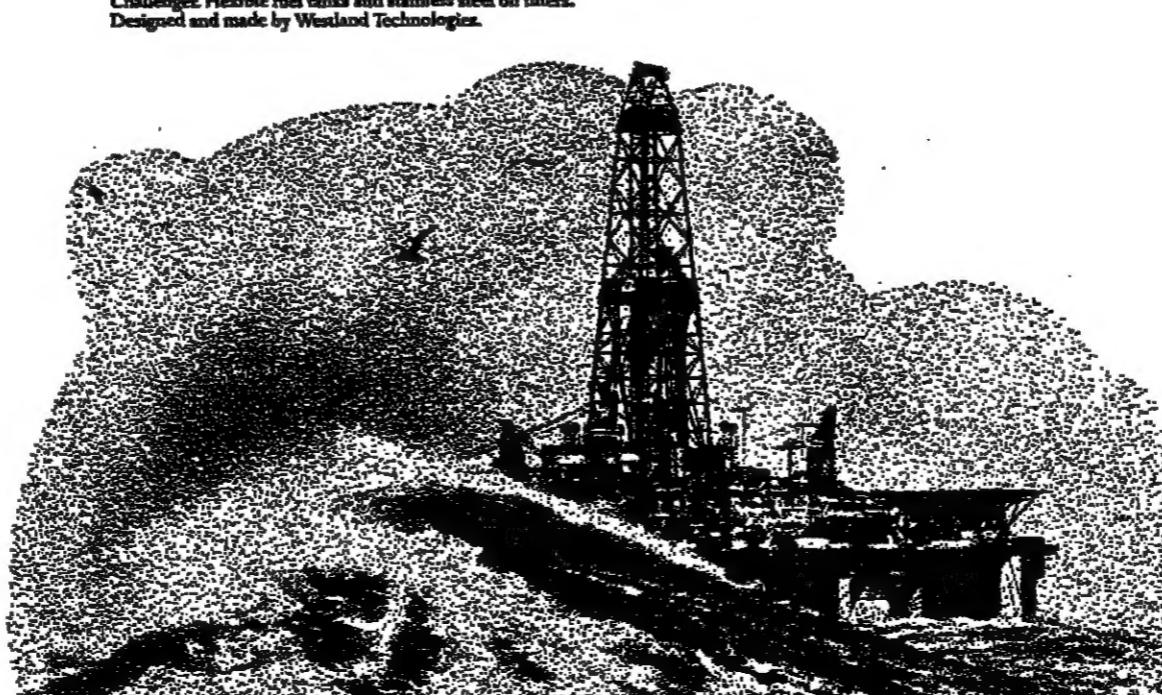
of the most sensitive sectors."



Emergency self-righting systems for RNLI lifeboats. Designed and built by Westland Aerospace.



Challenger flexible fuel tanks and stainless steel oil filters. Designed and made by Westland Technologies.



Wave load monitoring systems designed by Westland Aerospace. High pressure disposable filters made by Westland Technologies.

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With all the recent publicity surrounding Westland, you could be forgiven for thinking that we only make helicopters. The facts tell a rather different story, however.

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In fairness though, a good proportion of our technology does get off the ground.

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## MANAGEMENT

TO CAR owners around the world, Volvo has always epitomised a conservative and longevity. The Swedish company has made model changes only rarely, holding itself aloof from the Japanese strategy of quick-fire replacement, as well as from the Ford and General Motors policy of making cosmetic changes almost every year.

Instead, Volvo stresses the extraordinary life expectancy of its cars—and, by implication, the longevity of each design. In trucks, its model changes have always been more frequent, but the company points proudly to the growing tendency of its truck customers to trade in less frequently than they used to.

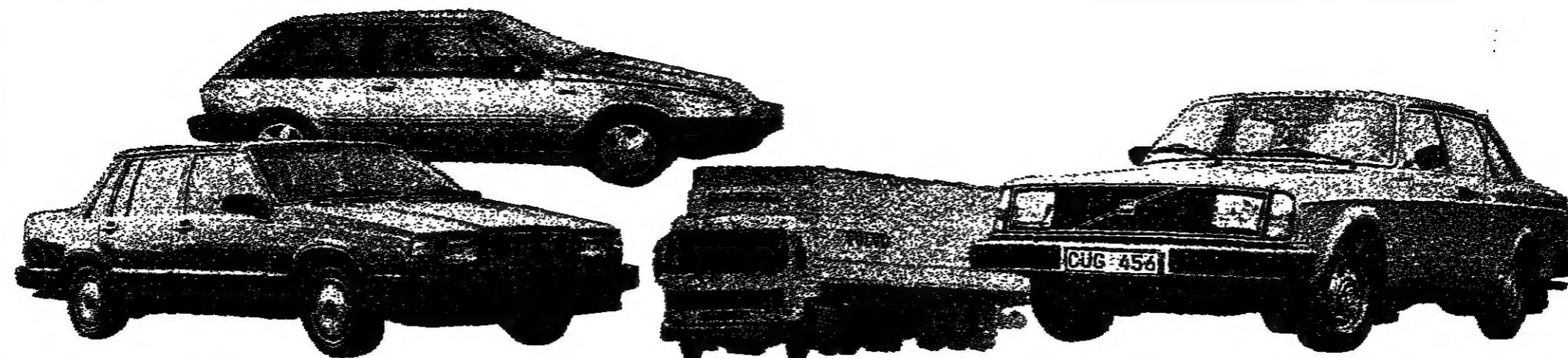
Volvo is not, in short, an obvious sufferer from the shortening of product life cycles which is afflicting many other companies, in all sorts of industries, to clash the time they take to develop new products.

Yet over the past few months Volvo has introduced radical changes in the way it develops both new cars and trucks, making clear that one of the main objectives is to cut development times.

When Volvo Car Corporation announced a reorganisation which took effect in January, its President, Roger Holtbeck, said the purpose was "to create a more efficient product process and significantly shorten the time required from idea to finished car." And when notice was given in April of an even broader restructuring of the (separate) truck division, the acceleration of product development was given equally strong emphasis.

Volvo Truck has already made progress in shortening development times (see inset). But Ragnar Fast, the company's aptly named vice president of product development, says that without the reorganisation these gains could have been put at risk as a result of all the managerial complexities introduced by Volvo. Truck's recent rapid expansion of its North American operations, via the takeover of White Motor and a joint venture with General Motors.

The key organisation change in both Volvo Car and Volvo Truck is the introduction of precisely the sort of collaborative "rugby team" structure which has stood all sorts of Japanese companies—and a few American electronics manufacturers—in such good stead over the past decade: a system in which product planners, marketing experts, designers, product engineers, manufacturing engineers and key suppliers work together on project teams from start to finish of the which now criss-crosses the



## Volvo's drive for shorter cycles

Christopher Lorenz reports on the hoped-for results of the Swedish auto group's newly streamlined structure



development process.

The fact that even an up-market manufacturer such as Volvo should join the rush to streamline development provides graphic evidence of the way that the "product race" is not just affecting companies which have been assaulted by head-on Japanese competition.

One of Volvo's prime reasons for joining the race is that a shorter and more effective development process, with less re-design needed as the project passes from one phase to another, can cut dramatically the fast-escalating human and capital cost of development.

Volvo's continued survival as a relatively small player in the automobile industry depends not only on its participation in the growing network of alliances and joint ventures to accelerate its speed of response, especially with new

DEVELOPMENT of Volvo's latest truck range, the FL 7/10 (launched in 1985) took about five and a half years, almost 18 months less than its simpler predecessor. The main acceleration factor was the introduction of much more systematic decision-making processes, especially over the design and ordering of press tools for cab production. Cab development costs were cut by about 10 per cent, to around £25m.

But development and unit costs were still higher than they might have been because of the company's sequential system of development, admits

Per Lindquist, a senior Volvo product planner.

Over the last 18 months Volvo Truck has shifted rapidly towards a lighter-weight version of the multidisciplinary project management system just adopted by its sister car company; in trucks project co-ordination is carried over by product planners like Lindquist.

The pay-off has already been dramatic. "Functional specialists are no longer working with closed doors between them," says Lindquist.

"And now that a single person is responsible, it's easier and quicker to take decisions. Previously you could blame anybody for problems."

Special emphasis is now being put on more rational design for production and assembly, with planners, cab designers, suppliers, production experts and so on all working together from a very early stage of the project.

"Production people used to get involved late in the process, when there was very little scope for influencing the product's design. This led to late design changes, cost increases and imperfect solutions," says Lindquist.

A formal decision to scrap

the old sequential pattern, and move to a more project-based approach where different functions work in parallel, was taken a year ago.

In April this new pattern of working at Volvo's Gothenburg headquarters was reinforced by a decision to extend it to all new truck development in the group, including White and Volvo-GM in the US.

The organisation changes which accelerated the FL 7/10 project in the early 1980s were sparked off by the planned introduction of computer-aided design in 1979,

even though its actual use was limited. When its potential is fully realised, and the new organisation changes are applied throughout truck development—not just to cabs—the cycle will be streamlined further.

How far this will actually compress the cycle depends on the extent to which time savings are offset by the growth in complexity, quality and features of future Volvo trucks. The same caveat applies to the impact of savings that are already being made through more effective laboratory testing.

For any matrix to operate effectively, tasks and roles must be seen as more important than rank and title—not just in theory, but in practice. "Many

western companies have failed to make their matrix work because they've imposed an hierarchical structure on it," says Dr Gordon Edge, a management consultant who advised Volvo on the reorganisation.

In a relatively democratic company such as Volvo, where many managers' job titles (though not the top rank) are often omitted from organisation charts, a product development matrix stands a better chance of success. Which is just as well, since there seems outside Japan—to be no other way to manage complex, interdisciplinary projects when time and money are at stake—not to speak of survival against the Japanese.

The first two articles in this series appeared on June 17 and 19. The next will be published on July 3.

between a functional organisation and an all-out project team approach, with its balance weighted in favour of the project side of the matrix.

The traditional "vertical" functional departments have been retained, but their work is now co-ordinated "horizontally" at all levels by three heavyweight "programme managers"—one each for the 200 Series, the 700 Series, and "new cars." The programme managers are responsible for leading development projects right through from early concept to product launch and beyond; the line share equal status with the functional directors of marketing, product engineering and so on.

Within each functional unit, a corresponding project (or "programme") structure has been established, with overall responsibility for each project concentrated in the hands of just one person (top management) lays great emphasis on this as being vital for clear decision-making.

The official objective of the new structure is to establish "harmony" between the project and functional organisations. In practice Rene Gustafsson, director of vehicle engineering, is nearer the mark with the comment that the new structure "doesn't mean removing the influence of the line functions, but putting them under pressure to meet requirements better," especially on cost and quality.

As well as creating greater discipline, Dan Werbin hopes the matrix will "release energy throughout the organisation." As he says, matrices both breed, and need, a much greater sharing of information, especially across functions.

For any matrix to operate effectively, tasks and roles must be seen as more important than rank and title—not just in theory, but in practice. "Many western companies have failed to make their matrix work because they've imposed an hierarchical structure on it," says Dr Gordon Edge, a management consultant who advised Volvo on the reorganisation.

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## The gate to Business The key



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CLUB AFFAIRES

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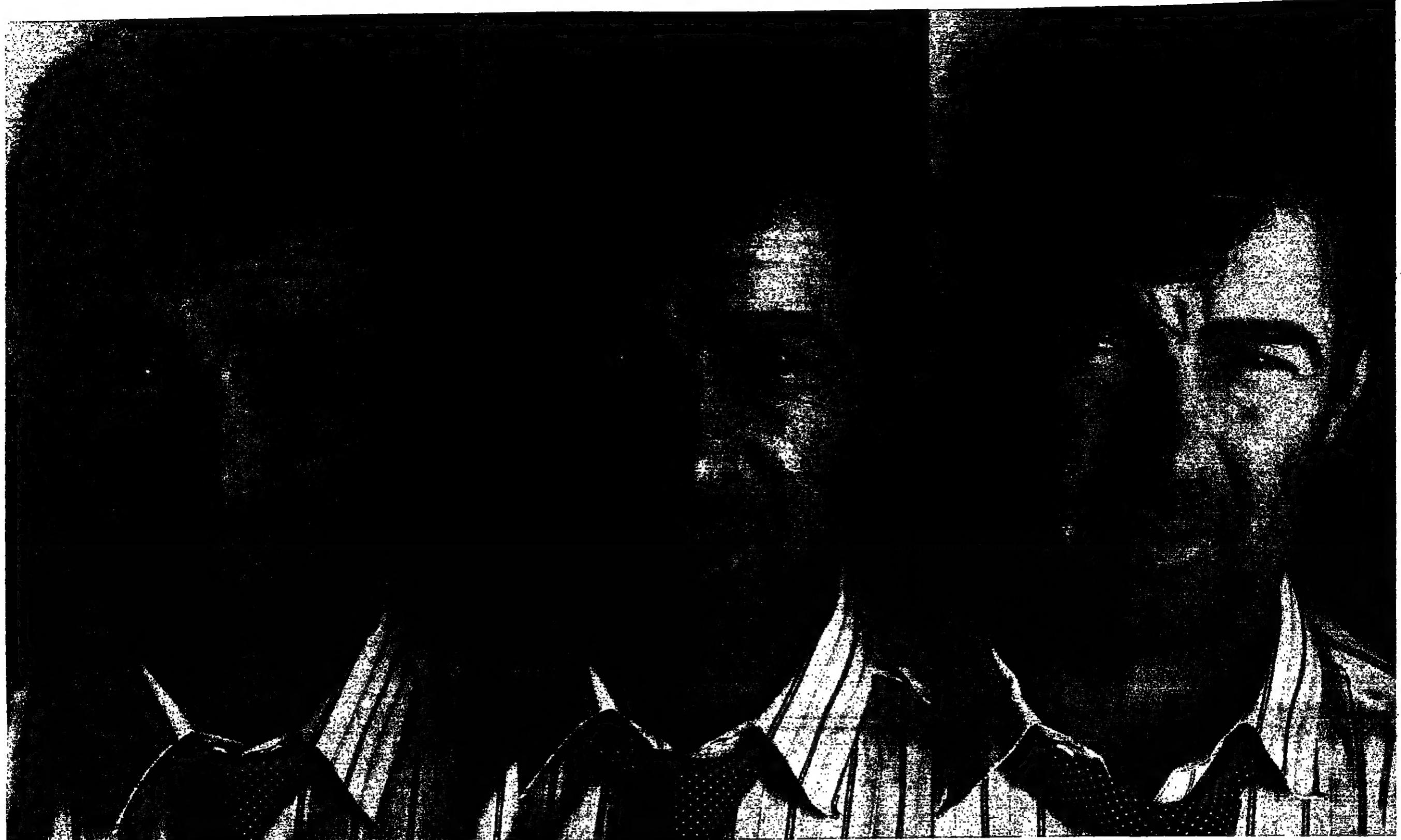
(So are we.)

In theory, of course, we could earn our living simply by advising and not doing. In practice, we don't.

**Price Waterhouse**

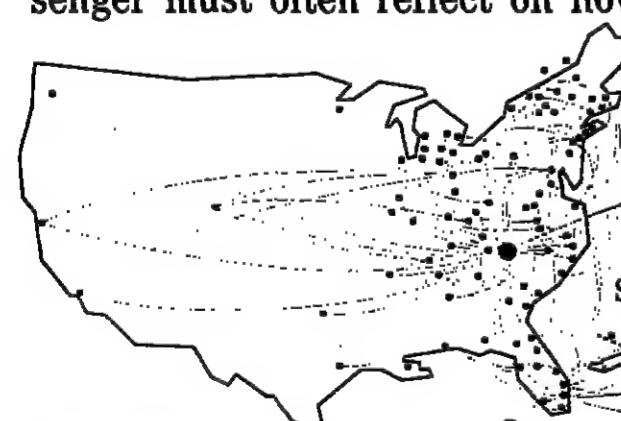


# How long was your last seven hour flight?



\* The first non-stop transatlantic flight took more than sixteen hours.

Today's long-suffering transatlantic passenger must often reflect on how little times change.



True, a modern jet will do the same journey in less than half the time it took Alcock and Brown's famous Vickers Vimy.

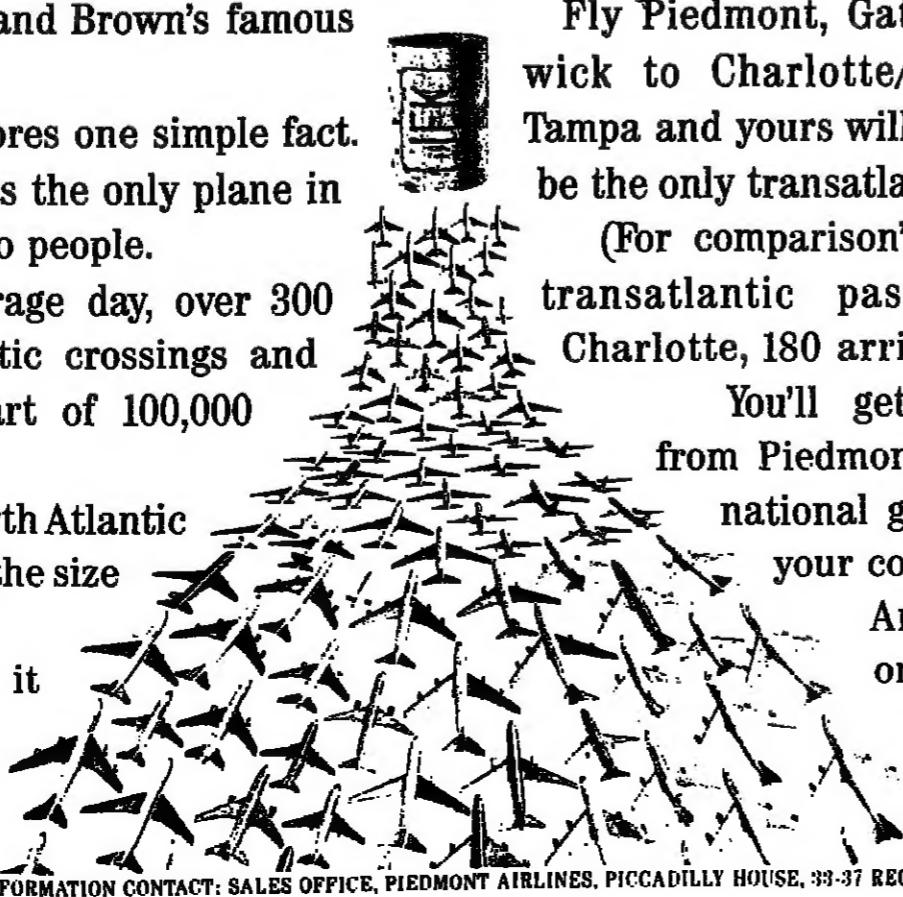
But that rather ignores one simple fact.

In 1919, the Vimy was the only plane in the air and it carried two people.

In 1987, on an average day, over 300 planes make transatlantic crossings and they carry the best part of 100,000 people.

The sky over the North Atlantic has a mobile population the size of Exeter.

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As for Piedmont, it's the fastest growing major airline in America.

To give you some idea just how fast, its route network has increased tenfold in as many years, which makes it the biggest carrier east of the Mississippi.

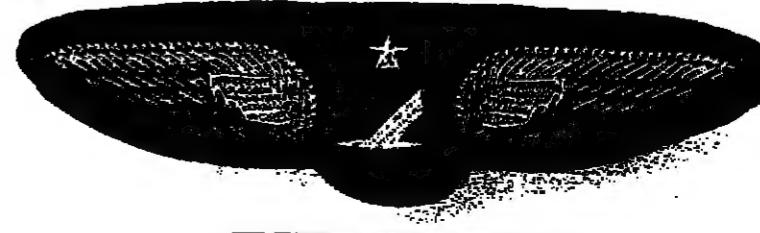


Its Ops Division has come to handle 1,200 daily flights to more than 110 destinations in the States and Canada.

Piedmont now has the biggest fleet of 737s in the world and, in terms of passengers carried (24 million against 18 million) it's bigger than the world's favourite airline.

No, Piedmont isn't exactly a household name in the UK as yet.

But, rather like flying the Atlantic, it's only a matter of time. \*



## UK NEWS

# Store shares slide over Argyll accounting move

BY DAVID WALLER

SHARES ACROSS the stores sector yesterday tumbled on the London Stock Market yesterday fears of an onset of conservative accounting.

The widespread decline was triggered by the Argyll Group's decision to treat the £30m cost of reorganising its Presto stores as an "exceptional" rather than an "extraordinary" item.

The move, which follows the company's £68m acquisition of Safeway in January, will reduce the pre-tax profits and earnings per share over the next four years.

The whole sector was afflicted by worries that acquisitive companies would have to reduce their profits in a similar way. Burton fell 14p to close at 311p, Dee fell 15p to 228p, Woolworth lost 22p to close at 400p, and Ward White 14p to 349p. Even Marks and Spencer, a company not prone to takeover activity, declined 9p to 243p.

"It was an immediate emotional

reaction," commented one analyst. In a sector renowned for its take-over activity, and subsequent reorganisation of acquisitions, extraordinary costs abound. These do not have any effect on a company's pre-tax profits or earnings per share, whereas exceptional costs are taken "above the line" and most certainly do.

The City of London became aware of Argyll's accounting heresy midway through a meeting of analysts yesterday morning. News of Argyll's £268m rights issue and a share price from the opening 44p.

During the presentation of the 1986-87 figures, the impact of the exceptional item suddenly registered, and brokers alerted their sales-forces to the bearish implications. Argyll's shares fell further to close 45p down at 439p.

Mr David Webster, Argyll's finance director, said his company

Lex, Page 24

## Backing for consumers on cash card laws

BY HUGO DIXON

THE OFFICE of Fair Trading (OFT) has come down firmly on the side of the consumer in recommendations for changes in the law on cash dispensers published yesterday.

The recommendations have been made to the Jack Review, set up earlier this year to decide whether there was any need to change the law on banking to bring it up to date with electronic developments.

OFT's proposals, which mirror those of the National Consumers Council, increase the likelihood that something will be done.

There is growing concern that consumers are insufficiently protected in automated teller transactions. OFT has made four main recommendations:

- Consumer liability on ATM cards which are lost or stolen should be brought into line with the law on credit cards, as set out in the 1974 Consumer Credit Act. This limits cardholders' liability to £50.

At the moment, an ATM card issuer can write unlimited liability into its contracts with cardholders.

## Warburg switch for Mercury International

By Our Financial Staff

MERCURY International Group (MIG), the investment banking concern, is planning to change its name to S.G. Warburg Group in order to sharpen its image.

There has been some confusion in the press, among the public and in financial markets, because of the plethora of different names within MIG and name changes in the past. The group took on its present name only in April 1986, having previously been called Mercury Securities.

MIG is best known because of S.G. Warburg, its merchant bank. Its securities operations, which include all the elements assembled last year by MIG to prepare it for a major role following Big Bang, have increasingly become known in the market as Warburg Securities, although the full name is S.G. Warburg, Akroyd, Rowe & Pitman, Mullens Securities.

MIG feels there will be less confusion if the holding company and the two main wholly-owned subsidiaries share the same name.

## US system studied to halt off-balance sheet financing

BY RALPH ATKINS

The Accounting Standards Committee may take a lesson from US accountants on how to stop companies using off-balance sheet financing.

The committee is anxious to find ways of halting the growth in the use of devices to improve the appearance of a company's balance sheet. Off-balance sheet financing allows a company to have responsibility for assets and liabilities without showing them on its balance sheet.

A report published by the Institute of Chartered Accountants in Britain said billions of pounds are invested in these schemes - making it difficult for investors to assess the true position of many companies.

The committee particularly wants to prevent the use of "controlled non-subsidiaries" which are used to house assets and liabilities not shown on parent group balance sheets.

But drafting a new accounting standard to overcome the problem is a complex project which even the Accounting Standards Committee has found hard to tackle.

Instead the committee is considering a solution from the US that would break new ground for Britain's auditors.

It relies on using a general definition set out by the US Financial Standards Accounting Board of

## Oil production falls by 4%

FINANCIAL TIMES REPORTER

OIL PRODUCTION from the UK sector of the North Sea fell 4 per cent in the three months to April compared with the level in the corresponding period of last year, according to official figures published yesterday.

The Energy Department's Energy Trends showed that crude output in the three months to April was 29.5m tonnes or 3.2m barrels per day compared with 31m tonnes in the corresponding period a year earlier.

The decline is likely to accelerate as North Sea production is past its peak. By 1990, UK oil production is likely to have fallen to between 1.5m b/d and 1.7m b/d.

By the end of the century it is likely to be between 600,000 b/d and 1.2m b/d, depending on the rate of discovery and development of new fields.

Yesterday's figures show the amount of oil processed in UK refineries in the three months under review was 8 per cent below the level of the corresponding period a year ago.

Consumption of petroleum products fell 7.4 per cent in the period, although consumption of petrol was up by 5.8 per cent.

The steepest falls were in demand for kerosene and fuel oil which were down 37 per cent and butane and propane which were down 21 per cent.

## Dockers to be balloted on strike

By Jimmy Burns

THE TRANSPORT and General Workers' Union (TGWU) is to ballot Britain's 13,500 dockers on a national docks strike which would begin if employers in the West of Scotland re-introduce casual working in ports there.

A special conference of docks delegates in London yesterday voted overwhelmingly in favour of the ballot in response to the Clyde Port Authority's decision to close the Greenock container terminal.

Mr Nicholas Finney, director of the National Association of Port Employers, described the ballot as "entirely unnecessary." He claimed the union was over-reacting to a problem that was being resolved locally.

Similarly a liability is anything which will mean a "probable future sacrifice" for the company. If any proposal is to be workable it must take account of the highly technical issues involved. The committee is also facing pressure from the Law Society which has warned against measures that will make the job of auditing too subjective.

The committee will also have to overcome objections from businessmen and accountants but it hopes to publish a consultative document in September.

This will be followed by about six months of discussion. The new standard would then have to be approved by the six bodies which supervise accounting in the UK and Ireland.

## GM van plant at risk after workers reject no-strike agreement

BY CHARLES LEADEBEATER, LABOUR STAFF

THE FUTURE of 1,900 jobs at General Motors' van plant at Luton hangs in the balance after workers at the plant voted to reject a strike-free agreement which includes radical changes in working practices, collective bargaining arrangements and pay scales.

The unions are seeking to reopen negotiations, but the company said the changes would have to be agreed by next Tuesday, otherwise its joint venture with Isuzu, the Japanese motor manufacturer, would be called off and the plant closed.

The detailed agreement will have to be signed by July 24 when the plant, which is losing £500,000 a week, closes for the summer holidays.

It is likely there will be 500 redundancies under the plan, which represents one of the most far-reaching proposals for change in industrial relations at an established manufacturing plant. Strike-free, worker-flexibility agreements have usually been proposed at single-union, greenfield sites.

Union officials said the company's proposals would mean worse terms and conditions.

mean. However, mass meetings on Wednesday night mandated union negotiators to reopen talks.

The company, which remains hopeful for an agreement, has offered an across-the-board rise of £240 and the consolidation of production bonuses worth £240 a year to ease through the changes.

However, the proposals contain several highly contentious elements, which are the furthest yet that any motor manufacturer has gone in responding to the streamlined working practices introduced at Nissan's Tyne and Wear plant.

The Luton plant's 30 pay grades would be condensed into a single structure of nine, covering both manual and white-collar workers. The company wants to sweep away more than 100 job classifications to produce complete worker-flexibility within grades, subject to skills.

A system of binding pendulum arbitration would be introduced and collective bargaining would be conducted through a joint works council, covering all staff, modelled on Nissan's procedure.

White and blue-collar would be on the same terms and conditions.

## Guinness Mahon loses employees to B&C rival

BY HUGO DIXON

EIGHT MORE senior employees of Guinness Mahon, the merchant bank, have defected from the accepting house to join the new merchant banking group being set up with £100m in capital by British & Commonwealth, the financial services and transport group.

The authority said it could offer alternative employment to only six of the dockers, while other port employers in the west of Scotland said they had no jobs available.

The TGWU said yesterday the ballot move was a pre-emptive decision aimed at having a strike in place by August 14 - the date by which the Clyde Port Authority will deregister its dockers - within the time-scale required under present trade-union law.

The ballot is expected to begin in the first week of July and its results will be published by July 21.

They fear that employers are privately using the Greenock problem to get rid of a scheme they believe is contrary to the Government's free-market philosophy and detrimental to their own competitiveness.

The eight joined British & Commonwealth on Monday after handing their resignations to Guinness Mahon several weeks ago. "We are filling the gaps," Mr Morton said. "Nothing is particularly tragic."

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PHILIPS

## UK NEWS

## Finance control 'lacking' at troubled newspaper

BY RAYMOND SNODDY

THERE WAS a complete absence of financial controls at the News on Sunday and "very poor" accounting records, according to a statement of affairs produced by the company's auditors.

The directors of the left-of-centre newspaper, which raised £5.4m from 23 trade unions and 21 Labour-controlled councils and £1.1m from private investors asked for a statement of affairs soon after the launch at the end of April.

H.W. Fisher, the News on Sunday's auditor, said it was unable to give a formal statement of the company's affairs on May 10 because of a series of difficulties. They included the absence of the company's accountant during the preparation of the report and the fact that no cash transactions had been fed

into the company's computer system.

"The transactions for the period August 1986 to November 1986 have not been properly recorded and have not been incorporated in the accounting records," the accountants said in the introduction to their document.

The firm went on to mention "the complete absence of financial controls and the general very poor state of the accounting records."

Two weeks after the launch of the paper H.W. Fisher gave a warning that the surplus over all the company's liabilities amounted to £157,500 - barely enough for another week's publication. The board made sure that more money was injected to avoid the danger of trading illegal.

One former member of staff said yesterday that there was now widespread gloom about the prospects for the News on Sunday which is now clinging on to a circulation of about 200,000.

## Job cuts dispute disrupts Massey

BY JOHN GAPPER, LABOUR STAFF

MANUAL WORKERS at the Massey Ferguson tractor plant at Coventry, West Midlands, started industrial action yesterday in protest at the company's intention to make 375 of them compulsorily redundant and impose a 10 per cent pay cut on the others.

A rolling programme of action, which could include temporary walkouts, is planned by the unions,

which said they were confident that production would be "significantly" affected.

It follows the breakdown of talks on the company's intention to re-grade the pay structure to produce an average cut of 10 per cent, and impose enough redundancies to make up the 340.

The company said that a ballot of 1,845 workers at the end of last

week after compulsory redundancy notices were sent out produced a majority in favour of industrial action by 1,106 to 539.

Mr George Gettevog, a TGWU transport worker's union district officer, said that industrial action would continue until the company resumed negotiations on the redundancies, but he declined to specify the measures planned.

There are two broad thrusts to

Mr Frost's strategy. One is to establish NatWest as a global institution with a strong position in the world's capital markets and the US. The

other is to build up the bank's share of the UK financial services market where it is well placed with more than 3,000 branches.

The key to NatWest's global plans is NatWest Investment Bank (NWIB), the new capital markets and merchant banking subsidiary which Mr Frost helped set up for last year's Big Bang, and which is now expanding in other markets in the Far East and North America.

"NWIB is the realisation that you can't be a world bank with a corporate client base without offering investment banking products," he says. "The alternative is to retreat and be a UK-based savings-type bank."

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## UK NEWS

## Economists warn of problems if growth continues

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE RECENT strong growth in Britain's economy has not yet brought the risk of 'overheating' in spite of some evidence of capacity constraints and a surge in overtime working in manufacturing industry, a City of London study says.

A report by economists at James Capel, a leading securities house, says, however, that there are some 'early warning signals' which could point to future problems if the economy continues to expand at its present rate.

Recent surveys from the Confederation of British Industry have suggested that in some industries output may be close to capacity. The proportion of companies citing plant capacity as a constraint on output in the Capel study is 25 per cent, only just below the figure at the economic peak in 1973.

The other statistic which appears to support the 'overheating' case is that for overtime hours, which is higher than at the peak of the five previous economic cycles.

## Business confidence 'growing on Merseyside'

BY RALPH ATKINS

BUSINESS OPTIMISM in Merseyside is growing, according to a survey published yesterday.

The survey of more than 140 companies in the area is the second compiled by Arthur Young, the accountancy firm. The first was compiled in November 1986.

The latest results show an improvement in employment prospects, with almost half the companies surveyed expecting to increase

their workforce in the next six months.

There was also a large increase in the number of executives who said they would recommend Merseyside as an attractive location for investment.

Mr Jim Clarke, chairman of the Merseyside branch of the Institute of Directors, said the results confirmed what businessmen in the area had known for a long time.



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## De La Rue to develop fingerprint security

By James Buxton

DE LA RUE, the electronics and security printing company, has acquired exclusive rights to develop and market an electronic system for fingerprint recognition which could become the basis for future security systems.

The system, invented by a team led by Professor Peter Denyer at Edinburgh University, electronically matches a fingerprint against a memory store of 'authorised' prints.

It could be used to grant entry to buildings or cars, and to give access to computers. It could also replace personal identity numbers for confirming a credit card and cash machine user.

Police forces already have large electronic systems for matching fingerprints, but the advantage of Prof Denyer's device is that it can cope with relatively poor quality fingerprint impressions.

It identifies or rejects the whole fingerprint rather than relying on individual characteristics.

It can also be made into a small, inexpensive device - possibly as small as a cigarette packet.

De La Rue is paying £300,000 to Quantum Fund, which provides venture capital for commercially-exploitable work at the university. Quantum will invest £300,000 to enable the university to build a full-scale demonstrator.

The company hopes to be able to market the product by the end of 1988.

Quantum Fund, which will retain the licence to the technology, was created in 1985 by Investors in Industry (3), The British Linen Bank; the Scottish American Investment Company; and the University of Edinburgh.

## Confidence grows as food industry profit margins rise by 40%

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

FOOD MANUFACTURERS are becoming more profitable and confident as they emerge from the recession and adapt to dealing with powerful retailers, according to the Institute of Grocery Distribution.

Net profit margins rose by more than 40 per cent between 1982 and 1985 says the institute, which is largely funded by the retail industry. It also claims that food makers have taken advantage of opportunities to add value in the factory.

This is borne out by pre-tax margins of 5.7 per cent last year, compared with 3.7 per cent for grocery retailers and 1.5 per cent for food wholesalers and distributors.

The fading of the economic recession is reflected in the falling numbers of food companies going bankrupt or going into liquidation.

The number appears to have peaked in 1984 with 38 food manufacturers declared bankrupt, compared with four in 1981, and 132 go-

ing into liquidation.

In the first half of last year, the whole food, drink and tobacco sector suffered only 13 bankruptcies.

Company failure has been replaced as a dominant trend by consolidation and acquisition, and the emergence of new forces in the industry - such as Hillsdown Holdings - and greater vigour and innovation in existing markets.

Food manufacturing specialists spent more than £200m on acquisitions last year, compared with £75m in 1983. Although modest alongside the £3bn spent by drinks makers, and £1.2bn in retailing, the institute says this was not because of any lack of activity, but rather that the acquisitions were smaller because of the industry's fragmented nature.

Spending may rise sharply this year, it says, with several large bids and a continuation of the recent pattern of many small takeovers.

Dalgety, the food and commodity group which has been dogged by bid speculation, has restructured its senior management team. The changes reflect Dalgety's new strategy of expanding its European food business through growth and acquisition.

The restructuring involves the appointment of a group managing director and the creation of a group commercial director with responsibility for acquisitions.

The company is also looking for a financial director from outside. This senior team will spearhead Dalgety's expansion within the European food industry.

Mr Maurice Warren, formerly Dalgety's UK managing director, has become group managing director with responsibility for all activities within the UK and Europe. He will also be responsible for Gill &

Duffus, the commodities business acquired in 1985.

The post of commercial director will be filled by Mr Robert Harris, previously commercial director for the UK business. He will take charge of corporate services, including acquisitions.

Dalgety plans to recruit a finance director to replace Mr John Hart, aged 56, who will be seconded from the company to work as chief accountant of the Prince of Wales' Youth Business Trust, a project to stimulate youth employment and enterprise, until he retires in two years. This is the first time that a Dalgety employee has been seconded to a charity.

Mr James Stirling, company secretary, is retiring. He will be succeeded by Mr Brian Gandy, group pensions manager and formerly assistant company secretary.

## Electronics industry backs EC research

By Terry Bodsworth, industrial editor

THE Electronic Engineering Association (EEA), the UK's leading trade association for the electronics industry, called yesterday for the withdrawal of the British Government's lone opposition to the European Community's research budget.

In a letter to Lord Young, Trade and Industry Secretary, the EEA says that further delay on the proposed research programme 'must be detrimental to UK interests.'

It would be difficult for member companies to address market opportunities against concerted European competition in the 1990s 'if we remain isolated,' it adds.

'Continued disagreement will either cause the total delay of the European programme, or result in the rest of Europe moving ahead without UK participation.'

The EEA's intervention in the budgetary row comes at a critical time for the future of collaborative European research. Some companies are claiming that there is now a growing danger of a collapse in several research programmes because of Britain's solitary refusal to agree to the new Ecu 6.4bn (£4.5bn) expenditure plan.

The latest budgetary proposals follow the rapid development of collaborative research projects within the European Community over the last few years. British companies have become strong participants in many of these ventures, which cover a wide area of technology, from factory automation to semiconductor design.

Mr Peter Sachs, director of the EEA, said yesterday that more than 60 per cent of the association's members were taking part in European-backed co-operative projects, a large number of them under the Esprit information technology research programme.

Even if the research proposals were given an immediate go-ahead, he added, it would mean substantial delays of up to six months on the original timetable.

The EEA has timed its letter carefully to put maximum pressure on the Government before the European summit meeting next week.

According to reports in Brussels, both Lord Young and Mr Kenneth Clarke, the minister responsible for EC research, are more amenable to allowing the research programme to go ahead than Mr Geoffrey Patten, the former Minister for Information Technology.

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## 1986 ACCOUNTS

### MAIN FEATURES OF DEVELOPMENTS TO 31st DECEMBER 1986 (in billions of lire)

	1982	1983	1984	1985	1986
PROFIT AND LOSS ACCOUNT	777	942	1,096	1,235	1,491
Net interest income	174	239	310	359	430
Income from trading and services	718	914	1,076	1,257	1,424
Overheads and operating expenses	233	267	330	337	497
Gross operating income	190	300	380	430	523
Gross surplus	7	9	13	17	55
Net profit	26,868	35,931	43,212	50,575	60,430
BALANCE SHEET					
Total assets	14,211	19,952	26,022	33,606	41,062
Loans and advances	21,743	30,031	36,401	44,124	51,785
Deposits and borrowed funds	918	1,260	1,744	2,235	2,792
Soundry provisions	480	614	887	1,288	1,672
Net worth	505	614	612	622	1,129

The pension fund of Banco di Napoli is now consistent with the needs of the institution; thanks to its high earning power, the Bank was able successfully to carry out the programme of extraordinary increases in the fund.

The placement of Lit. 500 billion of savings shares on the market was the first important stage in strengthening the Bank's capital base.



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## PARLIAMENT: THE QUEEN'S SPEECH

## FINANCE BILL

## Tax relief for profit linked pay

THE GOVERNMENT'S plans for tax changes have changed little since its March Budget. The Finance Bill expected to be presented soon to parliament will consist mainly of clauses dropped from the truncated Finance Act which was rushed through before the General Election.

About half the new clauses cover profit-related pay schemes and a package of measures to extend freedom of choice in occupational pensions. But the bill also includes more controversial measures to close alleged tax loopholes for dual resident companies, Lloyd's syndicates and banks' overseas lending.

About 70 clauses of the original 164 in the Finance Bill published in April have been enacted. Many were technical changes but included the cut in income tax to 27p in the pound, a reduced rate of corporation tax for small companies and an increase in the inheritance tax threshold to 290,000.

The Government is expected to move to secure the passage of the bill through its parliamentary stages in time for the summer recess.

The wording of these resolutions determines the scope of debate and is likely to be tightly constructed. The bill's passage is also likely to be accelerated by taking it to committee stage before the whole house.

Mr Nigel Lawson, the Chancellor, confirmed his intention to introduce tax relief for profit-related pay in a speech in Edinburgh earlier this week.

Ralph Atkins

## LOCAL AUTHORITIES

## Ridley to reintroduce compulsory tendering

THE GOVERNMENT is sticking to its pledge to reintroduce legislation requiring competitive tendering for council services.

It first attempted to introduce compulsory tendering in the Local Government Act, passed by the last Parliament. The relevant clauses, however, were shelved in February by Mr Nicholas Ridley, Environment Secretary, because of delays in drafting a Bill on local government finance.

Mr Ridley promised the House that the Government would reintroduce the legislation at the earliest possible date.

The latest Local Government Bill will seek to require its first draft. Besides extending competitive tendering it will strengthen the law that prohibits local authorities spending ratepayers' money on "political propaganda" and stop authorities inserting political conditions in commercial contracts.

The Bill will seek to require compulsory tendering in six areas: refuse collection, street cleaning, catering services, cleaning of buildings and grounds, and vehicle maintenance.

These plans, designed to increase council efficiency, follow suggestions in the Government's consultative paper on local authority services published in February 1985. That report stressed the need to ensure local authorities did not put unnecessary restrictions on private sector tenders.

An increase in competitive tendering will be welcomed by the Audit Commission which monitors local government efficiency. A policy paper published in February said: "All local authorities should be subjected regularly to the test of the market place."

Ralph Atkins

## EDUCATION

## Bigest change since Butler

IT SEEMS nothing but personal accident can now frustrate the ambition of Mr Kenneth Baker, Education Secretary, to go down in history as the initiator of a "great educational reform bill."

The measure's advance publicity as the biggest shake-up in education since the Butler Act of 1944 is fully justified by the changes proposed in the running of English and Welsh state-maintained schools, polytechnics and colleges. The changes include:

- Instituting a national curriculum of basic subjects to be taught in every school. Check will be kept on schools' effectiveness in teaching the curriculum by standard tests of pupils' attainments at the ages of seven, 11, 14 and 16, and eventually all school-leavers will be issued with records of their achievements over and above any gained in public examinations.

- Entitling parents and governing bodies of schools with at least 300 pupils to opt out of local authority control. Schools which opted out would be maintained by a direct grant from central Government.

- Removing local education authorities' power to prevent schools which are oversubscribed by parental applications from admitting pupils up to their full physical capacity.

- Expanding parents' and governing bodies' of schools with at least 300 pupils to opt out of local authority control. Schools which opted out would be maintained by a direct grant from central Government.

- Removing local education authorities' power to prevent schools which are oversubscribed by parental applications from admitting pupils up to their full physical capacity.

- Expanding the powers of head teachers and governors to decide how to spend the budget allocated to them by their local authority.

- Providing for London's dozen central local councils to run their own school and college services instead of having them provided by the Inner London Education Authority.

- Transferring control of the 29 English polytechnics and certain other higher education colleges from the local authority sector to a funding council, including strong representation from industry.

- Continuing the scheme to establish 20 semi-independent city technology colleges, four of which are already under way, with capital from private sources and day-to-day running costs covered by central government grant.

- While these plans cover most of the changes promised by Mr Baker there are a couple of items noticeably missing from the speech.

- One is the Education Secretary's decision to "clarify the law" as to which elements of educational activity local authorities must provide free-of-charge and which they can require pupils' families to pay for.

- Mr Baker said yesterday that, although local authorities of all political complexities had been charged for such activities for years, arrangements differed widely. His only firm intention was to publish a consultative document outlining present practice and invite comments.

- The measure aimed at preventing the use of ratepayers' money for party political "propaganda" is in line with a recommendation made in July 1986 by the Widdicombe Inquiry into the structure of local government finance. The report found most authorities used their publicity and information power properly but that some did not.

- Mr John MacGregor, Mr Jopling's successor, said in Southampton this week it would be kidding farmers to

Michael Dixon

## THE INNER CITIES

## A rough road ahead

THE Government is in danger of tripping over itself in its drive to improve Britain's inner cities, destroy the power of urban (mainly Labour) councils, and win votes for the Conservatives in the north of England, Wales and Scotland. The administrative arrangements are cumbersome, and several of the bills indicated in the Queen's speech are likely to have a rough ride before Parliament.

In all these policies, my Government will have special regard to the needs of inner cities," according to the Speech. No less than seven departments of state will be involved—Trade & Industry, Environment, Employment, the Home Office, Education, Health & Social Security, and the Welsh Office.

The Prime Minister will chair a group of ministers to manage it all, but several powerful members of her Cabinet have already indicated that they in particular are doing the best of the good work. Lord Young has brought the management of 15 inter-departmental Inner City Task Forces from his old department of Employment to Trade & Industry. They have a budget of some £18m. Their programme operates in highly-concentrated areas such as Handsworth in Birmingham and Moss Side in Manchester. At the Department of the Environment Mr Nicholas Ridley has been shown to be the minister with the heaviest legislative programme—rates reform, wresting housing from local authorities, management of the Urban programme, and some half a billion to spend.

Co-ordination of all departments' efforts in Wales falls naturally under Mr Peter Walker. Over at Employment Mr Norman Fowler will be fostering the growth of small firms and encouraging the spread of self-employment. Mr Kenneth Baker's new City Technology Colleges are seen as part of the inner city strategy put forward through his Department of Education.

The theory behind the strategy is clear. It is that the problems of the inner cities cannot be solved by "throwing money" at them, but rather by fostering self-help and self-reliance—perhaps by promoting the work ethic via the efforts of the local housing associations.

The new trusts are regarded as an extension of the urban development corporation—in which a single authority can redevelop an area free of the controls and red tape imposed by most councils. But the DDC's home to far been concerned with industry, not housing. The Housing Corporation, which oversees the locally-managed housing associations



The strategy is clear: the problems cannot be solved by 'throwing money' at them, but rather by fostering self-help

might be a better vehicle—and one more able to insist on sympathetic management. The Corporation has pioneered the 70 per cent into Treasury-funded "short-holds" and "assured tenancies" will give landlords the prospect of a recovery of their properties, while protecting tenants against harassment and illegal eviction. This is intended to open up the private rental market. Previous such half-way houses introduced by Conservative administrations have failed to do so, in part because landlords could not be certain that a future Labour Government would not reverse the legislation.

Taken as a whole the inner city package is an imaginative set of plans, well-presented, and without question radical. No evidence was given in the Queen's Speech that it would be backed up by additional expenditure. It remains to be seen whether seven ministries can move in the same direction—however much the way forward is pointed out by the Prime Minister.

Joe Rogaly

## EUROTUNNEL

## Half-finished legislation to be revived

THE Channel Tunnel Bill will be revived and continue its legislative passage where it left off at the end of the last parliament.

Its designation as a hybrid bill enables it to straddle the two parliaments. Hybrid bills are neither public nor private bills. They tend to be initiated by private interests—in this instance the tunnel builders—but have a public impact.

Eurotunnel, the Anglo-French consortium responsible for the £5bn project, expects the bill to get the Royal Assent at the end of next month.

It has been through its second reading and committee stage in the Commons, and is likely to be sent to the Lords standing committee next week.

Eurotunnel hopes to have completed the entire loan package for the project at the end of July.

By the end of last year, two equity issues had raised a total of £250m from institutions. A delayed third issue for £750m, known as "equity 3," is now expected in October or November.

A stop-gap £72.5m loan facility from a group of 10 French, British and Belgian banks was signed in Paris last week. This will be repaid out of the proceeds of the autumn £750m equity issue, which the whole £5bn project depends.

Construction of the tunnel is expected to start at the end of this year and to be completed by May 1989. Plans for the first rail link consist of two 50 km rail tunnels and an access tunnel.

Fiona Thompson

## AGRICULTURE POLICY

## Farmers urged to diversify for victory

FARMERS will have to accept that a pound earned from leisure facilities on their land is worth the same as a pound earned from milk.

That advice from Mr Michael Jopling, former Agriculture Minister, neatly encapsulates the direction being taken in UK agriculture in the face of the European Community's huge food surpluses. While the UK Government remains determined to work for reform of the Common Agricultural Policy, it is simultaneously urging British farmers to find new sources of income.

Legislation will be introduced over the next few months aimed at helping farmers to switch to alternative crops and to diversify into such areas as timber growing, tourism, rural crafts, sporting facilities, farm shops and processing food.

The Government, which will allocate a total of £25m a year

suggests that the EC Council of Ministers could avoid coming to terms with "the harsh realities of agricultural surpluses and oversupply."

"Our aim must be agricultural reforms worldwide to bring production and support back to more realistic levels while ensuring a decent standard of living for all in farming," he said.

Legislation will be introduced over the next few months aimed at helping farmers to switch to alternative crops and to diversify into such areas as timber growing, tourism, rural crafts, sporting facilities, farm shops and processing food.

The Government, which will

towards the schemes, hopes to boost farm incomes and create jobs in the countryside, while protecting the environment.

In addition to grants for planting trees, animal payments are planned for farmers who introduce woodland, especially on marginal land previously used to grow surplus crops. Special encouragement will be given for broadleaved trees.

Legislation is expected to be rushed through Parliament so that the first grants for diversification can be paid this year. Money will also be available for farmers to make feasibility studies of alternative land uses.

The Government has already designated several "environmentally sensitive areas" and

are intended to protect areas of natural beauty from the effects of intensive agriculture.

• The National Farmers Union believes that although no single measure will have much impact, the package could prove beneficial.

The union is aware of the need for changes in farming, including cuts in output, says Mr Martin Haworth, an adviser to the NFU president. After disillusionment with Mr MacGregor, it is more optimistic that Mr MacGregor will take agriculture in the right direction at a time when farm incomes are at their lowest levels since the Second World War.

David Blackwell

## LICENSING REFORM

## Tourist areas expected to applaud change

THE GOVERNMENT'S proposal to allow public houses to open for up to 12 hours a day, except on Sunday, has provoked expressions of concern from medical and temperance organisations.

The intention announced yesterday comes after strong lobbying by Britain's brewers, licensed trade, consumer groups, tourist boards and tourist organisations for more flexible opening hours.

A change in the law is expected to be particularly useful in tourist areas, where demand for more flexible eating and drinking is at a premium. Lobbyists also argue that changes could lead to 50,000 new jobs.

Despite attempts at reform,

Hurd, Home Secretary, quoted a study by the Office of Census and Population Studies (OCPS) "this showed that the changes had little impact on problem drinking and that drinking habits had become more relaxed."

Mr George Younger, then Secretary of State for Scotland, has said that a preliminary analysis showed that there had been an increase in alcohol consumption in Scotland between 1976 and 1984, but that this appeared not to be a direct consequence of changes in the licensing law.

A more probable cause was a change to a more relaxed attitude towards drinking in general and in particular, towards women's drinking. Earlier this week Mr Douglas

However, it is likely that opponents of more flexible drinking hours in England and Wales will critically examine this and other medical research into the Scottish experience.

Consumption of alcohol by women in the UK has gone up in the past decade and could be a focus, along with under-age drinking, of the debate.

The British Medical Association, which is to lobby against any change in the law said the Scottish data was questionable because of legal redefinitions of certain drink-related offences in Scotland in 1980.

Mr Don Steele, director of Action on Alcohol Abuse, a body set up by The Conference of Medical Royal Colleges, said the OCPS study was not a

scientific one and much more research was needed.

Opponents of changes in the law will also focus on the Government's spending on education about alcohol's health risks. Critics of the Government's record point out that it spends a small amount on this compared with the £200m which the drinkers' industry spends on advertising.

Brewers expect to increase opening hours — not only increasing alcohol sales but also those of soft drinks and food. Action on Alcohol Abuse suggests that a proportion of the increased profits should be directed towards promoting sensible drinking.

Lisa Wood

## CRIMINAL JUSTICE

## A shake-up for court procedure

THERE WILL be no great surprises in the Criminal Justice Bill which the Government is bringing forward, as it will incorporate the provisions of the bill which partly lapsed because of the dissolution. It will aim primarily at modernisation of procedure with some changes in sentencing and enforcement powers.

There would be an increase in maximum penalties for carrying firearms, for insider dealing and for corruption. A number of minor offences would be reclassified as triable only by magistrates.

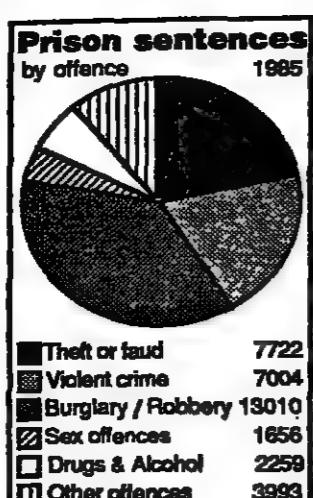
The legislation would provide means for referring too-evident sentences to the Court of Appeal, though this may fall short of a full appeal.

The proposals of the Roskill Committee that rules governing documentary evidence should be relaxed (taking notice of the existence of copiers and facsimile transmission) would be given wider application, not only in fraud cases. Evidence given by live video link would be made admissible in child abuse cases or where the witness is abroad.

A modernisation of the UK law on extradition, dispensing with the requirement of showing a prima facie case where the request comes from a country with a respectable judicial system, would enable the UK to sign the European Convention on Extradition. This would make it easier to achieve the return from other European countries of persons wanted in the UK.

The power to order confiscation of the proceeds of crime would be extended from drug trafficking offences to other highly profitable criminal activities. The proposed legislation would for the first time give victims of crime a right to compensation. This would come either from the criminal or from a new Criminal Injuries Compensation Scheme.

The courts' power to make compensation orders would be extended and judges would have to give reasons why they were not making one when



there was an identifiable victim.

Other, already well-disputed changes, concern the jury system and rape trials. The right of the defence, to challenge jurors without saying why, would be removed.

Eligibility for jury service would be raised from 65 to 70 but those over 65 would have the opportunity to decline the invitation.

The anonymity of defendants in rape cases would be removed and that given to the alleged victim enhanced. Customs officers would receive greater powers for dealing with suspected drug traffickers.

On the whole, the proposals aim at technical improvements without fundamental changes either in the procedure of courts or in the substantive law.

They are by themselves unlikely to relieve the overcrowding of courts resulting from the greater proportion of prisoners in the population of the UK than in any other country of Western Europe. Nor are the changes likely to change the pattern of too many prison sentences for petty crime and too frequent public outcries against leniency towards violent criminals.

A. H. Hermann

## LEGAL AID

## The springboard for several far-reaching changes

LEGISLATION to transfer the administration of legal aid from the Law Society to an independent board will follow closely the proposals outlined in the White Paper on legal aid, published in March.

The legal profession and organisations involved in providing legal services are reconvened to the establishment of the board. But, in a letter to the Lord Chancellor published yesterday, they urge that it should be independent of the Government, including in respect of staff appointments, and that the legal profession, trade unions, consumer bodies and welfare organisations should be represented on it.

This may not be in harmony with the Government's intention to use the board as a springboard for far-reaching changes in the method of providing legal advice and assistance. These changes intended in the first place to bring about a more economical use of the £400m budget, may well sow the seeds for changes in the expectations of clients who are not legally aided and ultimately lead to a reduction of their legal costs.

A. H. Hermann

## TRADE UNIONS

## Measures in line with green paper

PROPOSALS FOR further trade union and industrial relations reform in the Queen's Speech are no surprise—but they will be opposed no less vociferously by the trade unions for that.

The measures are exactly in line with those proposed last February in a green paper issued by Trade Unions and their Ministers.

Principally, there are six main elements:

• Allowing members to restrain their unions from calling strikes without a majority support in a secret ballot.

• Preventing unions from disciplining their members if they decide to go to work even after a lawful ballot for a strike.

• Protecting union funds by requiring union trustees not to spend union money in contravention of court orders.

• Removing the remaining

## IMMIGRATION

## Controls to be tightened further

LEGISLATION TO "reinforce the system of firm but fair immigration control" will further tighten restrictions on settlement in Britain in four years.

The proposed Immigration Bill follows government action in the last parliament extending visa controls to the Indian sub-continent, Ghana and Nigeria, and making airlines and other carriers liable to a £1,000 charge for any foreign national brought to Britain without proper documentation.

Provisions of the new legislation will:

## Overstayers

• Make it easier for authorities to remove people overstaying their right to be in Britain, however long they have been in the country unlawfully. Since a High Court judgment in 1982, it has been difficult to require the departure of overstayers remaining in Britain long after their original entry permission has lapsed.

A provision making overstaying a continuing offence was contained in the Criminal Justice Bill which was withdrawn before the General Election. It will now reappear in the Immigration Bill.

• End all rights of appeal in Britain by people without entry clearance who claim British citizenship. Most people claiming to be British citizens with a right to live in the country already have to establish their claim abroad.

## Appeal rights

However, 18 months ago the Immigration Appeal Tribunal ruled that certain categories of claimant—mainly children—had a right of appeal in the UK. This provision, which has led to 1,700 wives and children being admitted temporarily pending appeal, will end.

• Amend the 1971 Immigration Act so only one wife can be brought to Britain to settle. The Home Office acknowledges that polygamy is not a common problem, but says it is not acceptable to most people in Britain.

• Change section 1(5) of the 1971 act which gives men who settled in Britain before January 1, 1973, an absolute right to bring wives and children to the country. The European Court of Human Rights has held that the provision is sexually discriminatory, and the Government says it complicates controls.

Mr Douglas Hurd, Home Secretary, said last month there was a strong argument for change.

## Change in rules

Immigration to Britain has fallen substantially from 80,000 people in 1976 to 70,000 in 1980 and 47,000 in 1986. Last year's large decrease resulted from new immigration rules introduced in August 1986, and part of the effect will be temporary.

During the first quarter of this year 10,800 people were accepted for settlement. The number accepted in the 12 months to March 31, 1987, was 45,700—8,600 fewer than in the corresponding 12 months in 1985-86.

Action was started against 570 alleged illegal immigrants in the first quarter of this year—the highest figure for any recent quarter. This brought the total for the year to March 1987, to 1,700 compared with 1,260 in the previous 12 months. A total of 1,160 people was removed as illegal immigrants or deported voluntarily in the year to March 1987.

The Government has turned down proposals for extending legal assistance should not be required.

A. H. Hermann

## LEGAL SUPPORT

LEGAL SUPPORT for the closed shop by making dismissal for non-union membership always unfair, and by removing immunity for industrial action to establish or maintain a closed shop.

• Requiring all union executive committees, members whether elected or appointed, to be directly elected in secret, independently supervised postal ballots—with the same provision applying to union political funds.

Mr Norman Fowler, Employment Secretary, confirmed yesterday this requirement would mean more trade union officers, at levels below general secretary, would have to be elected.

• Establishing a commissioner for trade union affairs, who would provide support for union members to bring action in the courts against their unions to obtain their rights under the law.

## RATES REFORM

## A possible election loser

REFORM OF the rating system in England and Wales will present the Government with its first major test in the new Parliament. Unease is growing among Conservative MPs that the 150-clause bill will be a political minefield.

The proposals—a radical package aimed at ending the turmoil over local government finance—are:

• Abolition of domestic rates and their replacement, from 1990, by a community charge, or poll tax, payable by all adults over 18.

• Introduction of a national business rate set by Whitehall and linked to the level of inflation, which will then be distributed to local authorities on a population basis.

• Simplification of the system of government grants to local authorities.

The legislation will be fought by the opposition with the same ferocity as that displayed in attacking a similar bill for Scotland, passed by Parliament

shortly before the election. Some Conservatives suspect that the party's dismal performance in Scotland was partly due to the proposed switch from rates.

They would prefer to see how the system works in Scotland, after April 1989, before pressing ahead in England and Wales.

The fear is that such controversial piece of legislation could have a disastrous impact on the party if introduced around the time of the next general election.

The Government's prime purpose is introducing the community charge to ensure that people pay for local services, so making councils more accountable for their spending policies.

At present no more than a third of householders pay full rates and in Liverpool the proportion is less than 20 per cent.

The community charge is expected to range from about £200 to more than £600 per adult, depending on the local authority area. Total exemptions will be extremely rare.

There will be rebates for those on low incomes, although they will have to pay a minimum of 20 per cent of the full charge. A standard charge will apply to domestic property, such as second homes, where no one lives permanently.

The problem for the Government is in selling its proposals is that it is not yet clear how people will be affected. Some independent research, like that done by the Chartered Institute of Public Finance and Accountancy (Cipa), shows that a wide range of people would pay appreciably more under the new proposal than they now pay for domestic rates.

Cipa believes that as safety nets—introduced to make sure that no rises are too steep—disappear, local tax bills will rise in some parts of inner London to at least £650 a head, fall in outer London possibly to less than £200, rise in the metropolitan areas and fall in non-metropolitan areas.

People living in properties

with low rates could face substantial increases, whereas those in expensive properties may well pay less. A rich single person living in a large, highly rated house such as second homes, where no one lives permanently.

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A big problem in London is that the Inner London Education Authority precept is so high that each adult could be liable to a charge of £311 over and above the local authority charge.

A more widespread difficulty will be the cost of collection. Whatever the drawbacks, domestic rates are cheap to bring in. With the introduction of a community charge, a separate list of adults will have to be kept by each authority.

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People living in properties

before the required legislative steps had been taken.

Legislation is also necessary to enable widespread compulsory tests to be undertaken on domestic metering in different parts of the country.

Metering is the favoured future method of charging should the present system-based on rateable value, be suspended by the proposed community charge as a replacement for rates.

Richard Evans

## WATER PRIVATISATION

## Authorities given time to prepare

LEGISLATION to privatise water authorities in England and Wales, the most controversial part of the Government's privatisation programme, is unlikely to be introduced into Parliament until the next session.

In the meantime, the row over the flotation of the 10 authorities will continue.

The Department of the Environment is about to open negotiations with the industry's leaders over the Government's proposal, made without consultation just before the election, to introduce a National Rivers Authority.

This would take over all

regulatory and river management functions, including water and sewage functions of the authorities to be privatised.

The idea is regarded with deep suspicion within the industry as it would seem to end the system of control based on the integrated river basin.

A consultative paper is to be published by the Government next month.

Also remaining to be decided is the form privatisation will take.

## EMPLOYMENT

## Benefit moves to have far-reaching effect

THE GOVERNMENT will introduce far-reaching changes to the way school leavers and the unemployed look for jobs and claim benefits.

Up to 100,000 jobless young people under 18 years old will lose their right to supplementary benefit if they refuse to take up a place on the Youth Training Scheme (YTS).

The Government also intends to transfer the running of job centres, which advertise vacancies, from the Manpower Services Commission (MSC) to the Department of Employment. This will allow for the managerial reintegration of the offices which pay unemployment benefit with the job centres and allow officials to monitor more closely whether claimants are available and looking for work.

The plan to transfer responsibility for job centres to the Department of Employment will take the employment service back to its pre-1973 structure.

The move could lead to a significant cut in registered unemployment, by allowing officials to check whether benefit claimants are available and searching for work.

The Employment and Training Act 1973, which established the MSC, separated jobs advice from benefit payments. This separation has been associated with a dramatic fall in the number of people refused benefits because they are not looking for work, according to research published by the London School of Economics.

The controversial changes to young people's benefit entitlement represent a radical break with the welfare system established after the Second World War.

Mr Norman Fowler, Employment Secretary, believes that the Government's guarantee of a YTS place to all school-leavers means there is no justification for most of them to claim benefits.

Those with special needs, such as disabled people, and some youngsters waiting to start a course or a job, might be paid a temporary allowance. It is understood, however, that the Government does not plan to introduce a six-month job search allowance of the kind recently introduced in Australia, for all those young people not on the training scheme.

The changes will certainly affect the 30,000 school leavers who do not go on to YTS.

## SHIPPING

## 'Dad's navy' to run up its colours

THE GOVERNMENT is to attempt to tackle some of the problems arising from the rapid decline in the British merchant fleet over the past decade, with a proposed Merchant Shipping Bill.

A Merchant Navy Reserve, a "dad's" navy of former seafarers, is to be formed by the Government to provide a pool of experienced manpower for use on British merchant ships in time of emergency, including war.

The Government is also to provide financial assistance towards the cost of training seafarers and towards the cost of flying off and bringing back crews for British ships operating in distant waters.

Another provision of a bill to be laid before the House in October is a long-delayed proposal to amend the law on ship registration, with the aim of applying common safety standards to British ships sailing under the flag of British overseas dependent territories.

The Bill will also put the

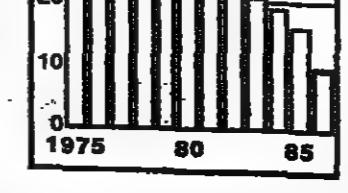
Job Training Scheme on a 245,000 long-term unemployed which trainees are paid an allowance worth little more than their benefits, will be seen by the trade unions as a determined push towards a welfare system.

The Government's package, coming after the introduction of proposals to double the number

of employers on the commission which oversees the MSC's programmes, it becomes more likely that the unions will draw from the MSC's decision-making process.

Charles Leadbeater

### UK owned & registered fleet weight of cargo, deadweight tonnes (m)

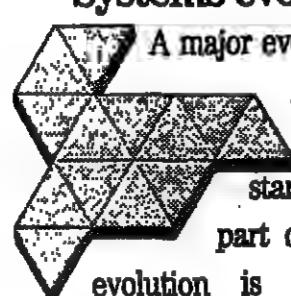


# Olivetti announces the PCs that respect your right to make your own decisions.

The arrival of the personal computer revolutionised the way businesses were run, bringing speed and efficiency that were previously unthinkable.

That revolution, like all technological revolutions, was producer-led. But the world since the revolution has changed. Business accepted and exploited the new technology. It invested in it, often heavily. The business customer today is literate in the new technology, and is articulate enough clearly to communicate his needs. Olivetti believes that the responsible producer should listen to him.

#### Systems evolution



A major evolution in recent years has been in the role of the PC itself, from a stand-alone machine into part of a system. And this evolution is closely reflected in Olivetti's approach. For Olivetti, PCs are conceived as the building blocks of a system.

This user requirement for a systems approach has demanded increasingly powerful and sophisticated technology. The consumer has, in a sense, retaken the initiative. How should the producer respond?

Olivetti's view is clear. Today's user is not only technologically literate but also financially committed. Naturally, he expects products that will offer him all the benefits of state-of-the-art technology.

But he also has a right to expect products that will leave him free to enter and structure the system as and when he wants to. He needs a high degree of



interconnectability, workstations that offer the best possible price/performance ratio. And he wants to be free to work with the market standard of his own choosing.

This is what Olivetti has set out to give him with its new PC offering.

#### Power and flexibility

At the top of Olivetti's new PC range will be three models using the powerful 80386 microchip. These will be the fastest, most powerful PCs available, reflecting the trend for the PC to operate as server in local networks that can in turn be integrated with minicomputer environments.

These new models range from the M 380/T tower model to the M 380 and the compact M 380/C desktop workstations. The M 380 line will be flanked by a series of new PCs available in a

wide range of configurations. These will include the M 280, a powerful and extremely fast personal based on the 80286 chip with the potential for multi-tasking, the S 281, another 80286-based workstation specifically designed to operate in LAN environments, and the M 240, a potent workstation that represents a natural evolution of the highly successful (and widely emulated) M 24.

#### Compatibility commitment

The new models have been developed



existing Olivetti PC range. They are all fully compatible with market standards. (They offer, for example, a free choice of 5.25 and/or 3.5 inch floppy disks.) Indeed, it is Olivetti's firm intention to

guarantee full compatibility with current market standards. Whatever they may be. The new models will thus take their place alongside Olivetti's existing PCs (including the recently introduced portable M 15) to offer the customer a complete range of choice in planning his systems.

They offer him full compatibility with his installed base, high computing power, integrated, ergonomically valid configurations and a modular approach that will allow him to expand the system exactly according to his needs.

#### Complete solution

As well as respecting the customer's existing investment, Olivetti is committed to protecting and supporting it in the future.

The completeness of the new Olivetti PC range is matched by the completeness of Olivetti's global offer, which embraces the whole spectrum of PC-related products, from software to printers.

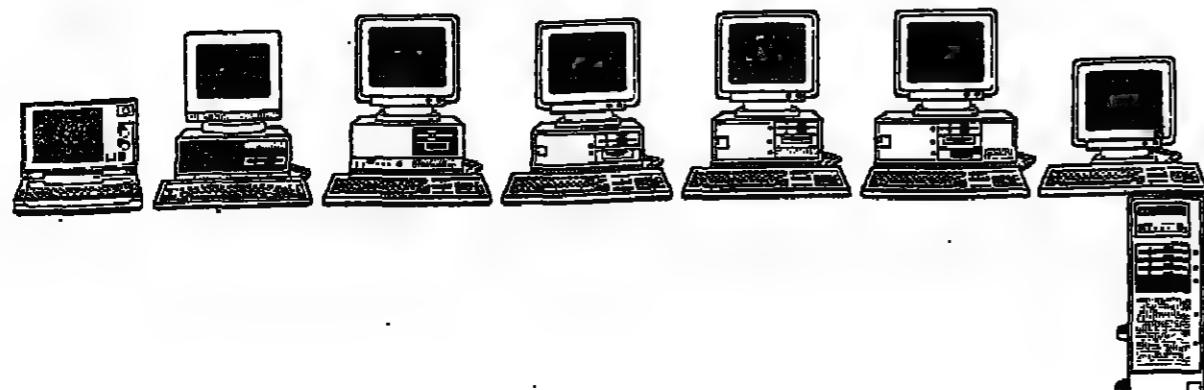
In addition, Olivetti's highly-qualified dealer network and internal staff are at the disposal of clients to assist in interpreting their needs and to provide full after-sales back up service.

The new Olivetti PC offering has thus been conceived to give the user the maximum freedom of choice.

To leave him free to grow and evolve rather than to tie him down.

That is why we see the new Olivetti PCs as the choice of freedom.

## olivetti



OLIVETTI PERSONAL COMPUTERS. CHOICE OF FREEDOM.

## TECHNOLOGY

## Electronic eye on a sea of people

David Dodwell explains how Hong Kong has streamlined its overworked immigration system

THOSE fearsome black tomes passed over by Hong Kong's immigration officers as they leaf suspiciously through visitors' travel-battered passports will soon be a thing of the past.

That is not to say that the infamous "stop lists"—the black-bound compendiums of all those people sought by Hong Kong's police or tax authorities for crimes ranging from fraud to non-payment of tax—will have been abandoned. Instead the operation has been fully computerised.

From the beginning of May, Hong Kong switched on one of the world's most sophisticated computerised immigration systems yet to come into operation. First to be affected were travellers to Macao, most of them gamblers in the Portuguese territory's dog-eared casinos.

The big move will be on August 1, when terminals on the 88 immigration channels at the Louwu border crossing with mainland China are brought on stream. Almost 1m people passed through Louwu last year. During peak times, trains carrying 1,500 people at a time arrive at 12 minute intervals.

Immigration staff at Louwu say the new computer will enable them to type in 30 seconds to 20 seconds the time it takes to handle the immigration formalities of each traveller. That may seem a modest improvement, but when staff have to handle 128,000 travellers a day during the Easter and Chinese New Year peaks, senior officers say it will make the difference between nervous breakdowns and no nervous breakdowns.

The new computer system is being advertised rather glibly as the "Easy Travel Scheme." However, over the three years of planning that has taken place in the Immigration Department's headquarters at the Mirror Tower in the heart of Kowloon, it has been known more ominously as "Traces"—the Travel Record and Immigration Control Enforcement System.

It will be June 1988 before computers are turned on at Hong Kong's busy Kai Tak Airport. Even then, full use of the HK\$90m (US\$11.5m) computer system will not be possible until more foreign passports are computer readable.

Main beneficiaries of com-

puterised immigration control will be Hong Kong residents—or more specifically, carriers of Hong Kong identity cards. Permanent Hong Kong residents can now travel to Macao with nothing but their ID cards, and have no forms to fill in. From August, travel to China will be just as simple, though travel overseas will require, in addition, the use of normal travel documents.

Since over 70 per cent of the 43.5m people passing through Hong Kong's border checkpoints last year were Hong Kong residents, they have inevitably been given priority over foreign travellers.

Foreign passport holders will still have to complete arrival forms, and will have their passports examined manually. But the "stop-list" check to find out whether a particular traveller is persona non grata in Hong Kong will be carried out on the computer screen.

The system is understood to be one of the most comprehensive in Asia, and is expected to reduce significantly the long queues that have for years been an unglamorous hallmark of visiting Hong Kong.

In Singapore, a limited computer system handles travellers across the causeway into Malaysia. In Japan and Taiwan,

foreign travellers are checked through immigration by computer, while in South Korea, computers are used as an aid for detecting people on the country's "watch list."

The Hong Kong Government has yet to confirm plans to introduce computerised "readers" that will process computer-readable passports. The new system's IBM 4381 Group 12 mainframe computer has the capacity to process such passports, but immigration officials are not yet certain that enough countries plan to introduce computer-readable passports for such an investment to be worthwhile.

The US, Australian and British Governments are among those to have introduced computer-readable passports on an experimental basis, but only when such passports are widely and routinely used will the full capabilities of Hong Kong's immigration computer be used.

Over 1,800 immigration staff have to be trained to operate the new computer terminals (there will be almost 450 terminals in total), and it is for them that computerisation will mean the most.

As Lee Man-Chee, an assistant principal immigration officer who has worked on the computer project since 1984, notes with obvious satisfaction: "That great black book will be banished for ever."

This will lighten the load of every officer as he or she arrives for duty, but may reduce their ability to wage psychological warfare with visitors slouching wearily in the arrivals queue at the end of one 15-hour flight or another. No doubt new computerised methods of waging war will quickly be found.

## WORTH WATCHING

Edited by Geoffrey Charlish

### French lend a soft touch to factory control

FRENCH SOFTWARE company SIP of Paris has developed computer-aided design programs which, used on an IBM personal computer, allow control systems to be developed.

The programs mean several stages of design can be undertaken. For example, a control system can be described and visualised in terms of flow diagrams, after which its working modes can be analysed. Other software allows the whole system (an automated production line for example), to be simulated into a reader and connected to a computer.

This will lighten the load of every officer as he or she arrives for duty, but may reduce their ability to wage psychological warfare with visitors slouching wearily in the arrivals queue at the end of one 15-hour flight or another. No doubt new computerised methods of waging war will quickly be found.

### Coming up on the enemy's blind side

ATTACK AIRCRAFT can approach targets at low levels, without the need for airborne ground-following radar, using a new system from Ferranti Defence Systems in the UK.

An attacking aircraft always goes in at low levels in order to get under the radar and avoid detection. But it has to know whether there are hills or buildings ahead and will normally carry a radar that looks at the approaching terrain. Unfortunately, signals from this radar are likely to alert the enemy to the incoming aeroplane.

The Ferranti system, called Penetrator, has a memory in which three dimensional details of the ground ahead are held. Used in conjunction with a radio altimeter and in-

partial navigation system (which emit no detectable signals), this "solid map" allows the attack to be pressed home without detection.

### Smart move by Californian chips

CATALYST SEMICONDUCTOR Inc (CSI), the two-year-old Californian company which specialises in the design of semiconductor chips for smart cards, is making its products available in the UK through Microlog of Woking.

One of the components is an eight bit microprocessor with 16,000 bits (2,000 characters) of electrically erasable, programmable read-only memory (EEPROM). The advantage of this type of memory is that the information stored on the card can be altered when the card is plugged into a reader and connected to a computer.

In the US, CSI has already won contracts with Smart Card International (SCI) for the EEPROM chips. SCI is a major producer of the smart card in America and has supplied cards for hospital medical record applications.

In the UK, Microlog is trying to interest the banking and financial community in general by emphasising the operational flexibility of cards with EEPROM chips. For example at any time the holder allows the whole system (an automated production line for example), to be simulated into a reader and connected to a computer.

Smart cards, pioneered by the French, have been slow to catch on in the UK and US, where the banks remain wedded to magnetic-stripe cards. But CSI believes that fraud reduction alone would justify the cost of cards with chips in them.

### Networked order to NHS supplies

ISTEL THE UK information technology company reports that its Edict trading network service is gaining more support with the NHS's National Health Service.

The aim of Edict is to cut out paper transactions between the geographically separated parts of an organisation or between companies and their customers or suppliers.

In the NHS, two of the Wessex Health Authority's

supplies divisions are now electronically exchanging live invoices, orders and texts between themselves and supplying companies Johnson, Kodak and Cyanimid.

One advantage is that the time between ordering and receiving purchased items can be reduced from up to two weeks to three or four days. The commercial manager of Southampton and South West Hampshire Health Authority, Mr Peter Wells, sees a potential saving in inventory of £1m if only a third of the NHS's supplies are dealt with in this way.

Recently, both Trent and Northwest Thames regional authorities have agreed to use the service.

### Sun expands on the CAD/CAE front

SUN MICROSYSTEMS, the major US workstation manufacturer of Mountain View, California, has recently struck two deals with computer-aided design and engineering (CAD/CAE) companies.

One is leading 3D writer of CAD software for designing electronic circuitry. This company's popular Visula CAD software (1,200 systems sold) will be offered for use on Sun workstations. As a result, Racal Redac expects to land between \$15m and \$20m in software sales to Sun workstation users over the next two years.

Sun's other deal is with Valid Logic Systems, another Californian CAD/CAE company. Valid will be offering complete systems for electronic design using Sun workstations and will purchase at least \$10m worth of them over the next 18 months.

### CONTACTS:

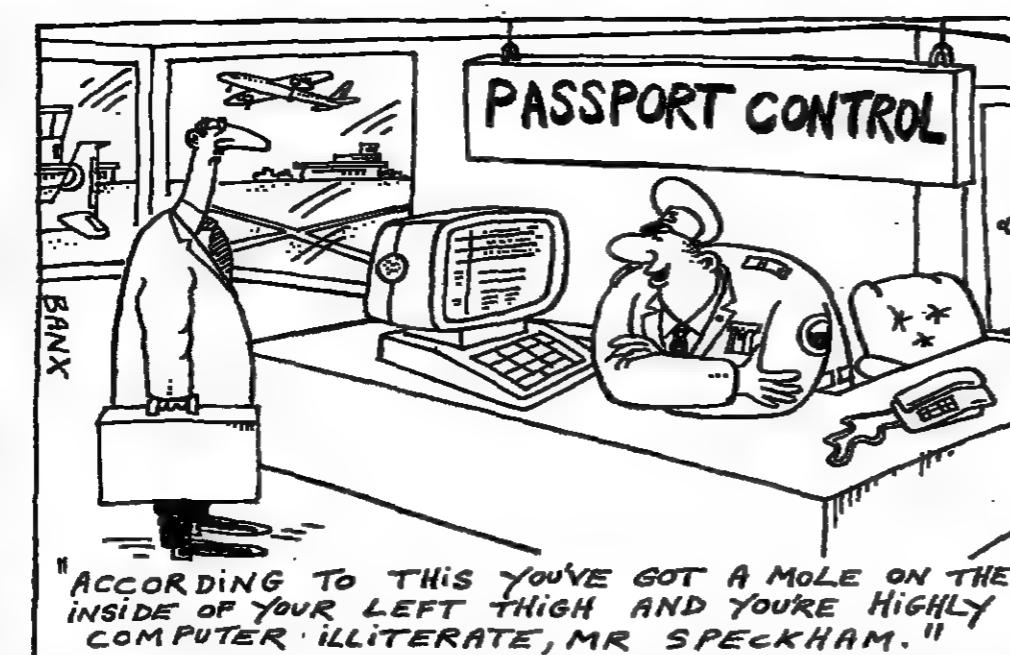
Catalyst Semiconductor: US, (408) 990 9144. Microlog: UK, 04832 2951. SIP: Paris, 4326 7500. Ferranti Defence Systems: US, 081 382 2411. Racal Redac: UK, 0624 294151. Valid: UK, 0753 820101. Electronic London, 403 6106. Iste: UK, 0507 64274.

## Shearson Lehman plugs into City flexibility

BY GEOFFREY CHARLISH

IN THE UK, Shearson Lehman, the financial consultancy, is wiring up all eight floors of its new City of London headquarters building for mains supplies using the Elektrak floor access system.

Some five miles of power track will be installed and power outlets can be sited anywhere along a run of track



## An Indian summer for US glass

BY PETER MARSH

THE INDIAN Government is to finance a new plant to produce solar panels, using an innovative method in which solar cells are turned out continuously on glass plates.

The Bangalore plant, costing about \$5m, will be capable of making 100,000 panels a year, each measuring 1 ft square, in use, each plate will produce five watts of energy.

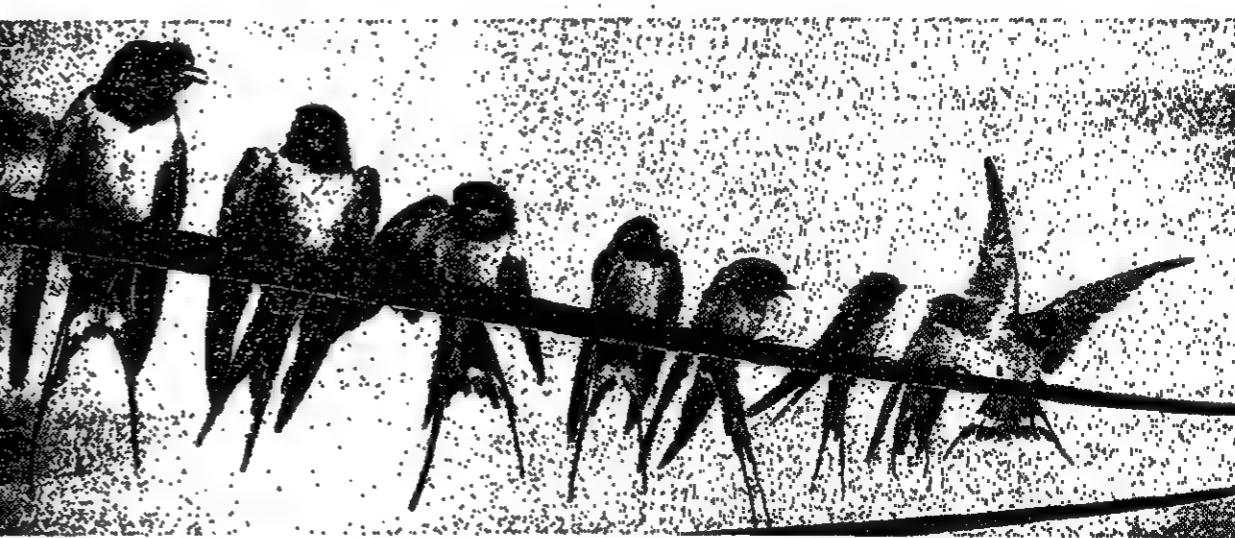
The facility, to be operated by Bharat Heavy Electricals, is

to be built in Wheat Ridge, Colorado, by Glasstech Solar, a US company which has come up with a new technique to make solar cells based on amorphous silicon.

In Glasstech's method, silicon is deposited as a plasma on glass sheets which travel continuously through the plant. Most techniques for making solar cells, in contrast turn out panels on substrates of substances such as steel, in discrete batches. US companies

which make silicon solar cells by such methods include Energy Conversion Devices, Chronar, Solarax and Arco Solar.

Glasstech, which was started in 1984 and has 45 employees, says its method lends itself to automated techniques and cheaper cell production. Once the plant has been finished in Colorado, it will be taken apart and shipped to India, where production is due to start in about two years.



### Why are high tech companies flocking to Livingston?

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Companies based in Livingston can also rely on a highly skilled local workforce that's available at extremely competitive rates.

They can move straight into a purpose-built high-technology park called Kirkton Campus, alongside some of the most prestigious names operating in the advanced electronics field today.

They can also enjoy financial incentives in the form of maximum investment grants.

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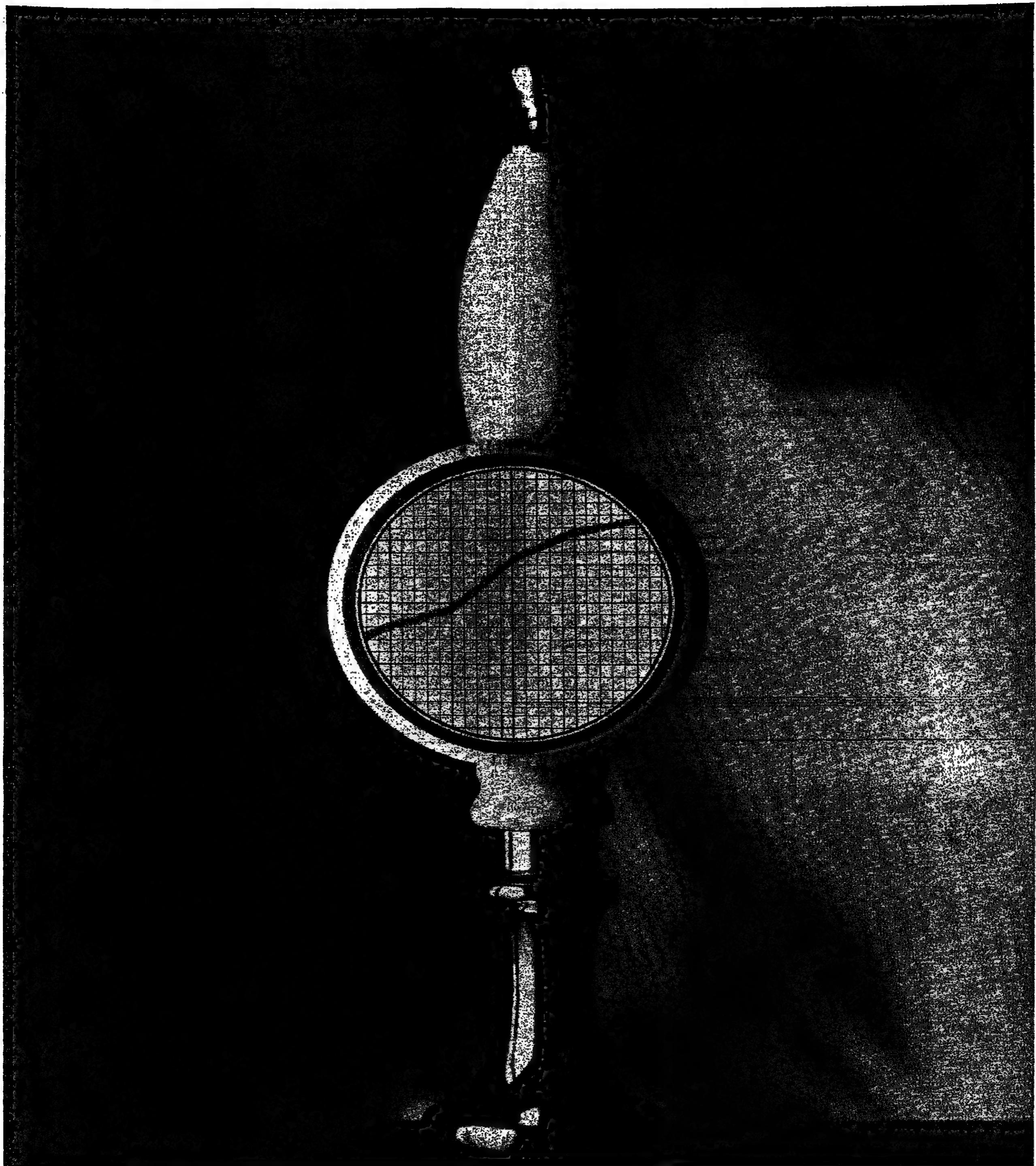
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4 3/8% Bearer Bonds of 1987 due 1992

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Sara Webb on the Swedish compressor group's recent takeover

## Atlas Copco tools up for the US

FOR ATLAS COPCO, the Swedish mining, construction, and industrial equipment manufacturer, the US is back in favour.

After its earlier failure to achieve a strong position in North America, and the more recent toll taken on its balance sheet because of the dollar's fall, Atlas Copco decided that it was time to make a strategic acquisition in the US market.

Mr Tom Wachtmeister, group chief executive, believes that he has taken the right step towards strengthening the group's US position since Atlas Copco recently signed a final agreement to buy part of Chicago Pneumatic from Danaher Corporation for \$95.5m.

The part of Chicago Pneumatic which interests Atlas Copco is the tools and equipment section, which accounts for roughly one-third of its operations. Danaher Corp, which only took over Chicago Pneumatic in mid-1986, is left with the automotive service and repair operations.

The acquisition was intended to geographically complement Atlas Copco's tools division, which makes equipment such as hand-held power tools and assembly systems for the manufacturing industry.

Tools and the Monsoon-Tison division—which markets mobile control systems and industrial automation—comprise the newly-formed industrial group within Atlas Copco, providing a more powerful base for expansion in the industrial automation business area.

The tools division is by no means the largest in the Atlas Copco group. It only accounts for 10 per cent of sales—or \$150m last year—compared with the air power division, which makes compressors and accounts for half the group's sales and profits, and the MCT (mining and construction technology) division which accounts for a further 35 per cent of sales.

Nevertheless, the acquisition of part of Chicago Pneumatic will double the tools division's turnover and turn it into one of the world's leading pneumatic power tool companies.

"We have been looking for an acquisition to make the tools division stronger. We decided we needed a 20 per cent share of the world market and of the US market in order to be strong," says Mr Michael Treschow, head of the tools division.

Chicago Pneumatic which each in Italy, France, Belgium, West Germany, Switzerland, the UK, Australia, South Africa, Japan and India.

Atlas Copco had to pay fairly dearly for the acquisition. "It was not a bargain, but then it has a strong name and strong assets," said Mr Treschow.

"After this, we don't plan to make further acquisitions for the tools division."

The primary task, he says, is "to make a quick turnaround out of a cost situation." Chicago Pneumatic is expected to lower the return on capital employed from 23 per cent to 18 per cent.

The company has produced weak results. Last year, the

Tom Wachtmeister: primary task to make a quick turnaround

Mr Wachtmeister makes no bones about the fact that Chicago Pneumatic's chief attraction is its market share in the US and Canada and extensive distribution system. As

Mr Wachtmeister puts it: "Our experience in the US is that it is very difficult for a foreign company to enter the market."

He concedes that the company needs to be aggressive if it is to succeed in increasing market share, especially in the US where Atlas Copco has only 5 per cent of the tool market, compared with Ingersoll-Rand, Atlas Copco's most important competitor in the US, and

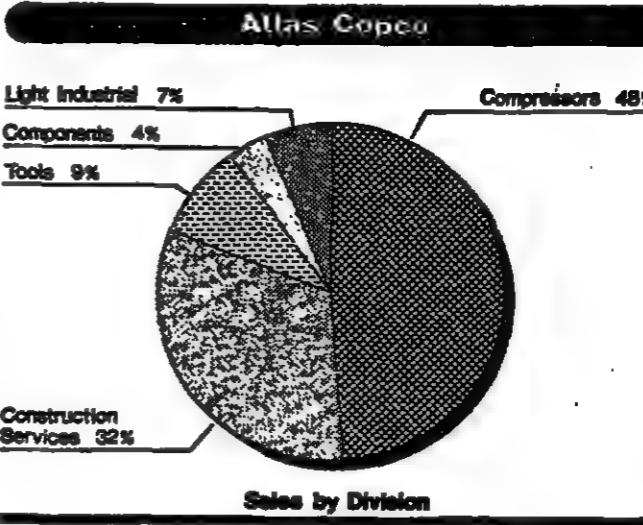
Monsoon-Tison offers a strong position in the US and a well-developed distribution system. The US accounts for 80 per cent of its sales and it has a strong presence in Mexico, as well as subsidiaries

part which Atlas Copco acquired had a turnover of \$180m, split between tools (\$120m), systems (\$20m) and spare parts and components (\$20m). Pre-tax profits were about \$2m, but Atlas Copco hopes to raise it to the group's profit level within five years, for example by restructuring and investing in new machinery. Already, there are plans to close the Swiss plant.

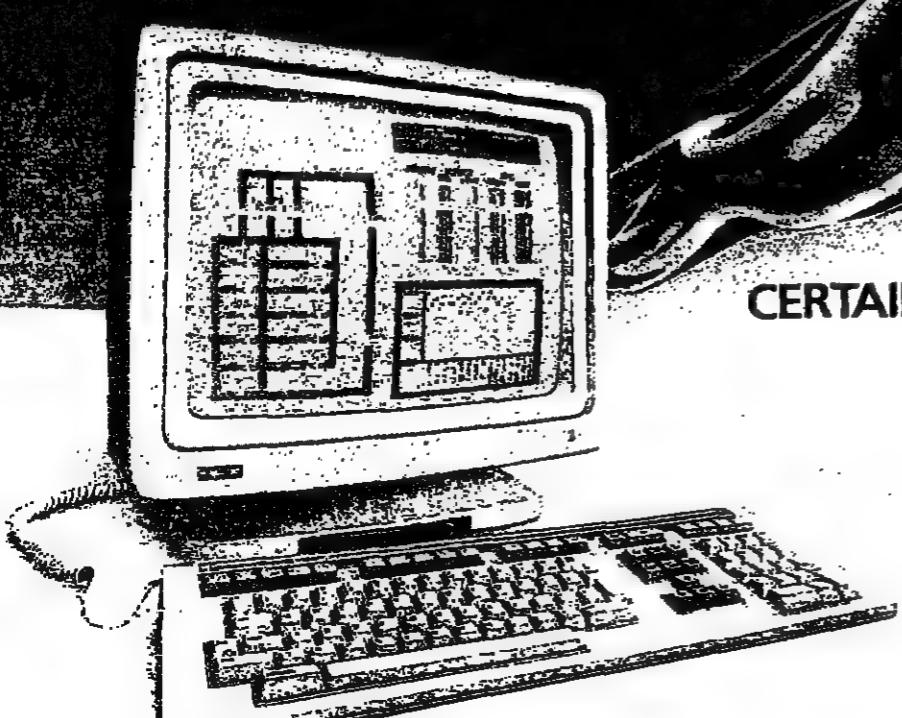
Atlas Copco itself faced problems in the early 1980s because of the collapse of its main markets—mining and construction. The group underwent drastic restructuring with plant closures, redundancies, and changes in management, and has made a strong comeback.

Last year, profits after financial items reached Skr 730m on sales of Skr 10.5bn, although Mr Wachtmeister says that more than Skr 200m was wiped off the profits due to unfavourable currency movements. Analysis expects results for 1987 to be virtually unchanged.

The group compounded its earlier troubles with what it admits were unwise and expensive US mining industry acquisitions when the US represented 30 per cent of the world market—and then the market slumped. However, Mr Wachtmeister says: "This time we have chosen another field in the US and we believe the timing is right."



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## THE ARTS

It has come round again, for the 21st time. Over 1,300 works have been chosen, nearly 300 fewer than last year, from an open submission of over 13,000 - paintings in all media, prints, drawings, sculpture and architecture design. For all its variety and quickness, the exhibition is strongly provincial, and it is not unusual for it to be included in recent years and is now all but gone. With their privileged entry of six works apiece, the Academicians and Associates set the standard and the tone. With so big a show as this, the visitor must follow his own taste and judgment and work quite hard to see everything properly, but such a show also brings its own rewards, from the works of Elizabeth Blackadder, Gillian Ayres, or Gus Cummins to that of Gillian Ayres, or John Bellany. (Daily until August 23).

## PARIS

French Masters of the 19th and 20th century. From Toulouse-Lautrec's *Moulin de la Galette* to a *Self-Portrait with a Landscape of Brittany* seen through a lens, a room of colour from a powerful flower composition by Nicolas de Staél to Cézanne's portrait of Madame Cézanne, from a pastel coloured *Picasso*, still life to the most frequently reproduced *Degas* dancer, the traditional spring exhibition at the Schmitt Gallery can boast not only an exceptionally long list of great names of the period it covers, but exceptional quality as well. *Galerie Schmitt*, 38 Rue Saint-Honoré (42000 Paris). Closed Sundays and much more. Ends July 18.

## WEST GERMANY

Stuttgart, Staatsgalerie: British art in the 20th century organised by the Royal Academy of Arts. The work, covering 1910-70 is not well known in Germany. The extensive display

of 200 pictures and sculptures from 70 artists includes works by Henry Moore, Ben Nicholson, Francis Bacon and Anthony Caro. It should help to revise the prejudice that British art is provincial and has not been represented in the avant garde. Ends Aug 8.

Kassel: Museum Fridericianum Orange: Documenta 8: World exhibition of contemporary art: paintings, sculptures, video performances, architecture and design. The Documenta was founded in 1955 by local painter Arnold Bode with Henry Moore, Alexander Calder, Max Ernst and Joan Miró and is an important venue for modern art. This year director Manfred Schneckenburger presents the works of 150 artists, and for the first time open air sculptures which will be erected in Kassel's city centre. Artists include the sculptor Imi Knoebel, Jean-Michel Basquiat, Robert Morris, Mark Tansey, Alexander Calder, Eric Fischl, Leon Golub, Robert Longo and Joseph Beuys. There is also a separate exhibition 'The Ideal Museum' where 12 architects present their ideas for Museum construction. Ends Sept 2.

## ITALY

Venice: Ca' Pesaro: American Art in the 60s from the Ludwig Museum in Cologne: Works by 25 artists, from Liechtenstein to Rauschenberg, Oldenburg, Rosequist, Warhol, Lewitt, Dine, Stella, Noland and Paolozzi. Ends Aug 2.

Milan: Carlo Carra: (1881-1966) the first retrospective in Carra's hometown since 1963, concentrates on the works from the years between the wars, but includes his early figurative and metaphysical paintings, and the notable *Funeral of the Anarchist Galli* of 1911, lent by the New York Museum of Modern Art. Ends June 23.

Venice: Alia Napoletana and Museo Correr: 'Modena and Italy': over 350

works by one of most prolific of 20th century French Painters. The exhibition includes paintings, drawings, and Matisse's entire output of sculpture (75 pieces in all), lent by private and public collections in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and Veronese may have influenced Matisse. Until October 8.

Madrid: Museo Nacional de Arte Moderna (Villa de Bellas Artes): 'Le Stazzo delle Memorie': views of interiors, portraits and conversation pieces from the Pratz collection. The catalogue is almost more delectable than the exhibition itself: the delicate oils and watercolours get lost in the sacrosanct spaces of the gallery. The highlight, however, refers to a period (1776-1870) when the aristocracy of Spain were raised as much by taste as by wealth, a period for which Mario Pratz, anglophile, literary critic, and Professor of English Literature at the University of Rome, had a passion. He recreated with accuracy and affection the atmosphere at his 'Casa Della Vita' Palazzo Ricci in Via Giulia. Pratz's passion for empire style began when still a child and he was still buying furniture when he was 85, a year before he died. It is said that it was impossible to enter Palazzo Ricci itself, as that these delightful objects could have been seen in their proper setting. Until September 8.

## SPAIN

Barcelona: Fadíaco Caixa de Pensiones: Inicius d'Una Collection. Ends June 30.

Madrid: Centro de Arte Reina Sofia, Santa Isabel 32: Rammelkamp: 5 German sculptors in Madrid. Ends June 32. Also: American Dreams. 116 photographs by 35 photographers from 1950. Ends July 6.

Madrid: Treasures of Madrid's Private Collections: 50 paintings, including XVth c. up to Goya's time, include Bernini, El Greco, Murillo, Zurbarán, Guardi, Velázquez, Goya, Ribera, Zurbarán, Mengs. Only some of the pieces declared as existing after 1966 tax exemption on fine arts, and a chance of seeing paintings unknown to the public. Real Academia de Bellas Artes de San Fernando, Alcalá 13. Ends June 30.

NEW YORK

Museum of Modern Art: Berliner: 45 years of 20th century art: including his *Comptoir Opérateur*: 43 paintings on cloth, 58 on canvas and 25 sculptures dated 1932-81. Palacio de Velázquez and Palacio de Cristal in the Retiro Park. Ends July 30.

Madrid: masterpieces of the Duchess of Alba collection, Spain's best private collection offers a thorough view of Spain's history enriched within centuries by family legacies from the 16th century to the 20th. Sculptures, engravings and paintings include Titian, Rubens, El Greco, Rembrandt, Mengs, Goya, Velázquez, Centro Cultural de Caja de Pensiones. Ends June 30.

Madrid: Fernando Botero: Colombian painter whose imaginative world is poetic distortion of reality. 100 works on loan by private collectors, museums and artist's funds. Centro de Arte Reina Sofia, Santa Isabel 32. Ends Sept 4.

Madrid: Rubens, copier of Titian. Peter Paul Rubens had a first sight of Titian's *Hapsburg* collection at the Escorial Monastery in 1628, producing many copies. In his 1628-29 trip Rubens had more time to copy these and other masterpieces. Prado. Museum in collaboration with Stockholm Museum, Prado Museum, Pasco Del Prado. Ends June 30.

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Art Institute: 16th century Turkish art that flourished under 'The Lawgiver'. Sultan Suleyman is displayed in 210 objects including illustrated manuscripts, inlaid woodwork, rugs and the imperial wardrobe. Ends Sept 6.

Metropolitan Museum: 45 key Impressionist and Post-Impressionist works from the Courtauld Collection tour America including works by Cézanne, Manet, Renoir, Seurat and Gauguin. Ends June 21.

Metropolitan Museum: 26 paintings of pre-modern Vietnamese art from the second half of the nineteenth century includes works by Klimt, Komatsu and Makoto; and 120 drawings show proposed and actual Watanabe government buildings. Ends July 11.

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## FINANCIAL TIMES

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Friday June 26 1987

# Rate reform in trouble

**IN HER** first two terms Mrs Thatcher could rely on the loyal support of her own party even for her most radical proposals. The rebellion against fiscal stridency was stifled when the economy began to recover. Nothing else has aroused much dissent even when dissent was deserved as to the failure to break up State monopolies when they were privatised.

It seems, though, that rates reform may be different. Even before the Queen's Speech backbenchers were publicising their misgivings, and some are openly threatening to oppose the legislation, or at least to abstain. Their unease is not simply a matter of principle, but of strong constituency pressure, and is therefore likely to prove quite obstinate, as Ministers apparently recognise.

### Distant cloud

The loudest rumblings in the south concern the proposed uniform business rate, which will lead to very steep increases in some areas which are at present low-rated, largely in the most prosperous part of the south-east. This, of course, is intended; the change will add powerfully to the incentive to locate in depressed regions. The protests show that the transition will need careful handling.

The poll tax is so far a faint distant cloud on the English horizon, but reports from Scotland, where the change is now enacted—though it has yet to come into force—are evidently disturbing. The threat of a large extra charge on everyone below average income seems to be much more potentially damaging than the initial protest from some of Scotland's few Conservative loyalists over an overdue rating revaluation.

This might be tolerable in a noble cause; but the problem is so, friendless that some of Mrs Thatcher's recent policy advisers are pronouncing the ailing party that the whole idea is a Civil Service plot to get the government bogged down. This is not yet a travesty of the facts, for the scheme would have been dropped long ago but for the Prime Minister's personal commitment; but the myth does make the point that the Government has much more important things to do.

There is a principle involved in the poll tax: voters should pay for part at least of the expenditure they vote for. It is the practice which looks so frightened.

### Time needed

Above all, though, both reforms need time. Local authorities need time to adapt their own spending pattern to a new tax base, and to negotiate a revised needs assessment, more sensitive to special inner-city needs for social and environmental spending. Only careful steps on these lines will make a clumsy proposal at least workable, which is already the aim of some realistic local authorities, and ought to be the Government's aim.

The move to a uniform business rate is not short of time, given a five-year transition, but this time must be used to ensure that the response of market rents to the new charge is fully reflected in valuations. And ministers should talk about this response: it is mainly because ratepayers can hardly believe in the possibility of falling market rents that they are so frightened.

Of course the truth is that the rate of increase of spending has already slowed almost to a halt. According to Professor Sir Bryan Thwaites, a distinguished mathematician who is currently chairman of the Wessex Regional Health Authority, the rate of growth in real expenditure on the NHS in England has followed a compound-interest style trend line of some 4.5% per cent per annum over the past 30 years. This line fell back to 3.5% per cent over the past 15 years and 1.2% per cent over the past five. Sir Bryan takes a Department of Health and Social Security projection to indicate that the equivalent figure for 1983-83 will be 0.5% per cent. (In fact, overall spending on health care has changed at a rather more bumpy pace, but the decline is still evident.)

I have taken Sir Bryan's calculations from a lecture he entitled: "The NHS: the end of the rainbow." He delivered it just three weeks before the election, at a ceremony to mark the foundation of the University of Southampton Institute of Health Policy Studies. His central point is worth a moment's concentration. Go back to that 0.5% per cent projected growth and add a further 2% per cent from the man-

agement-led efficiency savings that the Government is insisting upon and you have the curve of rising resource of 2.5 per cent a year shown in the chart. Now comes the really fascinating part. For Sir Bryan takes his Wessex experience to arrive at the conclusion that, taking capital and revenue outlays together, his health authority could spend 5 per cent more each year than "without running any risk of criticism for waste or extravagance."

That gives you his upper curve of rising expectations—or, as those who believe that expenditure has been pulled back too sharply would have it, rising needs. It is easy to accept if you have his list of components. Awareness of what is available continually rises. The service is not charged for. People have a lower tolerance of discomfort. Medical technology—and its cost—increases at an exponential rate. A body scanner "will pick things up which a few years ago would be left dormant and undiscovered," says the Professor. The rise in the number of elderly patients is well-known. "We are all living longer because we are not dying of the things

that the NHS has cured us of." As the number of doctors increases, so does the amount of treatment they demand for their patients. And so on.

These two curves explain what Mr Enoch Powell first pointed out in his own profound analysis of the NHS in 1968: that spending will never catch up with ever-rising expectations. Expectations seem to be accelerating, but spending has perhaps slowed down since then. Even the Labour Party, in its election promises a few weeks ago, was talking of just 3% per cent growth in real terms. That would move the Thwaites curve up a notch or two, no more. Public dissatisfaction would still be fathomless.

The problem is easier to diagnose than to cure. It is here that all those think tanks come in. The Institute of Economic Affairs (IEA), which often purveys the market as a "hidden elixir to cure all ills," has set up a health unit. Southampton's new institute mentioned above. There are health economics groups at Brunel University and the Universities of York and Aberdeen, and a Health Services

Management Centre at Birmingham University. The Office of Health Economics (OHE) celebrated its 25th anniversary last week with the publication of a new book reviewing the state of the art in Britain, Europe, the US, Japan and several other countries.

One message stands out above the rest in the OHE silver jubilee volume: the pressure of apparently limitless demand is universal. Expenditure on health care has roughly doubled as a proportion of GNP in most countries in the last 25 years. In the US they are up to 11% per cent and rising; clearly the American free market has done a worse job of keeping costs in check than has the British Treasury.

Responses to this message vary. You could divide them into economic and medical forms of rationing.

The principal economic form of rationing is the market itself. In the US this has changed radically over the past 20 years, according to the OHE review. As the cost of insurance has risen new mechanisms like Health Maintenance Organisations (a kind of consumer car) and Preferred Provider

Organisations (cheaper insurance with less choice of practitioner) have been invented. The pressure on hospitals to lower cost has been immense, particularly as the number of empty beds has grown. One result has been to leave the poor and the 35m uninsured Americans worse off, since private hospitals have lost the surpluses previously devoted to charity cases, while the taxpayer revolt has hit publicly financed clinics. Against that the middle classes are trying to put a brake on the cupidity of the American medical profession.

There is also price. In the latest issue of the IEA magazine, *Economic Affairs*, Norman McKenna argues that NHS patients should be charged the full commercial cost of treatment, adjusted by ability to pay using income tax rates. The poor would pay nothing and those who needed "exceptionally prolonged and costly treatment" would be protected by an upper-limit safety net. This would give consumers' real choice and cut costs, he claims, by some 40 per cent.

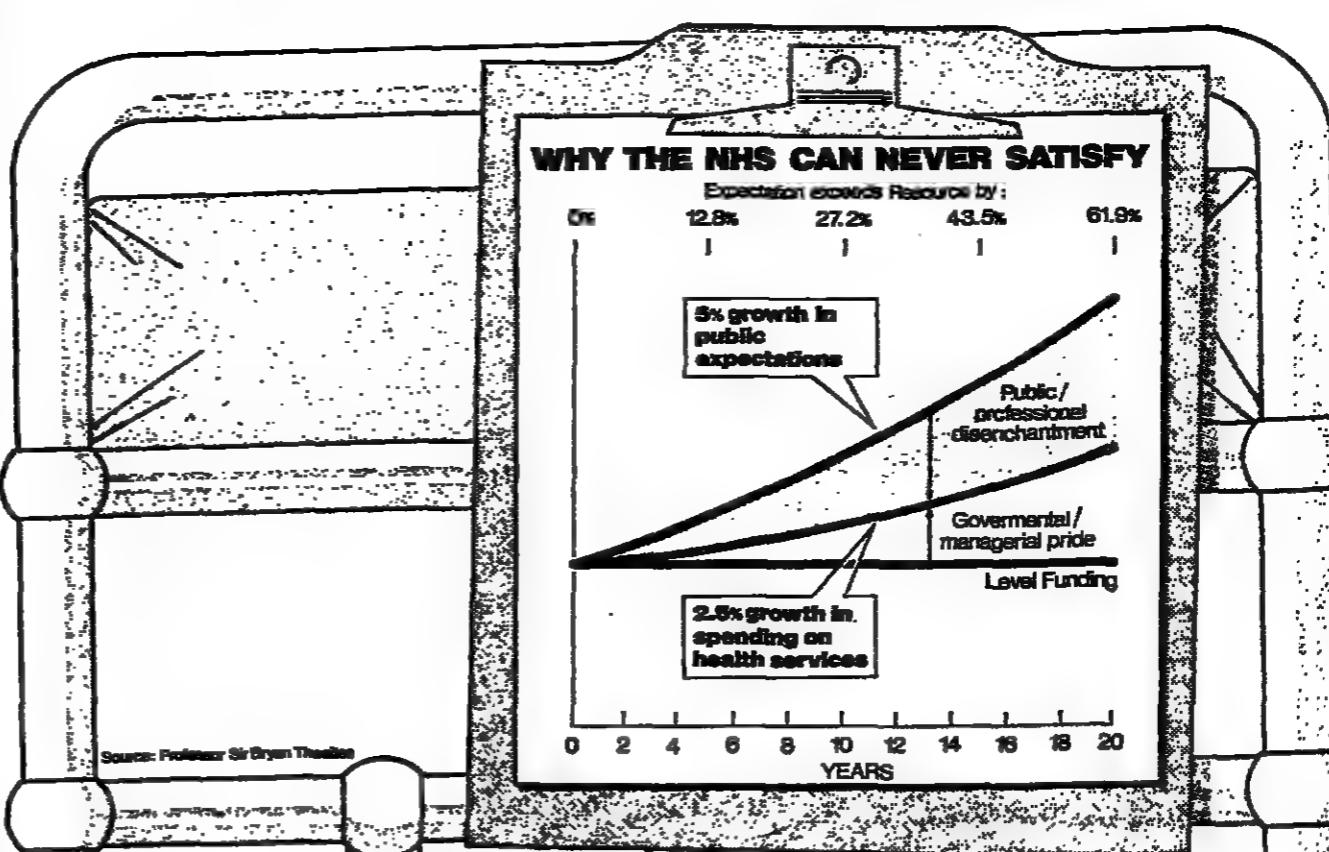
The medical forms of rationing start with an attempt to assess the value to the patient and society of a particular item of health service. In a contribution to the OHE book Prof Alan Williams of the University of York argues forcefully for the measurement and valuation of the quality of life, which he hopes will turn out to be "the aspect of health care evaluation which comes historically to be recognised as the great achievement of the last quarter of the twentieth century." Wryly, Prof George Teeling Smith, questions the use of "quality adjusted life years" (QALYs), asking whether they are analogous to units of weight where two one-pound units equal one two-pound unit—or units of temperature, "where two days with a temperature of 15 deg C cannot in any sense be equated to one day of 30 deg C."

Sir Bryan has his own formula for rationing within an NHS whose continued existence he assumes and applauds. He has created a three-dimensional model, relating the medical condition to the other conditions of life of the patient and the cost of care. Thus accident and emergency cases would undoubtedly be treated by the NHS; "my own spurious thumbs" would not. In the second dimension would come such considerations as the estimation of the likely success of the treatment, the breadwinner/dependent status of the patient, age, and financial or social ability to cope with the after-effects. His model for costing services includes items like after-care and unemployment benefit.

The big unanswered question is, who is going to make the choices? Any doctor will tell you that an informal system of rationing exists today. The health economists want to make it formal, structured, clear to all. Most people who feel that they could afford to do so would want to control the process themselves. Must the poor forever have such choices made for them? We will only begin to get serious answers to such questions when the Government turns aside from the political auction on NHS spending and brings forward the fundamental dilemmas for public debate.

*Health Economics: Prospects for the Future*, edited by Prof George Teeling Smith. Croom Helm, £27.50.

## The Tories and the National Health Service



# What the Queen left unsaid

By Joe Rogaly

## Test for German consensus

COULD THATCHERISM be making inroads in the German-speaking countries of Europe, where the risk of rigidities in industry is generally accepted as an acceptable price for smooth, consensual industrial relations? A crisis that has blown up in the Ruhr steel industry will provide at least part of the answer.

Not so long ago Ruhr steel, basking in the warm glow of an overvalued dollar, was held up as a model of efficiency with little need for structural change. But all of a sudden the steel companies are threatening to enforce 20,000-30,000 redundancies unless they get state help.

The threat looks like a prize case of capitalism red in tooth and claw. The manner in which it was made suggests something rather different. For the unions told the Government of Dr Helmut Kohl unison that it ought to provide DM 900m (about £207m) in financial assistance to avert the redundancies.

Here, then, there is a chance for Dr Kohl to emulate the Iron Lady. So far his government has been playing for time: some money has been forthcoming, but the whole matter is to be adjourned until September when, as it is said, there may be more clarity about the European Community's intention to deal with the continuing steel crisis. At least one of the concerns has adjourned decisions in the same way.

The outcome may be awaited with some curiosity. One thing is clear: Bonn will find it very hard to resist the joint pressure of the steel employers and the IG Metall for further help—though the industry has skidded to its present plight after five years of costly governmental restructuring.

A precedent exists. The Ruhr coal mines which were in danger of going under more than two decades ago have been kept alive by an elaborate system of subventions paid for directly by the consumer, partly by the power generating industry. Coal was deemed to be too important to be allowed to die; the same case will be made out for steel.

Whatever the merits of the

### Maxwell's adversary

If Robert Maxwell feels haunted today, blame Simon Robertson and his colleagues at Kleinwort Benson. Wherever he goes, he pops up with a bid; their faces seem destined to appear on the other side of the table.

Harcourt Brace Jovanovich, the fifth—and, by far the largest—company in less than three years to seek Kleinwort's assistance in repelling an approach from Maxwell. A reputation for knowing his adversary and his wiles has made Kleinwort the first UK bank to be given such a key role in a US bid defence. Roberton's team for the Harcourt campaign includes Ross Harley-Miller, a fellow director who saw Maxwell in action when she worked on the McCorquodale defence and Philip Boothman, an assistant director who worked on the Exel account.

That said, given the inevitable conflicts of interest between employers and labour, consensus—like any other system—must constantly be shown to be worthwhile, even in societies where it is traditional. There is a belief that doing so is harder than usual in the present times of lacklustre economic performance.

Consensus seems to thrive when things are really bad, as in the early post-war days in Germany; or when things are going really well, as in the following decades. Stagnation or near-stagnation provides barren soil. This is as even in neighbouring Austria where social partnership has been next to Holy Writ, but where, now, socialised government is threatening to slim down or privatise state-owned industries, to the open disgust of the trade unions.

A changed economic environment bound to have its effect upon the conduct of industrial relations. The nature of consensus, where it exists, will have to be rethought. If this is done with a feeling for economic realities, consensus will survive. If not, the cry for a Frau Thatcher may yet arise.

### Men and Matters

its first privatisation, of St Gobain, and the subsequent offer of shares in Credit Commercial de France.

When Exel Group jumped from Hill Samuel, Robertson was there to marshal his pre-emptive defence against the hovering Maxwell, winning a narrow victory in the proxy battle over *Dealers Digest*.

Robertson's team for the Harcourt campaign includes Ross Harley-Miller, a fellow director who saw Maxwell in action when she worked on the McCorquodale defence and Philip Boothman, an assistant director who worked on the Exel account.

### Parlez-vous gifts

It is difficult to imagine the combined forces of London's gilt-edged securities market—the Bank of England, primary dealers et al—descending en masse on Paris to give a show on UK Government bonds with all participants speaking fluent French.

Hiding behind a sky smile, Peberian is regarded as formidable, intelligent, even by the high fliers of the French Treasury, where he built his career. Head of financial and monetary affairs at the Treasury until 1982, he had been widely tipped to become its overall head if the right had returned to power in the 1981 election. This is to take over Michel Peberian, who has in effect run the bank for the last five years, whoever occupied the chairman's seat.

For the French, however, such an event clearly holds no terror. And yesterday the French government bond market came to London. The Treasury officials and senior executives of all 13 primary dealers in the newly streamlined market gave a detailed exposition of its workings—in English—to an audience of about 300 people from the London market.

"Clever Men—introduce a poll tax—then open the pubs 12 hours a day and the Chancellor can't lose."

### Centre stage

Over at the Elysee Palace, Seiji Tsurumi may have seemed outgunned by Pehr Gyllenhammar, chairman of Volvo, and the omnipresent Italian financier Carlo De Benedetti when all three received the Legion of Honour from President François Mitterrand earlier this week.

The president of Seibu Season, the Japanese retail and financial services group, upstaged his fellow Legionnaires yesterday, however, by revealing a 10 per cent stake in Paris Orleans, the dormant railway company used as a vehicle by the Rothschilds after they lost their bank under the Socialist Government in 1981.

The Rothschilds are staging a triumphant return in France, in considerably better financial health than at the time of the bank nationalisation. They have even enlisted Jean-Charles Naouri, formerly chief aide to Pierre Bergé, the Socialist Finance Minister.

Tsurumi, a poet, novelist and sponsor of the theatre in his spare time, appears to have confidence in the Rothschild name. His stake in Paris Orleans will be in the form of not shares but of certificates of investment, which carry no voting rights.

**Banking on film**

Back in Paris, Credit Commercial de France, France's sixth largest bank, has managed to go through three different chairmen in as many years. Now the bank has been sold—privatised—with the help of Simon Robertson, fourth chairman, to take over Michel Peberian, who has in effect run the bank for the last five years, whoever occupied the chairman's seat.

The Paris markets have had a regular economic course

of Sciences-Po, the prestigious Parisian political science college, and to write a book on the effects of world banking.

In fact he has found time to

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**Observer**

WITH THE Queen's Speech outlining the proposed legislation for the new parliamentary session, the Government's problems return. And it begins to look as if the aftermath of the 1987 general election will be very like that of 1983: too much time-consuming legislation, insufficiently thought out, not important enough to be worth the effort, and with the main opposition coming from the House of Lords.

The opposition will come from the Lords simply because the opposition in the House of Commons is too small to count very much. Given another century-plus majority, the Government has little to fear in the lower chamber except the occasional rebellion from its own benches, and no doubt there will be some of those.

The election has, in fact, left the Government in a state of mild shock, despite the size of the victory in terms of parliamentary seats.

It was shocked, if not surprised, by the results in Scotland where the Tories now have only 10 MPs out of 72. It was disappointed by the returns from Wales, where it had thought that it was making inroads. And, as Mrs Thatcher herself made clear on election night, it was deeply worried about the inner cities.

At top of all that, there are fears about the community charge bill: the measure designed to replace domestic rates in England and Wales. It is on this subject that rebellion has been mounting all week.

Yet, in a way, all the subjects go together. The community charge—in effect, a poll tax—was introduced in Scotland by the last parliament with a view to placating Scottish voters angry about rating valuations. But it does not seem to have had the desired effect.

Mr Malcolm Rifkind, the Secretary of State for Scotland, held his seat in Edinburgh, Pentlands and has kept his office. It is notable, however, that another Scot, Mr Alick Buchanan-Smith, declined to serve as his number two.

Mr Buchanan-Smith has a record of holding different views on Scotland from the bulk of the Tory Party. He was inclined towards devolution and resigned as a shadow spokesman when the Tories resisted it in the 1970s. He is sceptical about the community charge. On the whole, his judgments have been wise.

It is no criticism of Mr Rifkind to say that Mrs Thatcher may have missed a trick by not making Mr Buchanan-Smith number one. Mr Rifkind is a considerable figure, but perhaps better suited to the Foreign Office than to the Scottish Office in these turbulent times. Evidently the

## Politics Today

# Ready to be tied in knots again

By Malcolm Rutherford

Prime Minister does not like rewarding resigners.

Wales, too, produced a problem when it came to Cabinet-making, there being no obvious successor to the outgoing Secretary of State, Mr Nicholas Edwards. Mrs Thatcher turned to Mr Peter Walker, the Energy Secretary in the last Government, and a lot of people commented that it was a demotion.

In practice, it will probably turn out to have been the opposite. Mr Walker remains a firm advocate of higher public spending, no great friend of Chancellor Nigel Lawson, who is trying to get it down as a percentage of gross domestic product.

As Secretary of State for Wales, he will sit on the key Cabinet committees. His job will be to win money for the principality, and those Welsh who understand politics have already recognised it. Mr Walker is also opposed to the community charge.

The best choice for Wales, as the new Secretary of State readily admits, would have been Mr Michael Heseltine, who at least has some Welsh connections and shares Mr Walker's views on spending. But again it obviously does not pay to have walked out of Mrs Thatcher's Government.

Another change that is still being widely discussed is the departure of Mr John Biffen. As Leader of the House of Commons, he was much respected and liked by all sides. If the business of the House goes awry in the next session, it might—there will be those ready to say aloud that the Prime Minister should never have sacked him. He may, of course, also speak up from the back benches.

So, despite the size of the majority and the almost east iron guarantee of four to five more years of Tory rule, Mrs Thatcher's judgment is again being questioned. Not dramatically, but some seeds of discontent are there, should things begin to go wrong.

Nowhere is that more so than in the case of the community charge. The abolition of domestic rates is Mrs Thatcher's baby. She has always wanted to get rid of them and promised several times to do so.

The problem was what to put in their place: sales tax, local income tax, some proportion of VAT, or whatever. Inquiry after inquiry came to the conclusion that the existing system, though far from perfect, was preferable to anything else on offer.

The Prime Minister got her



The Lords is, after all, a revising chamber. When there is a large government majority in the House of Commons, it can become the opposition chamber as well. There is no in-built supply of Tory lobby fodder, or at least not one that is sustainable day after day, night after night. Some of the Tory peers, when they turn up, emerge as rather independent.

Moreover, there will shortly be a new batch of peers in the dissolution honours list, some of them ex-members of Mrs Thatcher's administration who may not always toe the party line. All that explains why it needs a man like Lord Whitelaw, with great House of Commons experience, to ensure that the business of the Lords runs reasonably smoothly.

Lord Whitelaw's view is that if the Government really wants the community charge bill the House of Lords is under some obligation to deliver. There will be concessions, to be sure, just as there were when the Lords debated the abolition of Domestic Rates (Scotland) Bill last session.

At that time, the Government gave way on the amount to be paid by students, by the introduction of a social security benefit. The bill would never have been passed without such concessions. The instructions are clear: stop saying so much, stop working so hard, and stop exporting so ferociously. Instead, be like us and enjoy more leisure, import more Western goods, and—most important—deregulate your economy and rely more heavily on market forces.

This advice, of course, is not wholly without merit. Working hours are ridiculous for a nation with Japan's per capita GNP, while some sectors, such as agriculture and retailing, are grotesquely inefficient. Nonetheless, Westerners would be wise to be a little less cocky and a little more willing to learn some lessons from Japan. After all, if Japan has been doing everything wrong for so long, how has it become so prosperous?

Not imagine that the growth record can be attributed mainly to unfair trade practices. Foreign trade is still much less important to Japan than to most other industrialised countries. The truth is that the domestic economy, despite its much publicised rigidities and deviations from free market principles, has expanded at a terrific rate. This is comforting: it means that Japan will continue to grow steadily even though the politicians in Tokyo are unlikely to stomach much in the way of domestic deregulation.

The lessons for the West mainly have to do with social cohesion, the distribution of income and wealth, and the tenuous link between work effort and economic incentives. At the very least, Japan's recent economic record suggests

## Lombard

# What Japan can teach the West

By Michael Prowse

FROM the Meiji Restoration on, Japan has been good at learning from the West. The US has been its principal tutor since 1945 and its pupil has undoubtedly made excellent progress: having spent a fortnight in Tokyo, I can confirm that the children crave hamburgers, the teenagers idolise Madonna, and the adults love baseball.

Most Westerners assume that the Japanese still have an awful lot to learn, especially in economic affairs. Never mind that Japan has created the world's most dynamic economy during the past 40 years, it apparently is still not copying the Americans' slavishly enough. The instructions are crystal clear: stop saying so much, stop working so hard, and stop exporting so ferociously.

At the same time, the Government gave way on the amount to be paid by students, by the introduction of a social security benefit. The bill would never have been passed without such concessions. The instructions are clear: stop saying so much, stop working so hard, and stop exporting so ferociously.

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Japan, of course, is far from perfect. It caters poorly for minorities — there are few ramps for wheelchairs — and it perhaps tends to stifle individuality. But the Anglo-Saxon economies have arguably got more to learn from it than vice versa, especially if they seek to combine growth with social harmony.

## Joining the EMS

From Mr G. Rodwell  
Sir.—Mr Jackson (June 18) argues against sterling joining the EMS. I do not however find his arguments convincing. It is dangerous to regard exchange rate depreciation as the only means by which to improve one sector's competitiveness, especially over a time horizon as long as 10 years. The danger lies in the inflationary stimulus coming from the "vicious circle" of depreciation— inflation— depreciation. This is all the more likely to occur in the UK, which traditionally suffers from (downward) wage rigidity and insufficient productivity growth. One would think that over 10 years these two problems, so that the required competitive gains would not have to depend on exchange rate depreciations only.

Membership of the EMS does not rule out currency depreciations per se. It is well known that, for output stabilisation purposes, exchange rate adjustments are optimal policy responses when "real" shocks occur. Then, a sterling devaluation could be requested if and when a real shock (eg a sharp decline in oil production) hits the UK economy.

Mr Jackson overlooks the fact that, thanks to credibility effects and to more effective foreign exchange market intervention, belonging to the EMS allows the defence of a given exchange rate level with lower interest rates than otherwise. This fact becomes all the more important if coupled with evidence that—since 1983—the UK authorities have been "shadowing the EMS," thereby impacting upward that domestic interest rates in spite of being outside the system. True, participation in (or shadowing of) the EMS increases domestic interest rates' volatility. Higher volatility, however, would be confined to short term rates, and it is doubtful that the latter are a significant determinant of investments.

The buoyancy of UK bank lending and wage earnings is already fuelling inflation (expectations), especially since the lack of monetary targets and/or incomes policy is coupled with the lack of a credible exchange rate target.

Giorgio Radaelli,  
68 Queens Road, SW19.

## Reform of the rates

From Mr O. Smedley  
Sir—I should like strongly to endorse the views of your correspondent Mr Henry Law (June 23) on the subject of the Government's rate reform proposals, particularly his final sentence in which he writes, "What we should really be concerned about is the injustice

## Letters to the Editor

of the present method of assessment, which penalises improvements and rewards those who keep land and buildings out of use."

The logical way to reform the rating system is to carry on where the young Winston Churchill and, later, Philip Snowden had to leave off and to assess rates on the unimproved site value of land itself, irrespective of what may or may not stand on it. The case is so overwhelmingly obvious that I sincerely believe that the backlash from the palpable injustices of the Government's proposed community charge on poll-tax will bring it once more to the surface.

Oliver Smedley,  
Garden Cottage, Duck Street,  
Wendover, Amersham, Bucks  
Walden, Essex.

## Status of schools

From Mr G. Howell

Sir.—If some state schools become charitable trusts and their subsequent monetary value exceeds their value as educational concerns, will the monetary value of the property revert to the state or be distributed among other charitable trusts as is accepted by the law relating to such trusts?

The state could very well be giving away large tracts of very valuable property to incompetent charitable trusts whose only way of surviving is to sell the property they own to keep their heads above water in balance.

Very careful thought is needed in drafting enabling legislation and careful study of the existing educational charitable trusts. A good many of these, for example, do not even bother to make their returns to the Charity Commission, as required by law.

Fund raising powers for parents and governors is a good plan, especially if it permits better staff/pupil ratios, but even the most radically conservative educator would need very careful conviction to be certain that the financial aspect is properly considered.

Labour and Conservative councillors are interested in maintaining and if possible increasing the value of their assets. They are prepared (Conservatives) as a point of policy, for the sale of council houses, but does the property owning democracy theory extend in any way to the charitable owner/trusteeship of schools? I think not and one might well refer to Platonic theories of education to decide

whether the state already exercises the best "charitable" interest for the nation's children.

Gareth Huw Howell,  
10 North Heath Lane,  
Horsham, Sussex.

## Single-union deals

From the National Staff Officer, General, Municipal, Boiler-makers and Allied Trades Union

Sir,—Your report "single-union deals attacked by GMB" (June 24) misrepresented the position of GMB. Single-union deals are a rational way of representing members, particularly on new sites.

British Waterways Board will not allow access to the Grand Union Canal for boats wider than 6 ft 10 ins, so a broad-beam across-country navigation is incorrect.

Even if local authorities do support the proposal, this will make very little difference as all the main decisions rest with Severn-Trent—and finally with the riparian owners.

Henry Crowther,  
Fiddlers Wood, Bradon,  
Nr Tewkesbury, Glos.

## Patents and management

From the Managing Director, New Product Management

Sir,—Until patents are integrated into the cycle of management of new products and ideas, businessmen will continue to be frustrated by both the patent system and plagiarists, as discussed in Charles Batchelor's article on June 16.

One could argue that Britain's declining GNP since the 1950s (relative to major industrial nations) is a direct result of failure to protect innovations from cheaper competition, with the consequential erosion of profits and ergo money to invest in R&D; leading to an inexorable downward spiral.

There is ample evidence to suggest that British businessmen seem to have lost sight of, or do not really appreciate, the essentials and methodology for inhibiting, if not preventing, competitors from stealing the fruits of their labours. Which contrasts with the Japanese, who today own 40 per cent of all patents filed worldwide.

Perhaps it is time for a new government initiative, focused on patent management, Eric T. Parker,  
63 Lincoln's Inn Fields WC2.

## Navigational hazards

From Mr H. Crowther

Sir,—I refer to the review by David Bolton (June 20) of a new waterway plan for the Avon.

The higher Avon does not have a public right of navigation, therefore no through route can be created unless all riparian owners agreed and were compensated for the loss of their proprietary rights. This is highly unlikely.

The Severn-Trent Water

Authority gave a conditional land drainage consent in 1978 for water levels, but no detailed proposals have even been put to it. When they are, the authority will consider them in the light of its responsibilities under the various acts, including the Wildlife and Countryside Act.

The comment about the National Trust is quite incorrect—it is totally opposed to powered boats passing through its private waters at Chelmsford Park. As are also Warwick Castle and other riparian landowners.

British Waterways Board will not allow access to the Grand Union Canal for boats wider than 6 ft 10 ins, so a broad-beam across-country navigation is incorrect.

Even if local authorities do support the proposal, this will make very little difference as all the main decisions rest with Severn-Trent—and finally with the riparian owners.

Henry Crowther,  
Fiddlers Wood, Bradon,  
Nr Tewkesbury, Glos.

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Friday June 26 1987

## Tall storeys of the Windy City

"IN CHICAGO we take our architecture seriously," according to Mr Walter Netsch, one-time eminence grise of Skidmore, Owings & Merrill - the huge architects' firm and designer of the controversial US Air Force Academy Chapel in Colorado Springs.

With good reason. The civic honours list includes such luminaries as Louis Sullivan, father of the skyscraper. Daniel "make no little plans" Burnham, Ludwig Mies van der Rohe and Frank Lloyd Wright, most celebrated member of the so-called Prairie School and designer in 1936 of what would have been the world's first one-mile-high building complete with atomic-powered elevators.

Even without Lloyd Wright's projected Leviathan, which perhaps thankfully never progressed beyond the drawing board, the city's peerless 20th century architectural heritage allows Chicago tourist guides positively to wallow in superlatives.

In addition to the Sears Tower - at 1,454 feet, still the Mount Everest of man-made structures - the Windy City can (and frequently does) boast the world's tallest marble-clad building, the world's tallest masonry-supported building, the world's largest building entirely occupied by a bank, the world's largest fountain and the world's largest indoor salt-water fish tank.

In Chicago, even the local prison (the Cambell Court House Annex Metropolitan Correctional Centre, as it is more properly titled) is an architectural piece de resistance. A parking garage on Lake Street parades the front view of a Rolls Royce.

In such circumstances, the best-known contemporary architects are unequivocally star material. Their names frequently embellish the

Chicago's love affair with architecture on the grand scale has its drawbacks. David Owen reports



city's most exclusive guest lists and its less-read gossip columns. The more so since, as Mr Netsch concedes, "the architectural profession is probably as hostile to one another behind walls as any group I am aware of."

That name is a bigger draw than that of Mr Helmut Jahn, an athletic 47-year-old native of West Germany, whose distinctive work is increasingly in evidence throughout the city, from the intriguing O'Hare Airport underground station to the airy Chicago Board of Trade annex.

All of which makes the controversy surrounding Mr Jahn's futuristic \$173m State of Illinois Centre a very big story in Chicago.

Like it or hate it (and veteran Illinois Governor James "Big Jim" Thompson is arguably its biggest fan) Jahn's design certainly scores

full marks for originality. Fronted by the whimsical "monument with standing beast" by French sculptor Jean Dubut, the cavernous 17-storey building perches on Randolph Street within a stone's throw of the Chicago Greyhound Bus Depot, looking for all the world like a stay spaceship.

Unfortunately, as the 3,000 employees staffing the 50-or-so state agencies located in the building have discovered to their dismay, the air conditioning and heating systems leave a great deal to be desired.

This has finally resulted in write, as inevitably it would, with Illinois Attorney General Mr Neil Hartigan suing 13 companies, including Murphy Jahn Associates - in which Mr Jahn is a partner - for a total of \$20m.

In the summer of 1985, according to the lawsuit, temperatures in the building, which were supposed to be kept no higher than 76 degrees Fahrenheit by a process incorporating giant refrigeration units designed to produce 800,000 B of ice nightly, occasionally topped 110 degrees.

Last summer, despite repairs temperatures again exceeded 100 degrees. In the intervening winter, meanwhile, employees were driven to supply their own heaters and gloves to fight the cold.

Now, in a bid to escape blame (and liability) for the problems, Murphy Jahn is itself suing its partner in the design of the building, Lester B. Knight and Associates. The suit contends that Knight and Associates acknowledged that it was "solely responsible" for designing the centre's air conditioning and heating and should therefore pay any damages resulting from Mr Hartigan's action.

In response to the prospect of impending court action may be, Mr Jahn and the Murphy Jahn company are not exactly letting the grass grow under their feet in the meantime.

The firm is at work on a staggering list of projects around the world, including the One Liberty Place skyscraper in Philadelphia, a towering convention centre in Frankfurt which is destined to be Europe's tallest building, an office recreation complex in Johannesburg and a daunting clutch of towers and office buildings in New York.

A doubtless intrepid Chicago Sun-Times reporter seeking Mr Jahn's comments regarding the State of Illinois Centre's problems recently was informed that his quarry was "on a plane flying to Germany."

David Dodwell explains a difference of opinion over Hong Kong

## Democracy may depend on a word

AS THE PROSPECT of a Sino-British confrontation over the pace and direction of political reform in Hong Kong has soured and subsided over the past week, any clear understanding of the reason for controversy would have been impossible without knowing the coded meaning of a single word. That word is "convergence".

While Chinese officials insisted that agreement on the principle of convergence ruled out major democratic reforms in the territory before 1990, British and Hong Kong government officials were insisting rather more discretely - that if an overwhelming majority of Hong Kong people were baying for democratic reforms next year, then in the interests of convergence the government should provide them.

To the perplexed outside observer, about all that the two sides seemed to agree on was their shared commitment to the principle of convergence.

The word emerged in the Sino-British diplomatic lexicon in November 1985, shortly after an outburst by Mr Xu Jiatun, the head of China's diplomatic mission in Hong Kong, in which he told a selected group of Chinese journalists that Britain was acting in breach of the Sino-British joint declaration.

This historic agreement, signed a year earlier after two years of fractious secret negotiation, laid the ground for China to regain sovereignty over Hong Kong in 1997 after more than 150 years of British colonial rule.

Chinese officials were deeply suspicious that Britain would twist the letter of the agreement to preserve British colonial influence beyond 1997, and had become alarmed that political reforms then being discussed in the territory would have the effect of frustrating China's resumption of power.

Government discussions following hard on the heels of Mr Xu's outburst evidently eased Peking's anxieties - but only after Britain had committed itself to the principle of convergence.

Insofar as this word today has an objective meaning, rather than be-



Sir David Wilson

ing an emotionally-handled trigger word uttered whenever British had faith is suspected, it means that Britain accepts that Hong Kong's post-1997 constitution will be determined by China, and accepts that reforms that are likely to be at odds with this constitution will not be pursued.

Sir David Wilson, Hong Kong's new governor, recently described the process in a bridge-building metaphor. At the two sides were on the opposite banks of a river, building a bridge for a successful transition from British to Chinese sovereignty, there was no point he said, in starting to build at a different point on the river from China.

Peking officials began last year to draft the basic law that will define Hong Kong's post-1997 constitution, and this should be ready in 1990.

In the meanwhile, there has been increasing anxiety on China's part that Britain might "tie its hands" by putting in place before 1990, political institutions that could not be dismantled without embarrassing

For China, therefore, the principle of convergence suggests that Britain should allow no major political changes before 1990, after which time changes would be acceptable if in keeping with the basic law.

"Such a move would surely have greater repercussions in the territory than any caused so far by Mr Wilson."

Whether such comments amount to interference in the Hong Kong Government's affairs - something China agreed in the joint declaration to avoid before 1997 - is moot.

It is also whether reforms based on overwhelming public support in Hong Kong could in any way be at odds with the commitment to convergence.

Hong Kong officials have argued that because China is supposed to be listening to, and taking account of, public opinion just as the local government is, then it ought to be converging on the same conclusions about the preferred pace and direction of reform.

Meanwhile, the debate over political reform continues, with business groups and pro-China labour groups insisting that direct elections before 1992 would be ill-advised, and professional groups, academics and students appearing to press for prompter change.

Hong Kong Government officials insist simply that no option has been ruled out, and that when the time comes for it to make recommendations, the views expressed over the summer will be taken into account.

Some have hinted that it would indeed be a pyrrhic victory for local advocates of democracy if direct elections were introduced in 1988, but then later abandoned because China did not build them into the basic law.

The implication of this is that the Hong Kong Government may be orchestrating the current debate much more for the benefit of Chinese law drafters - who would be hard-pressed to ignore overwhelming demands for direct elections - than with the aim of achieving any specific reforms in 1988.

Recalling Sir David Wilson's metaphor, the Hong Kong Government may see it as much more important in the cause of convergence to get China to start building its side of the bridge in the right place than to do any building at all of its own right now.

## World Weather

Continued from Page 1

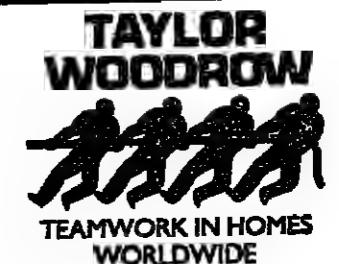
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday June 26 1987



## Henkel offers FFr 2bn for French company

BY HAG SIMONIAN IN FRANKFURT AND GEORGE GRAHAM IN PARIS

**HENKEL**, the West German specialty chemicals and detergents group, has reached preliminary agreement to take over **Lesieur-Cotelle**, the French washing and detergents company for FFr 2bn (\$326.5m).

The deal has still to be put to the worker-management boards at the two companies and requires the approval of the French Government.

The price Henkel is to pay for **Lesieur-Cotelle**, which includes all of its detergent and cleaning product operations, is 39 times its 1986 profits of FFr 53m, and one and a half times its annual turnover of FFr 1.534bn.

Henkel is already active in the French market under its own name and through subsidiaries such as

process. Its profits rose by 28 per cent to DM 974m (\$532m) in 1986. The sale follows the takeover in November last year of **Lesieur-Cotelle**, the French washing and detergents company for FFr 2bn (\$326.5m).

The latest takeover will come as a major boost to Henkel's foreign expansion plans, while allowing **Lesieur-Cotelle**'s parent company to fulfil its plans of concentrating on the food business. In 1971, Henkel bought the company's washing powder and production facilities in Reims.

However, the takeover is a large one even by Henkel's recent standards and it has been suggested that it may have had to pay a very high price because both Unilever and Colgate-Palmolive were sniffing around **Lesieur-Cotelle**.

Henkel has been expanding rapidly in recent years while going through a substantial restructuring

## W German metal group outlines plans

By Bernard Simon in Calgary

**METALLGESELLSCHAFT**, the West German metals and engineering group, plans to balance its expanding mining business between precious and base metal projects in North America, Australia and the Third World. This was stated by Dr Klaus Zeitzer, president of Metall Mining Corporation (MMC), the German group's Toronto-based subsidiary which is in the closing stages of its first public share offering.

MMC, which is Metallgesellschaft's main worldwide mining vehicle, will raise C\$168m (US\$124m) from the offering to finance new investments. The size of the issue, which includes a C\$38m tranche bought by Agip, the Italian energy group, is more than double the amount initially planned last April.

The remaining C\$130m will be divided roughly equally between European and Canadian investors. The share issue will give MMC a debt-free balance sheet and working capital of around C\$130m.

Dr Zeitzer said that the company has no immediate investment targets. Its plans to expand its participation in joint ventures, especially in partnership with companies which already have an association with the German group, such as Teck and Cominco of Canada and the Australian company, MIM Holdings.

Besides its minority equity interests in these Canadian and Australian groups, MMC has a stake in a number of specific projects in Canada, Australia and Turkey, as well as the Ok Tedi gold and copper mine in Papua New Guinea. MMC's net asset value is around C\$450m.

Dr Zeitzer said that long term projects may include an expansion of Cominco's zinc smelter at Trail, British Columbia, from an annual capacity of 300,000 tons to 400,000 tons. A new lead smelter at Trail is due to come on stream in 1988.

Reichhold's stock price, which has risen strongly this year in anticipation of a sharp recovery in earnings, leapt 11% in early trading yesterday morning to \$30, valuing

## Dainippon Ink makes \$460m bid for Reichhold Chemicals

BY JAMES BUCHAN IN NEW YORK

**DAINIPPON INK** and Chemicals, the large Japanese chemical group which has been expanding aggressively in the US, yesterday launched an unexpected offer of \$52.50 a share, or about \$460m, for control of **Reichhold Chemicals**, an US maker of industrial adhesives and polymers.

The offer, announced in newspaper advertisements yesterday morning, sent Reichhold's stock soaring as Wall Street prepared for a full-scale auction for the company, which is based in White Plains, New York.

Reichhold's stock price, which has risen strongly this year in anticipation of a sharp recovery in earnings, leapt 11% in early trading yesterday morning to \$30, valuing

the company at \$320m on a fully-diluted basis.

Analysts speculate that other Japanese and European chemical groups, whose home currencies have appreciated against the US dollar, may be interested in buying Reichhold, which has almost completed a large-scale restructuring.

Reichhold's management might also seek to recapitalise the company or take it private. "I think the company is in play," said Mr Leonard Bogner, a chemicals industry analyst at Prudential Bache.

Reichhold said yesterday that it was studying the offer, which surprised Wall Street with its aggressiveness.

Dainippon says it already owns 4.5 per cent of Reichhold. "It said it

was filing a lawsuit against the company and its directors to redeem certain rights attached to shares introduced as part of a "poison-pill" defence in April.

Last year, Dainippon made an unsuccessful hostile offer for Sun Chemical, but ended up buying the company's inks division for about some \$550m. "They got the bit they wanted," said Mr Robert Reitman, an analyst at Mabon Nugent.

Reichhold, which has sold off its commodity chemicals businesses in favour of concentration on higher-technology uses, reported net income last year of only \$6m on sales of \$760m.

However, earnings are expected at least to double this year.

## Dispute between Chris-Craft and Warner breaks into the open

By William Hall in New York

THE LONG, simmering dispute between Warner Communications, the US entertainment and communications company, and its biggest shareholder, Chris-Craft Industries, has broken out into the open with Chris-Craft losing a proxy battle to get one of its directors re-elected to the Warner board.

Following a crowded annual general meeting in New York on Wednesday, Warner announced that its shareholders had approved the re-election of four of its directors, excluding Mr Howard Arvey, a Chicago lawyer and one of five Chris-Craft representatives sitting on the Warner board.

Warner's board had originally planned to support the re-election of Mr Arvey but withdrew its support when Mr Herbert Siegel, the founder of Chris-Craft Industries, the board of directors had "frequently

acted in bad faith, has failed to exercise prudent and responsible business judgment, has consistently kept itself uninformed as to the most basic of issues and has adopted a policy of 'rubber-stamping' all the management requests".

Warner has offered Mr Siegel \$1.25m to buy back the Chris-Craft stake but this has been rebuffed. Wall Street analysts speculated yesterday that by dropping its support for the re-nomination of Chris-Craft director, Warner was putting pressure on Mr Siegel to settle a dispute which has "created uncertainties at the operational level of the company".

Mr Ross went to some length yesterday to underline the dramatic transformation in the fortunes of the 25-year-old Warner Communications, which he described as "one

of the strongest entertainment and communications companies in the world".

He noted that Warner's market value has risen from \$12.4m, when it went public, to well over \$5bn now and that the compounded average annual return to shareholders over the last 10 years was 23 per cent a year.

"Warner Brothers has been the most successful motion picture company in the world for the last 17 years", and "our record company has been the most profitable in the industry, including foreign competitors, seven out of the last 10 years", said Mr Ross.

Warner has been completely restructured and the residual holdings in the companies it has sold are now worth \$700m, yet they are carried in the books at \$75m.

## Imasco set to cut stake in TrustCo

By Robert Gibbons in Montreal

**IMASCO**, the tobacco products, fast food and retailing group, is ready to reduce its interest of almost 100 per cent in Canada TrustCo to 65 per cent under federal policy guidelines. But it will fight for the freedom to expand its financial services arm without restriction.

Imasco acquired Canada TrustCo, the country's second largest trust company, a year ago with the takeover of Genstar, a Vancouver-based conglomerate. It has since sold most of Genstar's non-financial assets, leaving the net cost of Canada TrustCo at about C\$1.8m (\$1.35m).

The Government has proposed that all conglomerates reduce their holdings in financial institutions to a maximum 65 per cent. However, it also says the growth of such institutions will be restricted.

## Saab-Scania earnings hit by dollar fall

By Sven Webb in Stockholm

**SAAB-SCANIA**, the Swedish automobile and aerospace group, reported a 15.5 per cent drop in profits in the first four months. This was due chiefly to lower profits in its car division, a consequence of the lower dollar.

Profits (after financial items) were SKr 887m (\$139m), compared with SKr 1.05bn a year ago. Sales, however, climbed 16 per cent to SKr 13.257bn, against SKr 11.422bn the previous year.

Saab-Scania expects profits (before allocations) for the full year to be about SKr 2.9bn, which represents a 12-13 per cent drop on last year's record figure of SKr 3.8bn. This is the first time in a decade that annual profits have declined.

The group said overseas sales had increased by 20 per cent to SKr 8.827bn.

## Lorimar to sell television stakes

By Our New York Staff

**LORIMAR TELEPICTURES**, the leading US independent television production company whose programmes include Dallas, Falcon Crest, Knots Landing and People's Court, has formally abandoned its ambitions to grow into a broadly based media conglomerate.

The company, formed less than two years ago by the merger of two of Hollywood's largest TV production studios, says it is planning to sell its holdings of television stations, publishing interests and advertising agencies, which it had been expensively expanding in the past 18 months.

Lorimar also says it will take a charge of \$31m to cover losses in its home video operations, where three senior managers were recently dismissed for "conflicts of interest".

The immediate effect of the re-

structuring will be to generate a net loss of \$63m in the current quarter and a loss of approximately \$36m for the year ended March 31. No comparable figures are available for the year earlier because the merger between Lorimar and Telepictures was completed only in February 1986.

The losses were essentially attributable to "one-time charges that reflect positioning our company for profitable growth, not operating problems that will continue into the future", said Mr Merv Adelson, Lorimar's chairman.

The company now plans to concentrate on its core television, motion picture and home video production businesses. These core businesses would constitute a company with a net worth of nearly \$400m.

NEW ISSUE

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June 1987



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Banque Indosuez

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26th June, 1987

**U.S. \$100,000,000**  
**General Motors Acceptance Corporation**  
*(Incorporated in the State of New York, United States of America)*

8 1/4% Notes Due July 7, 1989

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Listing Particulars relating to General Motors Acceptance Corporation and the Notes are available in the statistical services of Exetel Financial Limited and copies may be obtained during usual business hours up to and including 29th June, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 10th July, 1987 from:-

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**INTERNATIONAL COMPANIES and FINANCE**

**MMC's image begins to sparkle**

THE COVER of this year's annual report for Malaysia Mining Corporation, one of the world's biggest tin mining companies, shows that the tin ingots sparkling like diamonds.

That, according to its directors, reflects literally the reversal of the company's image.

"For us, tin is now a secondary business," says Mr Ibrahim Menudin, MMC's group chief executive.

He adds that the group is emerging from the ravages of the 1985 tin price collapse, and is setting its sights on becoming an international mining house.

The plan is to expand beyond Malaysia, and to invest in the search for diamonds, gold and other precious minerals.

This aggressive diversification is understandable following the sharp slide in earnings in recent years. Pre-tax profits have fallen from 68.5m ringgit (US\$27.5m) in 1984 to 15.4m ringgit. The group had to slash its dividend from 3.6 cents a share to 1.2 cents.

Tan Sri Nasaruddin Mohamed, the chairman, stressed the group "remains committed to maintaining its eminence in the tin industry." However, it could no longer rely entirely on tin for its earnings base.

Already, MMC has a respectable range of interests outside the tin industry. Ashton Mining of Australia, its 40 per cent-owned associate, has 38 per cent stake in the Argyle diamond project in Western Australia. The project is the world's biggest diamond producer, and turned out 28.2m

carats of diamonds last year, although the bulk of it is not gem quality.

Mr Ibrahim said he was expecting Ashton to contribute between 30 and 35 per cent of MMC's earnings in the next three to five years. Last year Ashton made a profit of A\$20.8m.

Last month, MMC announced a rights issue to raise 103m ringgit, part of which will go to finance its new exploration activities. These will particularly concentrate on gold prospecting in Thailand, Indonesia and Africa.

It has located some gold and silver deposits in Malaysia, and is making a final evaluation on the Mengaput mine in Pahang.

An investment of between 100m ringgit and 300m ringgit is



securing contracts for Petronas, the national oil company, as well as the National Electricity Board.

Meanwhile, there is increasing market speculation on the future of MMC's 15.3 per cent investment in Sime Darby, the plantations group. MMC officials did nothing to dampen the speculation this week by confirming that an announcement on the future of its Sime Darby holding would be made within a few months.

At current market prices the stake is worth 564m ringgit which, if realised, could give MMC a range of opportunities for acquisitions and expansion.

Last week's announcement by Charter Consolidated of the UK that it had sold its 15.8 per cent stake in MMC for £38m (US\$60.8m) appears to have caused little anxiety to its Malaysian management.

Executives said they saw the sale as evidence of Charter's desire to concentrate more on the manufacturing sector, leaving mining to Anglo American, its parent.

Charter is MMC's second largest shareholder. Almost 50 per cent of the company is held by Permodiana Nasional, the Malaysian government investment agency.

Mr Ibrahim characterised MMC's past decade as "five fat years, followed by five lean years" and expressed cautious optimism of rising earnings.

The stock market has pushed up the company's share price from a low of 66 cents at the height of the tin crisis last year to 3.2 ringgit this week.

**Sterns Diamond returns to profits**

By Jim Jones in Johannesburg  
 Sterns Diamond Organisation, the South African retail jewellers chain which has just been acquired by British interests, returned to profits in the year to March and expects a further profit advance in the current financial year.

Turnover rose by 24 per cent to an undisclosed level and the trading profit before interest and tax almost doubled to R3.25m (US\$1.6m) from R1.67m. The pre-tax profit was R3.30m, which compares with a loss of R181,000 in the previous year.

Control of Sterns has been acquired from the Barnett family by Sylverst, a company incorporated in the UK. Sylverst paid the Barnett's R6.22m, which is equivalent to \$1.83m at the current financial rand exchange rate, for their 1.82m shares.

A comparable offer at 24.1 cents a share is soon to be made to Sterns' other shareholders who own 1.82m shares.

Sterns has no direct links with the Israeli-owned world-wide jewellers manufacturing and retail chain of the same name.

Net earnings were 86.9 cents a share in the year just ended, against a deficit of 10.2 cents in the preceding year.

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26th June, 1987

**Bonds Coats stake bought**

LINTER and Estrad, two Australian textiles companies, have formed a joint venture to buy shares in Bonds Coats Patons, textiles producer, which has received a takeover bid from Pacific Dunlop, APBD reports from Sydney. They have acquired 11 per cent of Bonds Coats, in which Coats Viyella of Britain has a 4.5 per cent stake.

The bid by Pacific Dunlop is A\$5.75 a share. The joint venture has been buying Bonds Coats shares on the market at up to A\$6.20.

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**INTERIM REPORT JANUARY-APRIL 1987 HIGHLIGHTS**

□ Consolidated sales increased to SEK 4,832m (3,548m).

□ Income after financial items rose from SEK 115m to SEK 167m.

□ Pergulan and Wilkinson Sword are included in the accounts. The newly acquired units contributed to the improvement in income.

□ Earnings per share during the past 12 months increased to SEK 9.6. (Following the 5:1 split)

□ Return on equity amounted to 15 percent (11) on a 12-month basis.

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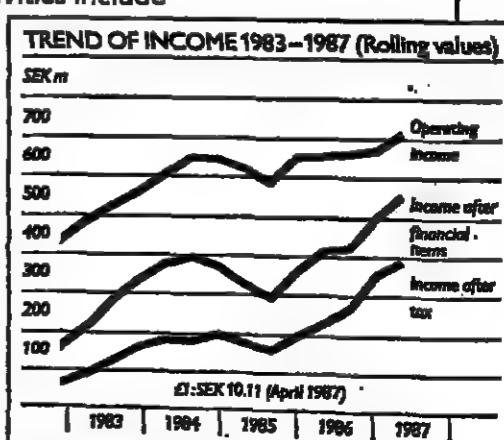
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## INTERNATIONAL COMPANIES and FINANCE

## Offer made for Italian state cement company

By Alan Friedman in Milan

A JOINT offer for Cementir, the cement subsidiary of Italy's Iri-Finsider state steel group, has been made by a consortium consisting of the cement companies controlled by the Agnelli, Ferruzzi and Pessenti groups.

While there is believed to be another domestic offer for Cementir, the revealed bid is considered the front-runner.

In April, the loss-making Finsider asked Paribas, the French merchant bank, to handle the disposal of its 51 per cent shareholding in Cementir, which is also quoted on the Milan bourse. It is not known how much the Agnelli-Ferruzzi-Pessenti consortium is offering, but Cementir's market capitalisation stands at £383m (US\$829m).

Lawyers handling the privatisation offer put the finishing touches on the bid on Wednesday. The consortium consists of Unicem, the cement company controlled by the Agnelli family's holding vehicle; Calcestruzzi, the company controlled by Ferruzzi; and Ital cementi, the Pessenti family's cement business.

Cementir last year made a £30.3m net profit on a £30.5m turnover.

The Cementir privatisation is one of two such deals currently nearing resolution in Rome. The other is the Eni state energy group's plan to sell Lanerossi, its yarn and textile subsidiary. A consortium made up of Benetton and Inghibrami is the front-runner on the Lanerossi deal, which is also being handled by Paribas.

• Ferruzzi, has acquired, from Montedison, control of Mira Lanza, Italy's largest detergent manufacturer. Padivest, a Ferruzzi financial subsidiary, paid £50m for a 23.9 per cent stake in Mira Lanza. This brought Ferruzzi's holding up to 33 per cent.

Mr Lanza, which in 1986 had total sales of £396m (\$399m), was previously controlled jointly by Ferruzzi and Montedison. Ferruzzi has effective control of Montedison by virtue of its recently acquired 40 per cent holding in the chemicals, energy and financial services group.

## Spanish utility suffers heavy loss

By DAVID WHITE IN MADRID

FECSA, THE Spanish electrical utility which is negotiating with foreign and Spanish banks in order to ease a \$4.5bn debt burden, yesterday announced losses of Pta 12.7bn (\$100m) for 1986, with deferred costs of Pta 22.8bn.

The loss, which represents more than 9 per cent of turnover, compares with a declared pre-tax profit of Pta 5.7bn in its accounts for 1985, which were criticised by Arthur Andersen, the auditors, for failing to comply with internationally-accepted accounting standards.

Mr Luis Magana, the chairman appointed after Fecca's shares were suspended in Feb-

ruary, said the necessary adjustments had been made in the 1986 accounts for the criticised practices—notably, the degree to which the company had been capitalising expenses.

However, the auditors still expressed a reservation with respect to its deferred costs, for which rules still have to be set under a new legal framework for the electrical sector in Spain.

Mr Magana, who faces his first shareholders' meeting tomorrow, said the loss was virtually half of what it would have been without last year's favourable change in exchange rates.

He said this year was "not

going to be easy." It was unlikely to provide improved results as the viability plan under discussion with creditors would have an impact on only a fraction of the year.

Fecca, which has suspended principal repayments to bank creditors, had total debts including bonds of Pta 616.7bn (\$4.8bn), at the end of 1986. Of this, Pta 188.5bn was in foreign currency.

After lifting its threat to enforce a unilateral reduction of interest on bank loans Fecca held its first meeting with a negotiating committee of bank creditors on Tuesday. Mr Magana described the atmosphere as "frankly constructive." However, further meet-

ing has not yet been fixed.

Other Spanish electrical companies have injected Pta 16bn into Fecca, through a recent 25 per cent capital increase in which shares were offered at 70 per cent of their nominal value.

The operation, in which small shareholders took a minor part, raised Fecca's nominal capital to Pta 115.9bn.

More than a third of last year's declared loss—Pta 4.5bn—came from mining subsidiaries, which along with a heavy rate of recent investment set Fecca apart from other companies in the sector. Mr Magana said, in the past 10 years, its mining interests had accumulated losses of Pta 600m.

## Deutsche Bank to incorporate Asian unit

By HAIG SIMONIAN IN FRANKFURT

DEUTSCHE BANK (Asia), the former European Asian Bank, which is now wholly-owned by Deutsche Bank, West Germany's largest commercial bank, is to be gradually dismantled and incorporated into its parent's network.

The news follows Deutsche Bank's purchase of the outstanding 28 per cent stake in Deutsche Bank (Asia) from Creditanstalt-Bankverein of Austria at the end of April.

Deutsche Bank (Asia) has 20 branches and subsidiaries from Pakistan to Korea and is expected to plan a announced in stages to staff of the Hamburg-based bank, a number of senior

employees will be relocated to local branch offices in the Far East.

Some 30 or more senior staff will go to a new regional centre in Singapore, which will supervise the bank's Far East business.

The rump of the workforce will go to the transferred to Deutsche Bank's Frankfurt headquarters where they will form a Far East department within its international division.

Deutsche Bank has concentrated on investment banking in the Far East rather than developing any substantial commercial banking presence there.

Those employees not wishing

to move to Frankfurt are expected to be offered jobs in Deutsche Bank's domestic branches in the Hamburg area.

The move is unsurprising since Deutsche Bank gained full control of Deutsche Bank (Asia). No decision has yet been reached, but the eventual closure of the bank's Hamburg base seems likely, as does the disappearance of its name.

The disappearance of Deutsche Bank (Asia) marks another nail in the coffin of consortium banking—European Asian Bank started life with seven international shareholders.

Closing down the bank as an

independent unit will also mean its results will no longer have to be reported separately.

European Asian Bank's heavy loan losses in 1984 and 1985 were a costly embarrassment for its remaining shareholders. Although these troubles have been left behind, the eventual consolidation of the bank's results into those of its parent will make any future problems that much harder for outsiders to detect.

Nipping such difficulties in the bud was probably one of the main reasons behind Deutsche Bank's initial decision to absorb the bank.

## Shell joins Dutch group for bio venture

By Tony Jackson

SHELL is to form a worldwide joint venture with Gist-Brocades, the Dutch pharmaceutical and chemical company, to make industrial enzymes. With sales of \$120m and 850 employees, the venture is claimed to be the world's second biggest producer of industrial enzymes after Novo of Denmark.

To be known as General Bio-Synthetics (GBS), the company will put together the manufacturing facilities of both companies in Belgium, the UK and US. The chief executive will be Mr Andrew Oliver, head of the Shell subsidiary Ward Binninkamp, which will be part of the venture.

GBS aims to apply biotechnology techniques to enzyme production, and to launch businesses making biotechnological versions of fine chemicals, polymers and pesticides. The two companies have co-operated in research in these areas since 1981.

Enzymes for the food industry are to remain with Gist-Brocades.

Varta sales slip

VARTA, the West German battery producer, expects another satisfactory profit in 1987 despite a fall in turnover for the first five months, reports Reuter.

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## Finnish group lifts early earnings to FM282m

By Olli Virtanen in HELSINKI

NOKIA, FINLAND'S largest industrial group with interests in electronics, cable, paper and rubber industries, virtually doubled its profit before tax and minority interests to FM 282m (\$83.6m) during the first four months of 1987 from FM 140m in the same period last year.

Net profit attributable to shareholders rose from 3.9 per cent to 6.8 per cent as a percentage of net sales, while earnings per share rose 2.3 per cent to 3.8 per cent. The group net sales rose 12 per cent to FM 4.1bn for the period.

Electronics, which accounts for 48 per cent of the group's

net sales, rose 24 per cent to FM 1.8bn. The rubber and flooring business shrank by 18 per cent to FM 343m.

The improved performance is mainly attributed to the stronger performance in electronics, notably in the Luxor consumer electronics sector, which has performed poorly in the past year.

Mr Kari Kairamo, Nokia chairman, regards the outlook for 1987 as good. Group net sales are expected to grow by "more than 10 per cent" while profit before tax and minority interests will show a "clear improvement" on the 1986 figure of FM 694m.

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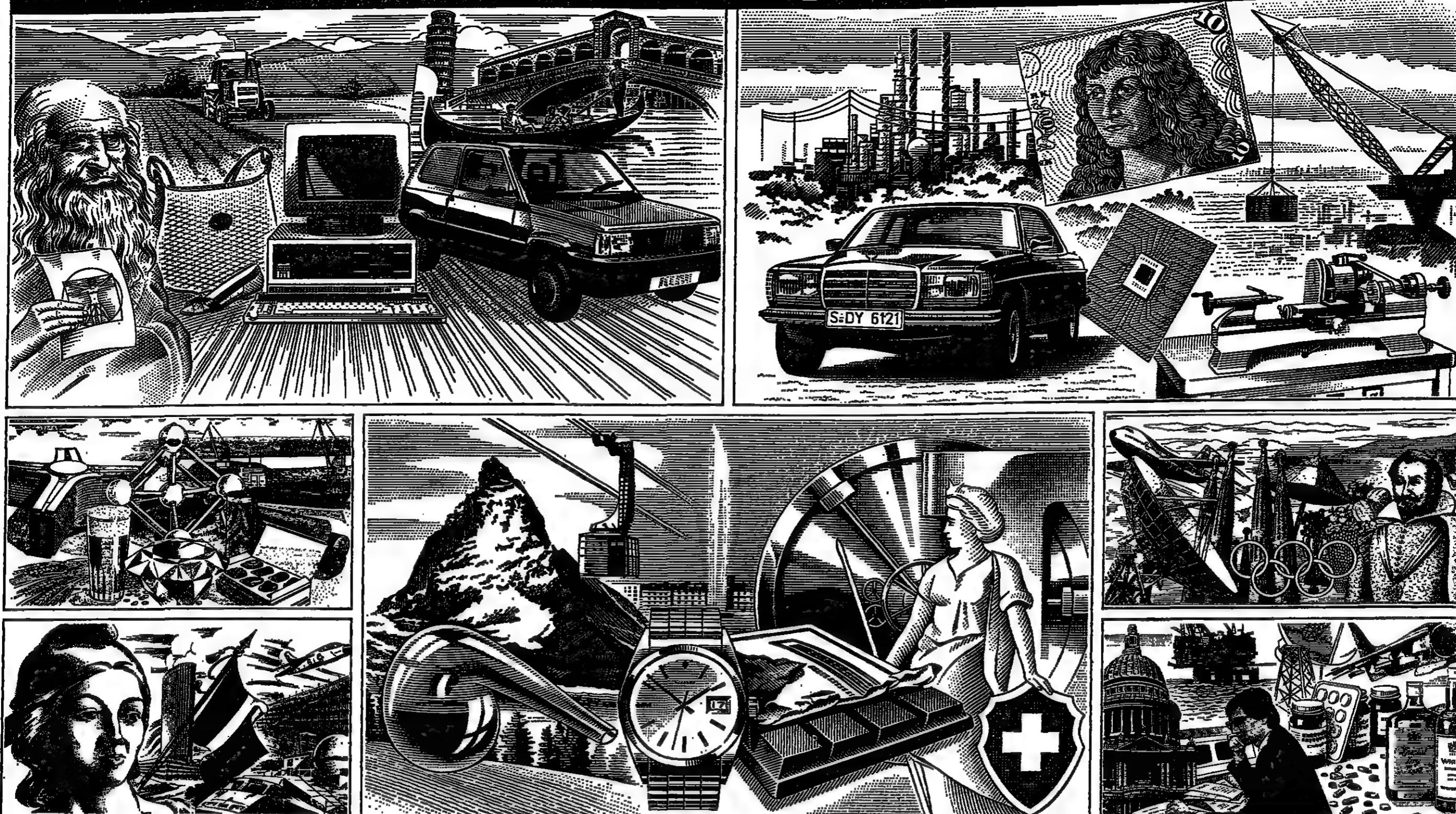
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**The Fund** Duménil Italian Growth Fund is a UK authorised unit trust aiming for maximum capital growth through carefully researched and selected opportunities on the Italian Stockmarket.

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**Time to Buy** The German Stockmarket has been unselectively sold on exaggerated fears of the effects on exports of the high Deutsche Mark and is now, we believe, substantially undervalued. It lists many world-leading companies that should feature in any well-balanced portfolio and their attractions, at current levels, are fast becoming evident to the large institutional investors of the USA and Japan.

**The Fund** Duménil German Growth Fund is a UK authorised unit trust aiming for maximum capital growth through selective research and active investment principally on the Frankfurt Stock Exchange.

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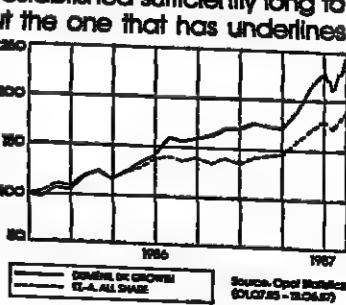
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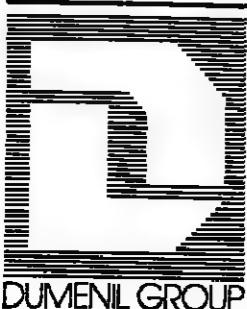


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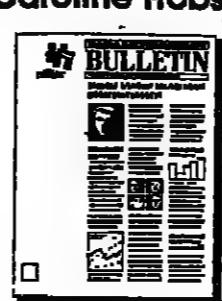
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FT 9/80



## UK COMPANY NEWS

## TSB achieves £132m midway

BY HUGO DIXON

TSB, the financial services group, announced pre-tax profits of £132.8m for the 22 weeks to April 30, giving the first real indication of how it has been performing since its £1.5bn flotation last September. The interim results cover a shorter period than normal because of a change in the year-end from November 20 to October 31. Pre-tax profits adjusted to a 26-week basis for those parts of the group for which it is relevant were £144.9m, a 51 per cent increase from the same period in the previous year.

However, the underlying rise is not as large as £29.2m (unadjusted) relates to income from the first instalment of money raised during the flotation. There was a further £15.8m profit from sales of gifts (£5.7m).

The group's banking profits at £71.6m (£69.4m) were sluggish, partly because competition for retail deposits squeezed margins and partly because the balance sheets of the group are still underfunded.

Advances to customers were 29.6 per cent of total assets at the end of the period compared with 38.9 per cent at the beginning. Assets had grown from £13.2m to £13.8bn.

The banks within the group have still to make much impact on the corporate market. The value of its retail commercial book was about £400m and its wholesale commercial lending only £200m.

Personal banking continued to perform reasonably well with 200,000 increase in the number of cheque accounts and a mortgage book which now totals £1.9bn. The profit from the group's four banks, when commissions for passing endow-

See Lex

## BTP profits show 38% improvement to £5.95m

BY CLAY HARRIS

BTP, the chemicals group, increased pre-tax profits by 38 per cent from £4.8m to £5.95m in the year to March. Turnover rose from £29.8m to £31m.

The results did not include any contribution from Barrow Hephburn, the chemicals and engineering company, for which BTP paid £31.5m earlier this year.

BTP has incorporated Mydrin, Barrow's polymers operation, into its chemical division, but apparently intends to leave the other activities as stand-alone units within the group.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

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U.S.\$100,000,000

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with

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Morgan Grenfell &amp; Co. Limited

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Yamaichi International (Europe) Limited

Banque Nationale de Paris

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DG BANK Deutsche Genossenschaftsbank

Goldman Sachs International Corp.

Kleinwort Benson Limited

Merrill Lynch Capital Markets

The National Commercial Bank (Saudi Arabia)

The Nikko Securities Co., (Europe) Ltd.

Sumitomo Finance International

Nick Bunker examines what lies ahead for Hogg Robinson

## Ensuring a future the demerger way



Mr. Albert Wheary, chairman of Hogg.

MONTHS OF debate over Hogg Robinson's future came to a temporary conclusion between Monday and Wednesday this week.

Since its interim results last December, Mr. Albert Wheary, Hogg's chairman, had been dropping heavy hints that it might be more than sensible to split the group into an insurance broker on the one hand and a separate travel and financial services company on the other.

The British bank, which has found itself at odds with Mr. Maxwell in a number of contested bids, will work with First Boston, Harecourt's US adviser. Kleinwort's involvement is believed to break new ground for a UK bank in defence of a US company.

Mr Leslie Goodman of Hill Samuel, Mr. Maxwell's UK adviser, said: "They're obviously feeling under pressure."

Hill Samuel has worked jointly with Rotha child, the US investment bank, since BPCC first proposed its 32% stake in the

group in May.

Although BPCC withdrew its initial offer after Harecourt unveiled a 32% recapitalisation plan, it has been embroiled in a number of US legal battles over the terms of this "poison pill" defence.

Kleinwort was chosen in part for its record in advising the defence of four different UK groups facing bids or approaches from one or another of Mr. Maxwell's companies.

Kleinwort has never lost a battle directly to Mr. Maxwell, even though several of its clients later succumbed to other suitors. The one which has survived, John Waddington, the games and packaging group, was saved from Pergamon Press in 1984.

The bank also helped Exel, the information and printing group, to win shareholder approval for the acquisition of Dealers Digest against Mr. Maxwell's opposition. His stake was subsequently sold to United Newspapers, the publishing group, which last month took over Exel.

Kleinwort was also the initial adviser of McCorquodale, the printing group which was weeded by BPCC before falling to Norton Optron. In the engineering sector, Mr. Maxwell's Hollis intervened during Kleinwort's ultimately unsuccessful defence of AIE against Turner & Newall.

BPCC said yesterday in New York that it had asked a Michigan court, which is hearing a case involving a Harecourt insurance subsidiary, to block the recapitalisation plan.

The announcement is now expected this morning, along with the final forecast at the

Northern Peat's explanation that it was unhappy with information supplied by Hogg—completely satisfy insurance brokers at Lloyd's of London who know both Hogg and Fenchurch well. They felt that strong personalities at Fenchurch may have clashed with brokers at Hogg over who should lead the combined broking entity.

Where does Hogg Robinson go from here?

First, it is freeing Mr. Brian Perry to expand further on the ambitious programme of Hogg's travel and estate agency network. He joined it in 1985, soon after Mr. Wheary, chairman, and Mr. Christopher Price took over as Hogg's new group management with the job of boosting its fortunes.

They have done, with pre-tax profits nearly trebled from 1982's figure of £8.5m.

Yesterday's results came in at £100,000 above Wood Macken-

zie's forecast.

But Hogg's drive to build by acquisition a network of estate

agencies now stands at 70

branches in London and the south east has observed its other strategy of attempting to create a more well-rounded insurance broking business.

Republic Hogg Robinson (RHR), its US broking subsidiary, made up for £30m of

debt," according to analysts at stockbroker Harecourt.

Logically, Hogg should be seeking to expand in the higher margin business of wholesale broking in the Lloyd's-led London insurance market. Yet it is still far behind the leaders in that field. Merger with Fenchurch, which is strong in wholesale and reinsurance business, would have addressed this problem.

The logic of the situation now is that the new Hogg Robinson & Gardner Mountain will still be on the lookout for mergers like that discussed with Fenchurch. On the one hand, the splitting of Hogg Robinson into two separate companies will make that easier.

"We will be freeing the two companies to pursue their own destinies in their own different industries," Mr. Alers-Hankey said.

On the other hand, it will also leave both parts of the old Hogg subject to bid rumours for a long time to come, even if TSB has designs on

neither.

## Profits advance by 18% to top £20m mark

Hogg Robinson, the insurance broking, travel, transport and financial services group, lifted pre-tax profits 18 per cent to £20.6m in the year ending March 31, writes Nick Bunker.

Kleinwort has never lost a battle directly to Mr. Maxwell, even though several of its clients later succumbed to other suitors. The one which has survived, John Waddington, the games and packaging group, was saved from Pergamon Press in 1984.

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two separate public companies, Hogg Robinson, incorporating the travel, transport and financial and property services activities, and Hogg Robinson & Gardner Mountain, an insurance broker.

Turnover was £149.8m, up from £121.7m in 1985-86, while investment income fell from £5.5m to £3.4m. Operating expenses rose from

£114m to £132.1m.

Profits after tax, minorities and dividends on preference shares were £12.2m (£9.8m).

Mr. Christopher Price, group deputy chairman, said there had been "substantial improvements" in pre-tax profits from UK and North American direct broking operations, which rose by more than 35 per cent.

Mr. Brian Perry, group

## Dr Randall relinquishes boardroom posts at Avana

BY NIKKI TAIT

DR. JOHN RANDALL, the highly individual chairman and chief executive who turned Welsh food group Avana into a glamour stock during the late 70s/early 80s but saw it succumb to a £281m bid from Rank Hovis McDougall last April, has finally resigned from the company.

Dr. Randall stayed on after the takeover—which he strenuously contested—to facilitate the handover. But he always maintained that he would eventually leave: "I have never been a peripheral man," he once commented.

The Avana business is now

under the control of Mr. Tim Howden, a main board director of RHM.

## Unilever share split

A split of Unilever shares will take effect from Monday, June 29, when shares of 25p nominal value will be subdivided into five shares of 5p each.

New certificates are not to be issued for shares existing prior to June 29, but will be treated as representing five times the number of shares shown. Share certificates issued subsequently will be denominated in 5p shares.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

Shares in Avana, the US-based television services group, were suspended at 109p yesterday—unchanged on the day—after the company ran into delays over the completion of an acquisition.

Avana had hoped to announce the purchase of Cameron Communications, a privately-owned distributor of professional video and communications products, for about £30m. However, it was unable to sign the deal in time.

The announcement is now expected this morning, along with the final forecast at the

preference stock issue to finance the deal.

Avana yesterday produced its figures for the year to March 31, 1987 showing a pre-tax profit of £1.32m (£1.02m) on turnover of £2.37m (£2.02m).

The profit on continuing activities was £1.67m compared with the Q1.86 forecast at the time of its introduction to the USM last December. However, provisions connected with the closure of its film and in-car audio businesses brought extraordinary losses of £361,000 compared with the £39,000 forecast.

It is selling IBL Network Systems to Aystel UK, a subsidiary of Aystel of France.

Mr. Patrice Courtey, IBL's new managing director, said IBL did not want to develop the PC part of its business further because its returns were lower than on the core computer leasing and sales activities.

Mr. Richard Tomkins

IBL, the computer leasing company which surprised the stock market with a severe 1986

profit shortfall at the begin-

ning of the month, yesterday

announced that it was disposing of its personal computer operations for £2.5m.

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## UK COMPANY NEWS

## All-round growth boosts THF 19%

By STEVEN BUTLER

**PRE-TAX PROFITS** at Trusthouse Forte, hotels and catering group, moved ahead by 19 per cent to £42.5m in the six months to the end of April, while turnover increased 28 per cent to £74.6m.

Earnings per share rose to 3.7p (3.1p), and an interim dividend of 1.5p (1.3p) per share was declared. The results were broadly in line with analysts' expectations and Trusthouse Forte shares closed down 4p to 25p.

"Generally there is a good picture across the company," said Mr Rocco Forte, chief executive.

The group's catering division showed the strongest growth, with turnover up 45 per cent to £443.9m and trading profits up 65 per cent to £14.5m. The acquisition of catering businesses from Hanson Trust accounted for 80m of the increased turnover.

Mr Forte said that operating profits for the Hanson acquisitions for the period doubled to 22.4m, while the reduction of interest charges led to pre-tax losses of £3.3m. However, a profit of 5.0m was forecast for the full year.

Operating profits in the hotels division grew by 31 per cent to £44.7m, while sales increased from £272.6m to £309.1m.

Mr Forte said that May and June had shown a six to seven percentage point rise in hotel occupancy in London, reflecting a rise in tourist arrivals from the US, which had been cut due to the Libyan bombing scare last year. This was not expected to reach the levels of 1985, however, due to the weaker dollar.

Business from Japan and

## Healthy 41p premium for Colorvision

By ALICE RAWSTHORPE

Europe showed the strongest growth.

Trusthouse Forte is continuing the battle for control of Savoy Hotel, seeking in court to cancel 5.8 per cent of Savoy's shares which Trusthouse Forte alleges were improperly issued.

Mr Forte said this would give Trusthouse Forte effective control over Savoy, making the Trusthouse Forte holding of about 45 per cent equal to the directors' current holdings. He had no intention of making a general bid for Savoy should he win in court, as the shares were currently overpriced.

The share price translates to a value for the Savoy Hotel of £25.000 per room, far in excess of the record set 18 months ago when the Sultan of Brunei purchased the Dorchester for just under £300,000 per room.

"The shares are not more than 5.8 per cent of Savoy," said Mr Forte.

Trusthouse Forte's gearing currently at about 44 per cent is expected to decline to 36 per cent by the year end, reflecting seasonal fluctuations in business.

The company plans to continue expansion by organic growth and by acquisitions, and is currently examining individual hotels and groups of hotels in Europe for possible purchase.

See Lex

## Walker &amp; Staff

Walker & Staff, distributor of valve and pipework equipment, raised pre-tax profits from £15.7m to £36.32m in the year to March 31, 1987. Turnover was ahead at £55.8m, against £55.5m.

Earnings per 5p share were 12p (7.2p) and the dividend was increased from 2p to 2.2p.

## DIVIDENDS ANNOUNCED

Argyll Group	6	—	5.1	9.1	7.75
Avesco	0.5p	—	0.4	0.5	0.4
Bect Bros	1.3	Aug 14	1.2	—	3.2
BPS	8	Aug 21	5.5	12.5	9
BTS	3.5	—	3	5.5	4.75
Burndene Law	1.5	Sept 1	1.25	—	—
Caledonian Industries	1.5	Aug 14	1	1	—
CH Industries	2.25	Sept 17	1.9	2.8	2.4
Crown TV	Nil	—	1.05	—	3.5
Greyhound	1.5	—	1.25	2.75	2.2
Hogg Robinson Sec Int	0.5	—	5.25	11	9.5
Hughes Food	0.5p**	—	0.5	—	—
Macrorys	4.5	Oct 6	3.5	—	13.5p**
Moorgate Mercantile	1.35	Oct 7	1.1	2	1.6
Partikles	1.25	—	1.25	2	1.6
Reeburn	7	Aug 10	5	—	19.5
Rothmans Int'l	5.2	Oct 7	4.5	7.7	6.7
Scarsdale Hides	1.6	—	1.15	2	1.85
Skinless Metalcraft Int'l	2.5	July 31	2	—	4.5
Stead & Simpson	2.75	Aug 19	2.45	3.9	3.55
Syntex	0.4	—	0.4	10	10
Trusthouse Forte Int'l	1.55	Oct 1	1.35	—	6
TSB Group	1.17	Oct 1	—	—	1.07
Walker & Staff	2.25	—	2	3.25	2
Wooltons Betterware	2.5p	Aug 28	—	2.5	—

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by right and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third Market. ||On Ordinary and "A" Ordinary. \*\*For 15 months. ††Over the counter stock. ‡‡For 17 months.

## Portsmouth and Sunderland Newspapers, plc

Points from Sir Richard Storey's statement to shareholders

## Profit Recovery

The profit before tax for the year ended March 1987 of £2.273m exceeded last year's by 74% but excludes the losses of Croydon Cable TV, which is no longer an associated company. If those losses are also excluded from 1986, the present profit is 52% more than last year's which, as I then reported, included substantial development costs for the Company's Croydon newspapers. I believe this year's improvement in profit is a firm step towards matching in real terms the results of earlier years this decade.

The earnings per share rose from 5.9p to 11.7p and continuing that improvement remains an important management target. The Company is seeking further to strengthen its relationship with its shareholders and those who represent them. The Board's opinion of present and expected business is reflected in the increase in the dividend from 4p to 4.4p per ordinary stock unit.

I am also pleased to report that The News Centre, Portsmouth, continued to build on its good contract printing foundations and secured three important printing contracts, for The Guardian, The Independent, and the Observer. A contract for the last was also recently won by Sunderland and will improve the results of that centre in the present year.

The Company has ordered a new colour press at a cost of £2.6m with which to obtain even more of the contract work it does with increasing success. Opportunities in this and related areas will continue to be sought.

This year further progress was made with production and productivity plans and, with the success of that policy established, it is now possible for the Company, as I suggested in 1986, to concentrate upon its market place, and this it is doing with as much fervour as it used in introducing modern machinery and working towards obtaining its optimum use.

Over some years the Board has manifested its confidence in the Company, and in the industry, by making substantial investment in the Company's newspapers, plant, and

machinery, so that all centres are now well capitalised. I am confident that the progress made this year towards a reasonable level of profit and return on investment will be maintained.

**General**  
The Company's policy on serving its market places with a combination of evening and weekly (paid-for and free) newspapers has been further refined to improve the quality of services to readers and advertisers and to obtain a proper level of profitability.

With the Company close to its major targets in production and productivity, and with its vigorous marketing policies and goals being determinedly pursued, it is now reassessing its present business policies and considering new opportunities and ways for developing existing ones. News Shops had a successful year and its continued growth is expected.

**Other Interests**  
Croydon Cable Television's development has been slower than expected. Further equity is being sought. The Company has limited its commitment to £750,000; its stake in the partnership has diminished as that of others has increased.

**The Future**  
I look to the future with great confidence as another chapter in the Company's progress is opened and take this opportunity to reaffirm that it is the fundamental aim of the Company to operate a profitable business by serving local communities. It seeks to achieve this by providing a full, fair, and regular report of local and national events, including advertising, to inform, entertain, educate, and protect the public with newspapers of the highest standard and the best value. In fulfilling those objectives, it is the Company's policy to employ and retain able staff on good terms and conditions and to invest in, modernise, and obtain the optimum use from, the best possible buildings and equipment.

## Argyll in £208m rights: shares fall

By DAVID WALLACE

**CONSERVATIVE** accounting and the announcement of a £208m rights issue yesterday prompted a sharp fall in the share price of Argyll Group, the Safeway and Presto supermarket group.

At the same time, Argyll announced pre-tax profits of £20.6m for the year to March 29, an increase of 44 per cent over the previous year, and in line with brokers' expectations.

The shares began the day at 16.5p, a premium of 43p to the placing price of 12.0p. In the course of trading the shares rose to 16.5p but fell on profit taking, to end the day at 16.1p.

Argyll's issue is now valued 24 per cent higher than its original placing price and its market capitalisation has risen from £16.1m to £21.5m.

The group, which is based in Merseyside, operates a chain of specialist television and video shops throughout the north west of England. It was founded 23 years ago by Mr Neville Michaelson, the present chairman, with a 23.5% investment.

Argyll has adopted the unusual structure of running its shops as independent subsidiaries, called "management enterprises." Most of the managers now hold shares in the company.

Argyll is the latest in a stream of companies to have staged successful new issues and to emerge from the first day of stock market dealings with shares trading at high premiums.

See Lex

The rights issue would also have the effect of strengthening the company's balance sheet, eliminating all borrowings to produce a net cash balance of £92.4m at the year end. Previously, gearing stood at 68 per cent.

Total capital expenditure during the year was £65m, against a projected spend of £160m in the present year. The interest charge rose from £2.44m to £5.6m. Argyll said that £3.2m was due to the cost of last year's abortive takeover bid for Distillers.

Safeway contributed £4.4m to pre-tax profits over a four week period. The food division as a whole showed 27 per cent growth in operating profits to £67.4m, on a 7 per cent increase in turnover to £1.73bn.

Earnings per share were 13 per cent higher at 23.6p. Excluding the Safeway acquisition, earnings would have risen 18 per cent to 24.5p.

A final dividend of 6.1p is recommended, making 6.1p a 17 per cent increase over the previous year.

See Lex

## Stanley Holdings

Mr Malcolm Stanley, chairman of home-decorating materials retailer A. G. Stanley Holdings, has sold 250,000 shares in the company and now holds a 4.9 per cent stake amounting to 1.25m shares.

Non-executive director Mr G. A. Stanley has sold 1.5m shares and now holds 212,998 shares (0.83 per cent).

## Brunner Investment

Brunner Investment Trust said yesterday that the results it published on Monday for the six months ended May 31 carried an incorrect figure for the interim dividend. This should have read 1.25p not 1.10p.

## Trusthouse Forte plc HALF YEAR RESULTS

	Half year to 30th April 1987 £m	Half Year to 30th April 1986 £m	% Change	Year to 31st October 1986 £m
<b>Sales</b>	<b>774.6</b>	<b>604.6</b>	<b>28</b>	<b>1,476.5</b>
<b>Trading Profit</b>	<b>57.7</b>	<b>44.7</b>	<b>29</b>	<b>158.3</b>
Interest	(21.0)	(13.5)		(34.5)
<b>Trading Profit after interest*</b>	<b>36.7</b>	<b>31.2</b>	<b>18</b>	<b>123.8</b>
Share of profits of subsidiary company not consolidated	4.9	4.1		7.6
Property disposals	1.2	0.8		4.6
<b>Profit before Taxation</b>	<b>42.8</b>	<b>36.1</b>	<b>19</b>	<b>136.0</b>

The above figures are unaudited and accounting policies are materially as stated in the last annual accounts.

\* Due to the seasonal nature of the businesses acquired in 1986 from Hanson Trust the above figures include a loss of £3.3m in trading profit after interest for these businesses; the full year result is forecast to produce a profit of approximately £5.0m after charging interest of £19.0m.

The greater part of the year's profit is always produced in the second half of the financial year. Current trading is very satisfactory and we look forward to a good increase in earnings for the full year.

The interim dividend has been increased by 15% to 1.53p per share (1986-1.33p per share)



For reservations at any of our hotels worldwide ring our booking office on 01-567 3444, contact your travel agent or ring the hotel direct.



Trusthouse Forte

## TSB Group plc Half Year Profits up

The change in the Group's year end to 31 October has led to a shorter first half. Results therefore cover 23 weeks, but percentage increases are based on 26 week equivalents.

• £131.8 million profit before tax for the 23 weeks to 30 April 1987.

• 24% increase in profit from business operations to £108.6 million.

• 17% increase in profit from banking operations.

• 42% increase in non-banking profits.

• 10% dividend increase to 1.17p net per share.

• Target Group and Boston Financial Company acquired and a major technology project announced.

• Underlying growth in profit from business operations expected to be maintained for the remainder of the year.

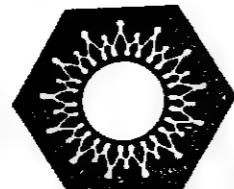
## TSB GROUP HALF YEAR RESULTS (UNAUDITED)

	1987 23 weeks to 30 Apr</

## UK COMPANY NEWS

This announcement appears as a matter of record only

June 1987



Associated Book Publishers PLC

Disposal of a 35.9% interest  
held byRoyWest Trust Corporation (Bahamas) Limited  
to

International Thomson Organisation Limited

COUNTY NATWEST

acted as adviser to

RoyWest Trust Corporation (Bahamas) Limited

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**East Rand Gold and Uranium Company Limited**  
 (Incorporated in the Republic of South Africa)  
 Registration No. 71/07001/06

Ergo increases dividends by 17.6 per cent to 100 cents per share

Extracts from the review by the Chairman Mr E P Gush

## Financial results

The company increased profit after tax by 21 per cent to a record R114.5 million and, after heavy appropriations for capital expenditure, the amount available to shareholders increased by R5.9 million to R43.2 million. Dividends of R42.1 million were declared - equivalent to 100 cents per share compared with 85 cents per share last year.

Turnover for the year reached a new high of R288.0 million. This is attributed to a 14.1 per cent increase in the average gold price received on sales of R27 468 per kilogram, a 5 per cent rise in gold production to 8 708 kilograms and higher sales of uranium oxide and sulphuric acid. Although cost of sales increased by R32.2 million to R171.3 million, profit before tax improved by 18.5 per cent to R18.3 million.

Operations at both the Ergo and Simmergol plants were generally satisfactory throughout the year and tonnage of material treated at both plants reached record levels. Furthermore, in spite of lower overall head grades, improved metallurgical controls led to higher gold recoveries at both plants. Production costs were well contained with unit costs increasing at rates well below the current inflation rate.

## Markets and economic factors

While forecasts continue to show an excess of physical gold supply over demand developing towards the late 1980s, stronger dollar prices for gold are expected to be maintained in 1987, against the background of further weakening of the dollar, and of increasing investor uncertainty in other markets. This has been seen most recently in the rally in all precious-metals markets in April 1987.

The improvement in the uranium market has been overshadowed by US uranium producers securing a court order forbidding the consumption of non-US uranium by American utilities from the beginning of 1987. This order is under appeal, but such an embargo could seriously affect the world uranium market, leading to an oversupply of uranium in markets outside the USA. Of more direct concern is the Congressional ban imposed in September 1986 on the importation of South African uranium for consumption in the USA.

While the fertilizer industry remained depressed, Ergo maintained its sulphuric acid sales in this sector. Some rationalisation of local production facilities has brought slight relief to the fertilizer industry but overcapacity continues to be a major problem. Demand for the company's acid to replace acid produced from imported sulphur remains firm.

South African gold producers have benefited from the increase in the rand price of gold which resulted, in part, from the economic and political situation in this country. This same situation has been largely responsible, however, for causing the inflation rate to rise to levels never before experienced. As measured by the Production Price Index, cost escalation increased by 18.1 per cent in the year to the end of March 1987. The gold mining industry's cost base has increased

significantly over recent years and if this trend continues great strain will be put on margins unless the gold price continues to rise.

Over the past few years the government has attempted to manage the economy but to the detriment of long-term stability and growth and at the expense of the already serious inflation problem. What is abundantly clear is that the economy will continue to suffer until major political reform is initiated. Although the State of Emergency has succeeded in abating much of the violence and unrest experienced last year, the underlying causes will remain until apartheid is abolished and equal opportunity exists for all races. More importantly, a new constitution must be negotiated which entrenches human rights and, in particular, the right of all to participate fully in the political process.

## Industrial relations

Training at all levels is an ongoing process with the objective of fulfilling the company's manpower requirements from within the organisation. Emphasis this year was placed on trainee operations supervisors, apprentices and mechanics. The staffing of the Daggafontein Division was largely completed by drawing on trained Ergo employees through internal promotions and transfers. This contributed significantly to the trouble-free commissioning of the new plant.

A subsidised home-ownership scheme has been in operation at Ergo for some years and many employees have taken advantage of it. The rules of the scheme are presently being amended so that a wider range of our employees - and particularly those in the lower-paid categories - can benefit from it. We hope this will lead to an increasing number of our employees living in their own homes in the nearby townships.

## The year ahead

Plant throughput rates in the Ergo and Simmergol divisions are expected to continue at approximately the same levels as last year. Gold production in the Ergo Division is expected to be similar to that of last year, whereas production at Simmergol is expected to decline slightly as a result of lower head grades. The Daggafontein Division, however, is expected to contribute approximately 2 000 kilograms to overall production.

Capital expenditure is expected to decrease by about R35 million to R50 million - R17.7 million of which is to be allocated for the completion of the Daggafontein plant.



London Office: 40 Holborn Viaduct EC1P 1AJ.

## Rothmans well ahead of expectations with £195m

Rothmans International yesterday pleased the City with results some £30m ahead of market expectations. After two difficult years, the group more than doubled pre-tax profits from £93.9m to £195.5m in the 12 months ended March 31 1987.

Turnover, excluding sales taxes and duties, rose slightly from £1.47bn to £1.49bn. Earnings per 12.4p share were 32.4p (10.7p) basic or 28.6p (10p) fully diluted and the final dividend is 5.2p for a total up from 6.7p to 7.7p.

Most of the improvement came from the tobacco operations, where profits surged from £124m to £205.8m, as the benefit of prior year's rationalisation measures flowed through. In other areas, overall performance continued to benefit from good results in luxury consumer products - profits up from £19.2m to £28.8m - and in overseas associates.

Operating profits in 1986-87 jumped to £203.5m (£115.5m) including £71.8m (£66) from associates - these generally produced higher profits in their own reporting currencies, but those results suffered on translation into sterling due to exchange rate movements.

The operating result was after providing £15m for further exceptional costs of

trimming capacity, against £67.7m last time. During the year, certain group interests were sold, principally Carling O'Keeffe and its subsidiary Rowenta Werke and the non-tobacco interests in New Zealand. Extraordinary items this time of £12.7m comprised net gains on the disposals.

Tax at £85.2m (£48.7m) showed a decrease in the effective rate to 43.8 per cent. After minorities and the extraordinary item, attributable earnings were £98.1m (£28.1m).

The consolidated balance sheet shows a transformation of the group's cash position (excluding bonds) during the year - from net borrowings of £62.3m to net liquid funds of £328.3m. This was mainly achieved by generating £212m from operations and £155m from restructuring and disposals.

Sir Robert Crichton-Brown, the chairman, said: "The group is now much better equipped to move forward - both in our present businesses and also where we find the right opportunities for sound investment to extend the spread of group interests."

● **comment**  
Having spent £130m in above the line rationalisation costs of

over the past four years, Rothmans has finally shown its growth in paces. Even more impressive has been the cash generation: a long overdue squeeze of working capital produced £100m; disposals £160m; and operations £110m. Rothmans was very lucky when it sold Rowenta and Carling O'Keeffe - the first was a looming disaster while the latter was wayward enough to be well able to shoot the whole group in the foot. By the end of this year, the net bank balance could be £500m - about half the present market capitalisation. Over in the US, Philip Morris, with a quarter of the voting stock, must be wondering just what to do with its London associate - and will no doubt want to discuss this with Rembrandt, the holder of 43 per cent of the voting cards. The issue is simple enough: Rothmans is now an efficient cash cow, so who should decide what to do with the surplus? Rothmans could be left to itself but next time there may not be a John Elliott around willing to pay top dollar at fire-sale. The shares have trebled in the past year but on a prospective p/e of 10 there is still plenty of upside potential for despite the 3.6p rise to 32.4p any bid below 25 should fall.

## All-round increase in demand lifts BPB

BPB Industries, the Slough-based building materials, paper and packaging group, boosted pre-tax profits by 40 per cent in the year to March 31 1987 thanks to greater demand in all its main areas of activity - particularly overseas.

Profits rose from £103.2m to £144.7m on turnover up substantially from £516m to £750.5m. The board proposes paying a final dividend of 8p (5.5p), making a total of 12.5p (9p) for the year. Earnings per share increased from 33.9p to 48.2p and a one-for-one scrip issue is recommended.

The directors said that prospects for the current year and beyond remained good both for UK and overseas companies.

Analysis of operating profits and turnover by divisions and geographically shows building materials making £111.8m (£81.9m) on sales of £618.1m (£530.7m). Contributions were: UK, £62.5m (£52.4m) on £149.2m (£320.3m); Canada, £17.5m (£14.2m) on £78.3m (£69.5m); France and Italy, £27.4m (£12.8m) on £166.6m (£119.6m); and Republic of Ireland, £4.1m (£2.7m) on £23.4m (£21.8m).

The paper and packaging division made profits of £33.6m (£13.8m) on turnover of £201.4m (£142.6m). The UK sector contributed £18.7m (£12m) on £147.3m (£108.5m) while overseas operations chipped in with £1.9m (£1.8m) on £24.1m (£24.1m).

The acquisition of the paper-board mill and solid board case-making operations at Purfleet had benefited the paper and packaging division and capital investment in fixed assets during the year totalled £43.3m. Acquisitions totalled £30m and since the year-end BPB had bought the Rigs plasterboard and gypsum interests for £89.4m to provide an excellent strategic opportunity to develop the group's European activities.

Tax took £56.1m (£38.4m) and attributable profits amounted to £88.3m (£63.2m).

● **comment**

For the second year running BPB has produced a dramatic increase in pre-tax profits - though not quite dramatic enough for a market which had over-egged the price in the run-up to the figures. The main factors driving the profits advance remain the buoyancy of the UK building industry combined with plasterboard's increasing popularity as a construction material: with its virtual monopoly of the UK plasterboard market intact, BPB enjoyed an 8 per cent increase in volume. The current year will benefit from April's 3.6 per cent price increase and further strengthening in demand. The buoyancy of the construction industry in Western Europe continues to bode well for the Continental operations and the Intergrips acquisition, an attractive move for the medium to long term, will be making an eight-month contribution.

Analysts are forecasting around £125m for a p/e of 14 at yesterday's 810p, putting the shares at a well-deserved but probably sufficient premium to the sector.

## Westwood re-listing delayed

By Steven Butler

A DELAYED courier delivery across the Atlantic caused 25 minutes of confusion on the Stock Exchange yesterday.

An announcement of the re-listing of Westwood Dawes' shares was followed swiftly by a correction that renewed trading in the company's shares would have to wait a little longer.

For followers of the mechanical handling engineer, false starts appear to have become a regular feature of business. Several shareholders' meetings were postponed earlier this month while shareholders worked out their differences over a major acquisition and share issue.

The acquisition of Hugh J. O'Neill, the Canadian engineering parts supplier, was to have been completed on Wednesday. Yet the all-important share certificates failed to make the final line, and the banks decided they could wait another day.

Someone evidently forgot to tell the stock exchange. If all goes well, the shares are scheduled for reintroduction today, but they will only trade under the Westwood Dawes name for a brief period.

After July 17, following the closing of a rights issue in connection with the acquisition, Westwood Dawes will change its name to Mining Allied and Supplies, the parent company of Hugh J. O'Neill.

Westwood Dawes did not want to confuse shareholders by changing its name prior to the closing of the offer. They have evidently had enough to be confused about already.

## Crown TV loss

Crown Television Productions has reported a pre-tax loss of £227,000 (£142,000 profit) for the six months ended March 31 1987 and is omitting the payment of an interim dividend (1.05p).

The directors also warn that while they were confident of an early return to profitability they could not be certain of recovering the first half losses during the remainder of the year. It seemed unlikely therefore that any dividend would be paid for the year ending September 1987.

Turnover for the period was £1.83m (£1.73m) and the operating loss was £29,000 (£240,000 profit). There was no tax (£40,000) leaving a loss per share of 2.4p (1.1p earnings).

## Moorgate Mercantile

Moorgate Mercantile Holdings, instalment credit finance and leasing group, boosted 1986-87 profits by 74 per cent from £1.0m to £1.8m and predicted sustained progress for this financial year.

Turnover for the year to March 31 rose by 38 per cent from £25.82m to £34.6m. Operating profit was £4.54m (£3.83m) and interest payments were higher at £2.72m (£2.59m). After tax of £835,000 (£420,000), attributable profits were £1.18m (£19,000) and earnings per share worked out at 2.6p to 4.54p.

A recommended final dividend of 1.35p (1.1p) makes 2p for the year, compared with 1.6p last time.

## Chelsea Man

Chelsea Man, the men's clothing retailer, raised its profits from £959,000 to £1.61m at the pre-tax level on a turnover up from £3.55m to £4.5m for the year to March 31 1987.

## Burndene rises 68% to £1.25m and optimistic

Burndene Investments, caravan and clothing manufacturer and property developer, produced a 68 per cent improvement in interim pre-tax profits to £1.25m and predicted higher profits for the second half.

Turnover for the six months to March 28 rose from £2.45m to £3.1m. After tax of £412,760,

earnings per share improved from 7.26p to 8.16p, and the interim dividend lifted from 1.25p to 1.5p.

Sales in caravan manufacturing and park operation rose by 26 per cent, with pre-tax profits of £85,000. Rosery sales lifted by 27 per cent, with profits at £382,000 (£280,000).

ALTHOUGH first half trading conditions in the building sector were similar to the previous year, the favourable results from Bett Brothers' other diversified interests enabled overall profits for the six months to end-February 1987 to rise from £411,520 to £481,481.

Turnover for the group, which is also involved in property investment, licensed premises management and com-

## Reed sells Hollins mill

By Nikki Tait

Reed International, the publishing, packaging and paper conglomerate which last week finalised the sale of its paint and DIY division to Williams Holdings, yesterday announced that it is selling its Lancashire-based Hollins paper mill to David S. Smith, the fast-growing packaging and paper group headed by Mr Richard Brewster.

Reed stressed yesterday that this is not a forerunner for other investments. Although no purchase price is disclosed, the deal is thought to be very small.

Hollins, which produces base paper for the wallcoverings industry, will become part of David Smith's St Regis subsidiary.

In the year to end-March 1987, the company had sales of around £10m - about 8 per cent of Reed Paper and Board's turnover.

The company has increased its investment in property development, directors said.

For the second year running

BPB has produced a dramatic increase in pre-tax profits - though not quite dramatic enough for a market which had over-egged the price in the run-up to the figures. The main factors driving the profits advance remain the buoyancy of the UK building industry combined with plasterboard's increasing popularity as a construction material: with its virtual monopoly of the UK plasterboard market intact, BPB enjoyed an 8 per cent increase in volume. The current year will benefit from April's 3.6 per cent price increase and further strengthening in demand. The buoyancy of the construction industry in Western Europe continues to bode well for the Continental operations and the Intergrips acquisition, an attractive move for the medium to long term, will be making an eight-month contribution.

Analysts are forecasting around £125m for a p/e of 14 at yesterday's 810p, putting the shares at a well-deserved but probably sufficient premium to the sector.

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# RESULTS ORIENTED PERFORMANCE.

## Lawson Mardon Group Limited

### Lawson Mardon Limited

**CAN. \$75,000,000  
STG. £85,000,000**

Revolving Term Credit Facilities  
Tender Panel Arrangement

Arranged the transaction  
Provided Can. \$16,000,000  
and Stg. £41,000,000



## L S Acquisition Corporation has acquired

### Lear Siegler, Inc.

**\$1,400,000,000**

Co-managed the transaction  
Provided \$200,000,000



## Holiday Inns, Inc.

**\$1,225,000,000  
Restructuring**

Co-managed the transaction  
Provided \$177,000,000



## Banner Industries, Inc. has acquired

### Rexnord Inc.

**\$550,000,000**

Co-agent for the transaction  
Provided \$150,000,000



## Union Carbide Corporation

**\$2,000,000,000  
Recapitalization**

Provided \$75,000,000



## The Warnaco Group Inc. Warnaco Inc.

**\$224,000,000  
Financing Agreement**

Provided \$40,000,000



## B & D Cogen Funding Corporation has acquired cogeneration facilities from a subsidiary of Occidental Petroleum Corporation

**\$460,000,000  
Limited Recourse Project Financing  
\$460,000,000  
Amortizing Interest Rate Swap**

Co-agent for the transactions  
Provided \$50,000,000 of the financing  
and \$230,000,000 of the swap



## Wolverine Acquisition Corp. Wolverine Tube (Canada) Inc.

**\$40,000,000  
Acquisition and Operating  
Facilities**

Provided \$40,000,000



## Owens-Illinois Holdings Company Health Care and Retirement Corporation of America has acquired Owens-Illinois Inc.

**\$3,600,000,000**

Co-managed the transaction  
Provided \$199,980,000



# PROVEN LEADERSHIP M&A, LBO, AND RECAPITALIZATION.



# Scotiabank

BASF Aktiengesellschaft  
Notification of Dividend

## BASF'87

The Annual General meeting held on 25th June 1987 confirmed a dividend in respect of the year ended 31st December 1986 of DM 10 per share of nominal value DM 50.

The dividend will be paid on or after 26th June 1987 net of 25% withholding tax against submission of dividend coupon No.5 as appropriate at one of the paying agents listed in issue No. 114, dated 26th June 1987, of the German Federal Gazette, the "Bundesanzeiger". In accordance with the Double Taxation

Agreement of 26th November 1964, as amended on 23rd March 1970, between the United Kingdom and the Federal Republic of Germany, withholding tax in respect of shareholders resident in the United Kingdom is reduced from 25% to 15%.

To claim this reduction, shareholders must submit an application for reimbursement before 31st December 1991, to the Bundesamt für Finanzen, Koblenzer Straße 63-65, D-5300 Bonn-Bad Godesberg.

In the United Kingdom the dividend payment, which is free of charge, will be made in Pounds Sterling with conversion from Deutschmarks at the rate prevailing on the day of submission of the dividend coupon and will take place through the London offices of the following Companies:

S. G. Warburg & Co. Ltd.,  
33 King William Street,  
London EC4R 9AS.  
Morgan Grenfell & Co. Limited,  
23 Great Winchester Street,  
London EC2P 2AX.

The Board of Executive Directors  
BASF Aktiengesellschaft  
D-6700 Ludwigshafen/Rhine,  
June 26th, 1987

BASF

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe or purchase shares. Application is being made to the Council of The Stock Exchange for the undermentioned issues of Preference Shares to be admitted to the Official List. It is expected that dealings will commence on 28 June 1987.

Croda International Plc  
(Incorporated in England Registered No 206132)

Issue of  
499,174 6.6% Cumulative Preference Shares of £1 each  
and 615,562 5.9% Cumulative Preference Shares of £1 each

Share Capital	Issued and now being issued fully paid
£'000	£'000
14,613 Ordinary Shares of 10p each	11,883
1,250 Deferred Ordinary Shares of 10p each	1,057
22 6.6% Cumulative Preference Shares of £1 each	22
489 6.6% Cumulative Preference Shares of £1 each	459
516 5.9% Cumulative Preference Shares of £1 each	516
17,000	13,777

The above Preference Shares have been issued as a result of proposals effected by two schemes of arrangement pursuant to Section 425 of the Companies Act 1986 whereby the existing holders of preference shares in Croda Chemicals International Limited ("CCI") and Croda World Textiles Limited ("CWT"), both subsidiaries of Croda International Plc ("Croda") have received, in exchange for each preference share held by them, one new Preference Share in Croda which will rank pari passu in all respects with the existing Preference Shares in the capital of Croda and with each other, except that the rate of preference dividend will be 6.6% (together with the associated tax credit) in respect of the Preference Shares issued to the holders of the CCI preference shares and 5.9% (together with the associated tax credit) in respect of the Preference Shares issued to the holders of the CWT preference shares.

Listing Particulars relating to Croda and the new Preference Shares are contained in new issue circulars by Exel Financial Limited and copies of such particulars may be obtained during usual business hours (Saturday and public holidays excepted), up to and including 10 July 1987 from:

L. Messel & Co.  
1 Broadgate  
London EC2M 7HA

Croda International Plc  
Cowick Hall  
Snaith Goole

North Humber Side DN14 9AA

and until 30 June 1987 from the Company Announcements Office The Stock Exchange London EC2P 2BT

Dated 26 June 1987

BPP  
INDUSTRIES

Gypsum-based products and other building materials  
Paperboard and packaging  
Wireline services

40% Profit increase  
One-for-one capitalisation issue

Year to 31st March	1987 £ million	1986 £ million
Turnover	750.5	616.0
Profit before tax	144.7	103.2
Attributable profit	88.3	63.2
Earnings per share	46.2	33.9
Dividends per share	12.5	9.0

Copies of the Annual Report and Accounts may be obtained from the Secretary, BPP Industries plc, Langley Park House, Uxbridge Road, Slough SL3 6DU (Tel. Slough (0753) 73273) from 1st July 1987.



## UK COMPANY NEWS

## Greycoat's £9m tops City hopes

BY PAUL CHEERSIGHT, PROPERTY CORRESPONDENT

Greycoat, the property group, yesterday announced increased earnings and a higher net asset value per share than went before you the optimistic assumptions of the City.

The immediate reaction was for the share price to firm 12p to 42p in a generally strong property sector, still buoyed by the price paid by Obayashi, the Japanese group, for Bracken House, headquarters of the Financial Times.

Pre-tax profits for the year to last March were £9.1m, double the £4.57m earned in 1985-86. Earnings per share rose to

11.4p from 8.1p.

The higher earnings enabled Greycoat to lift its final dividend to 1.55p to make a total payment for the year of 2.75p compared with 2.1p the year before.

Greycoat has been pursuing a policy of building up its asset value and this came through in the annual figures with the disclosure that the net asset value per share has reached 301p from 248p a year before.

The figure excludes revaluation surpluses from all properties in the course of development.

The pursuit, however, cost

Greycoat an extraordinary debit of £2.17m because of its unsuccessful attempt to take over Property Holding and Investment Trust.

But as Greycoat has a development programme of £450m, of which £350m-worth has been either paid for or financed, the net asset value per share is likely to increase steadily.

The great strength of the portfolio under current market conditions is its exposure to the City of London market.

The size of the investment portfolio is now £173m in

properties owned directly with a further £85m coming from properties owned by associates.

Over the last year more properties have been fully let and this would have been one factor in lifting the 1986-87 turnover to £10.2m from £9.1m the year before.

Mr Godfrey Wilson, the chairman, told shareholders that they could look forward to substantial surpluses being generated over the next two or three years as developments in hand are completed and revalued when they are substantially let.

Trafalgar House, the shipping, property and construction group, has renewed its bid to start discussions with the committee of management of the Pension Fund Property Unit Trust as part of a campaign to acquire its property portfolio.

This follows indications received by Trafalgar House that holders of 15 per cent of the PFPUT units would like to have an extraordinary general meeting to discuss the sale of that portfolio.

Trafalgar House, faced with a refusal by the PFPUT committee of management to entertain a £200m bid for the portfolio, has written directly to the unit holders informing them of the offer.

But, although it has received a 15 per cent sympathetic response, more than enough to have an extraordinary meeting called, it remains far short of the 75 per cent acceptance needed to bring about what would in effect be the winding-up of the trust and the disposal of its assets.

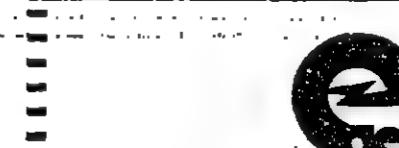
The group thus needs, if it can, to work out some form of agreed approach with the committee of management.

Decisive moves to settle the future of PFPUT are unlikely, however, before the annual general meeting on July 16.

Schroders, the merchant bank advisers of PFPUT, noted that there would be full-ranging discussion then to try and find a means of unlocking the value of the property portfolio.

This really means seeking some form of Stock Exchange listing, a path bristling with difficulties given the regulatory and tax framework governing the trust itself and the pension funds which invest in it, or selling the portfolio to the highest bidder.

If the latter course emerged Trafalgar House would then find itself in competition for purchase with asset-hungry property companies.



## Ente Nazionale per l'Energia Elettrica (ENEL)

£100,000,000

Guaranteed Floating Rate Notes 1993  
guaranteed as to payment of principal and interest by

The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 24th June, 1987 to 24th September, 1987 has been fixed at 9.4% per cent. Premium Coupon No. 15 will therefore be payable at £159.75 per coupon from 24th September, 1987.

S. G. Warburg &amp; Co. Ltd.

Fiscal Agents

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	div.(p)	%	P/E
172	153	Ass. Brit. Ind. Ord.	172	—	7.3	4.2	10.5
168	—	Ass. Brit. Ind. CULS	168	—	10.0	6.0	—
38	34	Armitage and Rhodes	38	—	4.2	11.1	5.3
80	67	BBB Design Group (USM)	76	—	1.4	1.8	18.1
220	216	Bardon Hill Group	230	+2	5.3	1.9	23.8
188	155	BBG Technographics	169	+1	4.7	2.8	13.6
168	155	CCL Group Ordinary	123	+2	11.5	6.2	4.7
146	136	Carboneum Ord.	146	—	15.7	12.8	—
94	91	Carboneum 7.5pc Pref.	92d	—	5.4	3.7	12.7
105	97	George Blair	106	—	10.7	11.6	—
143	119	Ish Group	120	—	3.7	3.5	2.7
136	119	Jackson Group	135d	+1	6.8	5.0	7.5
97	85	James Burrough Bpc Pref.	97	+2	12.9	4.7	8.8
780	510	Multhouse NV (AmerSE)	510d	—	—	—	20.2
430	361	Record Ridgway Ordinary	420	+3	1.4	—	8.7
86	82	Record Ridgway 10pc Pref.	82d	—	14.1	17.2	—
91	80	Rober Jenkins	80	—	—	—	3.5
110	42	Scrutons	110	—	—	—	—
178	141	Torday and Cartlidge	178d	+2	6.6	3.7	8.6
410	321	Trevian Holdings	410	—	7.9	1.9	8.5
105	73	Unlock Holdings (SE)	108	—	2.8	2.6	19.9
183	116	Walter Alexander	163	—	5.0	3.0	15.6
195	180	W. S. Yester	195d	+2	17.4	6.8	19.5
116	95	West York Ind Hoop (USM)	105	—	5.5	5.2	11.1

Granville & Company Limited  
8 Lower Lane, London EC3R 6PZ  
Telephone 01-621 1212  
Member of FIBRA

G Member of the Stock Exchange

Citicorp Banking Corporation  
U.S.\$250,000,000

Guaranteed Floating Rate Subordinated Capital Notes Due July 10, 1997  
Unconditionally Guaranteed on a Subordinated Basis by

Pursuant to Paragraph (d) of the Terms and Conditions of the Notes notice is given that in respect of Coupon No. 8 will run from June 26, 1987 to October 13, 1987. A further notice will be published advising

June 26, 1987, London  
By: Citibank, N.A. (CSF Dept.), Agent Bank

CITIBANK

## UK COMPANY NEWS

## CHI doubles profits to £4.3m after purchases

BY ALICE RAYTHORN

C. H. Industrials, the industrial holding company, yesterday unveiled doubled pre-tax profits of £4.3m for its last financial year on turnover which rose by 85 per cent to £55.92m reflecting both organic and acquisitive growth.

The specialist engineering and design business fared particularly well during the year to March 28. Turnover soared to £20.3m (£7.29m) and profits trebled to £1.8m (£570,000). Aston Martin Tickford, which manufactures automotive products and became a subsidiary in October, and Tudor Webasto, a car sun roof manufacturers were the strongest performers.

The new office products and

shopfitting division—composed of Parnell and Siegal & Stockman both acquired last year—produced profits of £1.35m on turnover of £8.04m. Mr Tim Hearley, chairman, said that CHI intends to invest in these businesses and to add to the division by acquisition.

Chemical and polymer products were the only dull performers with profits of £0.59m (£2.12m) on sales of £26.83m (£22.35m). Demand for both building chemicals and polyurethane foam recovered in the second half, however, and the recovery has continued into this year.

Property and investment contributed profits of £244,000 (£15,000) on turnover of £750,000 (£642,000) and associate

companies £213,000 (£329,000). Earnings per share increased to 9.32p (7.52p) and the board proposes a final dividend of 2.25p making 2.5p (2.4p) for the year.

Mr Hearley said he anticipated a "major increase" in turnover with "profits to match" in the present year. The group is now scouting about for acquisitions in complementary areas of activity.

Kleinwort Criegee, the group's stockbroker, forecasts profits of £3.8m and earnings per share of 11.3p for the year. This leaves the shares, which have risen rapidly in the last year or so, fairly valued on a prospective p/e of 19 at yesterday's share price of 212p.

## Hughes Food exceeds its forecast and calls for £16m

BY STEVEN BUTLER

Hughes Food Group, the fast-growing USM-listed company, yesterday reported earnings per share of 2.6p for the year to the end of March, 87 per cent higher than forecasts made at the time of its July 1986 flotation for a reporting period ending at the end of February.

Pre-tax profits were £2.01m, compared with a forecast of £900,000, on turnover of £25.75m. A dividend of 6.5p was declared for the 18 months to the end of March, reflecting a change in Hughes' accounting period.

Hughes also announced the acquisition of Peterhead Ice Company for £2.75m and a rights issue aimed at raising £15.6m. The share issue will pay for the acquisition, wipe out group borrowings, and leave Hughes with cash to pursue

further acquisitions currently under consideration.

Hughes is an integrated food company with interests in food-processing machinery, cold storage and ice, fish processing, and other food processing.

Acquisition of Peterhead Ice

is aimed at bringing Hughes

into closer contact with the

fishing community in Peter-

head, the major whitefish port,

where Hughes is also building

a cold storage facility. Peter-

head had a turnover of £209,597

in 1986, with pre-tax profits of £33.231.

Some 13.61m new ordinary

shares are to be offered on a

one-for-four basis to existing

shareholders at 130p. Hughes

shares yesterday closed up 5p

at 148p, bringing market cap-

italisation to £78.81m.

## Huntingdon in £4.3m purchase

Huntingdon International Holdings, the biological safety testing, engineering consultancy and chemical service company which was introduced to the London stock market in March, announced yesterday that it is to buy Northern Engineering & Testing Inc, for about £4.3m.

Huntingdon first revealed

that it was in discussions with

the Idaho-based company two

months ago. Northern Engineer-

ing acts as an engineering con-

sultant in the north-west of

America.

The UK company is paying

via the issue of 203,092 shares

to the vendors. These are being

placed by Huntingdon's

bankers, Schroder Wagstaff

£1.60, netting some 8.5p for

the sellers. Yesterday, Hunt-

ington shares added 5p to

167.5p.

## Celestion profits slip back to £769,000

CELESTION INDUSTRIES, a manufacturer and distributor of sound reproduction equipment and clothing, yesterday reported a 28 per cent fall in pre-tax profits from £1.07m to £769,000 in the year ended April 1987.

At the half-year stage, the company announced a loss of £25,000 compared with a loss of £140,000 for the corresponding period of the previous year. At that time, the directors said they were on target to exceed the 1985/86

forecast of £1.1m.

For the full year, profit on sound reproduction equipment was up from £1.06m to £24.000 but the clothing side fell from £794,000 to £521,000.

Total turnover improved

from £41.66m to £43.79m.

Suspension of pension scheme contributions benefited pre-tax profits to the tune of £206,000 but there was no dividend income from listed investments (£94,000).

Tax of £265,000 (£386,000)

left earnings per share at 2.49p (2.99). The dividend is held at 1.5p.

There was no profit on sales

of investments this time (£64,000) but factory closure costs amounted to £33,000.

## Bluebird Toys in £3.5m acquisition

BY MIKE SMITH

Bluebird Toys, the fast-growing USM-listed company, is moving into children's games and science kits through the £3.5m acquisition of Peter Pan Playthings from Hanover Acceptances.

The deal, which will be funded by the issue of Bluebird paper, will have an immediately beneficial effect on the company's earnings per share, Mr Torquai Norman, chairman, said yesterday.

Peter Pan's products include the screen game Etch-A-Sketch, Saltens science and electronic hobby sets, and Plasticine. In 1986 it made pre-tax profits of £310,000 on sales of £7.7m and this year Bluebird expects it to produce about £500,000 pre-tax.

Bluebird, maker of Big Yellow Teapot, Mr Chimney Pot and Aerobie, has expanded rapidly through organic growth since it joined the USM 2½ years ago and its shares have risen from the flotation price of 30p to last night's 418p, up 20p on the previous close.

In 1986 it made £1.74m pre-tax and analysts expect the enlarged group to make about £2.6m this year.

Bluebird has arranged for the placing of 921,000 shares, representing 16.5 per cent of its existing equity, to pay for the acquisition. Under a clawback facility shareholders will be able to subscribe for about half of these. They will be entitled to one share, costing 380p, for every 12 held.

## THE CHILLINGTON CORPORATION PLC

Formed by the merger in March 1986 of Plantation & General Investments with The Anglo-Indonesian Corporation

"The merger has broadened the base of the company, improved the geographical spread, widened the range of commodities produced and not least brought into the group an additional stream of UK earnings. The unique blend of engineering, plantation and oversea trading businesses should put us in a very strong position to face the future."

Michael Nightingale — Chairman

The breakdown of the 1986 turnover of £36.67m and profit before tax of £2.63m was as follows:

Activity	Turnover	Profit
Contractors Tools/DIY	21%	18%
Marine Products	7%	5%
Agricultural Tools	22%	30%
Hot Metals	35%	30%
Other Engineering	6%	2%
Plantations/Commodities	9%	4%
Investment Profits	—	11%

The Company's shares are listed under "Overseas Traders".

Copies of the annual report and accounts may be obtained from The Secretary at 81 Carter Lane, London EC4V 5EP.



## MOORGATE MERCANTILE HOLDINGS PLC

## PRELIMINARY ANNOUNCEMENT OF RESULTS FOR THE YEAR TO 31ST MARCH 1987

Moorgate Mercantile, the specialist finance and insurance group announces record results again

1987	1986
£000	£000
TOURNOVER	35,610 25,824 UP 38%
PRE-TAX PROFIT	1,812 1,039 UP 74%
DEFERRED REVENUE	9,284 6,550 UP 42%
DIVIDENDS per share	2.0p 1.6p UP 25%
EARINGS per share	4.54p 2.61p UP 74%

## Marler Estates

Priest Marler Holdings has purchased another 50,000 shares in Marler Estates bringing its total holding up to 450,000 ordinary (6 per cent of the equity).

The directors, however, remained confident that the group would make good progress over the year as a whole.

First-half earnings per 25p share were 4.9p (3.8p). The interim dividend is unchanged at 3p and a modest increase in the final is expected.

Profits were affected by the rescheduling of Oxford Instruments Group's of its requirement for Unistat deliveries; by costs

associated with the commencement of a £3m nuclear contract;

and a slower than anticipated build-up in orders for the new pipework subsidiary.

## LIBYAN ARAB FOREIGN BANK

المصرف العربي الليبي الأجنبي

## Balance Sheet for year ended 31st December 1986

LIABILITIES		ASSETS	
BANKING DEPARTMENT	1986	Libyan Dinars	1985
Current Liabilities	290 547 156	274 893 718	
Demand deposits	488 096 495	423 437 613	
Time deposits	12 378 447	10 467 517	
Current taxation	791 022 098	708 798 848	
Non-Current Liabilities	71 721 510	67 009 352	
Credit accounts	2 694 804	567 386	
Provisions	74 416 314	67 576 738	
Share Capital and Reserves	45 000 000	15 000 000	
Share Capital	16 700 000	15 700 000	
Legal Reserves	10 350 000	9 450 000	
Contingency Reserve	25 000 000	23 000 000	
Portfolio Valuation Reserve	2 154 880	1 931 826	
Other Reserves	4 957 257	—	
Shareholder's Funds	2 750 000	2 750 000	
Shareholder's Dividend	49 970	54 632	
Retained Profit	106 962 107	67 886 458	
Total Liabilities of Banking Department	972 400 519	844 262 044	
DEVELOPMENT DEPARTMENT			
Current Liabilities	376 027	985 859	
Current Taxation			
Share Capital and Reserves	15 000 000	15 000 000	
Share Capital	11 500 000	10 500 000	
Legal Reserve	15 000 000	13 500 000	
Portfolio Valuation Reserve	41 500 000	39 000 000	
Total Liabilities of Development Department	41 876 027	39 985 859	
Total Liabilities	1 014 276 546	884 247 903	
CONTRA ACCOUNTS	210 143 898	352 071 578	
TOTAL BALANCE SHEET</td			

## COMMODITIES AND AGRICULTURE

## Zimbabwe tobacco prices down by a third

By Tony Hawkins in Harare

WITH 35 per cent of the 1987 five-crop tobacco crop sold, average prices on the Harare auction floors are a third lower than a year ago.

At the annual congress of the Zimbabwe Tobacco Association, which represents the country's 1,400 tobacco growers, Mr Jeremy Webb-Martin, the president, warned that on present trends tobacco farm income could fall by as much as \$260m (US\$36m) this year to below \$300m — a decline of some 17 per cent in a year in which production costs rose by at least 15 per cent.

Mr Webb-Martin estimates that 200 growers are currently facing losses of between 125 Zimbabwe cents and 200 cents for every kg of leaf sold.

Industry officials believe that up to 300 growers could be forced out of tobacco this year unless rescued by the banks. Bank spokesmen have said there can be no "group rescue" of growers but that each individual case will be examined sympathetically on its merits.

Low auction floor prices are blamed on the poor quality crop following what has been called Zimbabwe's worst drought for 40 years. International tobacco demand is sluggish at a time when Brazil has produced a larger and better-quality crop and when the US is running down its leaf stockpile, dispensing of its stocks at bargain basement prices.

One tobacco expert here says that because of the drought the proportion of low quality tobacco coming on to the floors has more than doubled from last year.

The volume of leaf being sold this year is estimated at 132m kgs — up 16 per cent on last year and the largest crop for 23 years. Buyers say that an additional reason for poor quality is that growers focused on bulk rather than quality and are now paying the price. Tobacco is Zimbabwe's chief export worth \$242m last year and accounting for some 20 per cent of total exports. Lower prices this year will affect exports in the latter half of 1987 and early next year with exports this year being forecast at \$235m.

It is being argued strongly by some growers that a further important reason for the weak auction floor prices is the fact that over the past year the Zimbabwe dollar has remained stable against the US dollar.

## Brazil suspends soyabean export registrations

By ANN CHARTERS IN SAO PAULO

CACEX, Brazil's foreign trade agency, has temporarily suspended export registration for soyabean, oil and meal — much to the dismay of soyabean producers and the industry.

Encouraged by high international prices, export volumes were up dramatically through mid-June, causing concern in government circles that shortages of beans and oil in the domestic market could result.

Industry sources complained that government interference in the marketing of the soybean complex changes the rules and creates government statements that exports are to be encouraged. One producer

stated that it made more sense for the country to export at high prices now and buy later in the year, if necessary, when US soyabean hit the market, and prices are likely to drop.

Through mid-June, exports totalled slightly more than 3m tonnes of beans, 399,000 tonnes of oil and 5.1m tonnes of meal.

This year's soyabean harvest was about 17.3m tonnes. Domestic consumption normally accounts for between 12m and 13m tonnes of beans, since soyabean oil is a staple of the Brazilian diet.

With the current price freeze on oil domestically, manufacturers declared pre-bankruptcy proceedings — the second major oil company to take this step in recent months.

## Pollution control hits Boliden

By SARA WEBB, STOCKHOLM CORRESPONDENT

BOLIDEN, the Swedish mining metals and chemicals group, is cutting copper production at its Rönnaskär works to comply with government pollution controls.

The announcement shows that Sweden, which has vociferously criticised neighbouring countries over sulphur dioxide emissions and acid rain, is prepared to be tough at home.

Boliden was ordered by the Government last December to cut the sulphur dioxide emission at its copper smelting works in Rönnaskär by 50 per cent to 5,000 tonnes per year before 1992.

Boliden's Board decided to restructure its operations by closing some of the plants at Rönnaskär and cut the workforce by almost 25 per cent, from

1,900 to 1,500, by the autumn of 1989.

The Rönnaskär works consist of Sweden's only copper smelting operations. Boliden said that the production of refined copper at Rönnaskär will stay at about 25,000 tonnes per year, but that it will stop producing between 10,000 tonnes and 12,000 tonnes per year of unrefined or blister copper for sale as this is no longer economically viable.

The group has decided to close its copper TBRC (top-blown rotor converter) plant which produces a lot of sulphur dioxide as well as its lead conversion plant. This will be replaced in the existing lead TBRC plant to give the same output of lead as before.

Redundancy costs are not expected to be high, he says, because most of the job cuts will be through natural and early retirement.

## US grain support freeze proposed

By NANCY DUNNE IN WASHINGTON

THE AGREEMENT between US Senate and House negotiators last week on a 1988 budget may bring to an end an two year slide in US wheat and maize prices precipitated by the 1985 Farm Act.

The budget requires a \$1.25bn cut in spending on agriculture. To save an estimated \$800m of that, Mr Dan Glickman, a Kansas democrat and chairman of the House grain sub-committee, has introduced a Bill, with the backing of 15 members of the agriculture committee, which would freeze US loan rates at current levels.

A freeze, he said, will save the Government \$500m in subsidies because the Government pays most farmers the difference between the loan rate and a set target price which is linked to the cost of production.

The Reagan era in agriculture is coming to a close," Mr Glickman said. "Any further lowering of the loan rates is unacceptable." By holding the line on loan rates, farm income is bolstered, he said.

Under the 1985 Farm Act, the agriculture committee was given the authority — but was

not required — to lower loan rates by a set percentage each year in order to make US grain prices competitive. Target prices were to hold steady for two years before declining slightly.

Loan rates establish a price floor for US grains. At one time they established the world price floor, but as world production has expanded and stocks have mounted, competitor have sold under the US price.

The 1987 loan rates are \$3.26 a bushel for wheat and \$1.92 for maize.

## Iran argues for Opec restraint

By RICHARD JOHNS IN VIENNA

IRAN IS proposing to other members of the Organisation of Petroleum Exporting Countries that any increase in the ceiling on collective output for the rest of this year should be limited to 800,000 barrels a day above the current 15.3m barrels level, in force since the start of 1987.

Before the start of the full Opec conference here yesterday, Mr Gholamreza Aghazadeh, the Islamic Republic's Minister of Oil, strongly attacked Dr Mana Said Al Otaibi, his counterpart from the United Arab Emirates, for a report prepared by Opec's market monitoring committee, headed by the UAE chief delegate, which the Iranian minister considered very complacent in its assessment of demand for Opec oil.

Mr Aghazadeh is understood to have focused his verbal assault on the UAE because it exceeded its production quota. The thinly populated UAE

which has managed to maintain reasonable relations with Iran in spite of the Gulf conflict has maintained an output of about 1.8m b/d compared with an entitlement of 950,000 b/d agreed in Geneva last December when Opec set about restoring a price level around a central reference of \$18 a barrel.

It is believed that Saudi Arabia and Kuwait, the two most powerful members of

Opec, which wanted to see the limit raised to 18.3m b/d as envisaged provisionally in the final analysis to the Iranian proposal.

If accepted, the intended restraint on output would do much to stabilise oil prices around the \$18 per barrel, in the opinion of Western oil traders and analysts observing the meeting.

At a stormy session of the

market monitoring committee on Wednesday night, Iran is understood to have received support from other members represented — namely Algeria, Ecuador and Libya.

Iran's new chief delegate, Mr Abdol-Aziz Rahim al Chiaabi, kept a low profile. This was understandable, because Iraq opted out of the Opec when it was agreed to restore a price level around a central reference of \$18 a barrel.

It is believed that Saudi Arabia and Kuwait, the two most powerful members of

Opec, which wanted to see the limit raised to 18.3m b/d as envisaged provisionally in the final analysis to the Iranian proposal.

Some traders said yesterday, however, that the first day or two might be slow as speculators waited for the final outcome of the Opec meeting in Vienna before "getting their feet wet."

Mr William Bradt, chairman of Nymex said that he expected the new contract to have "good retail appeal, with some 9.5m homes across the US using oil for heating. "This bodes well

for the contract," he said. He expected heating oil options to bring new users to Nymex, as well as providing new opportunities for existing users of the exchange.

Drexel Burnham Lambert, one of the so-called Wall Street firms that has ruled the oil market for the last decade, is expected to widen its interest in heating options; they would never become as popular as the crude option because the underlying market is much smaller.

The heating oil contract is likely to be followed soon at Nymex by options on gasoline, for which the exchange is currently awaiting formal clearance.

The large broking firms in

through international trading companies, a leading oilman said.

Once the proposed deregulation of the domestic oil industry is implemented later this year, other smaller Israeli oil companies are expected to follow suit in the world-wide hunt for cheaper sources of crude.

Exploratory talks have already been held with Colombia.

According to the Energy Minister, Mr Yitzhak Shamir, the Prime Minister, has just returned from a tour which included Cameroon, Togo and Liberia.

Preliminary contacts between the Paz Oil Company, in which the Israeli Government has a controlling 75

## LONDON MARKETS

COCOA PRICES on the London futures market reached the highest levels for two months yesterday, before easing back in late trading. The September position, which had touched £1,235 a tonne at one stage, ended the day 51p up on balance at £1,217.50 a tonne. Dealers said market sentiment was buoyed by concern over dry weather in West African growing areas and was still reacting constructively to the International Cocoa Organization's recent 75,000 tonnes support purchases. But the market remained very "fragile" they added, and could tumble back if significant fresh producer selling was encouraged by the higher prices. Yesterday the market was pressured at the highs by hedging against new crop sales by Ghana and small beans, current crop sales by the Ivory Coast. Dealers still needed to buy more cocoa after disposing of stocks to the buffer stock, they pointed out, but industrial off-take remained slow as factories ran down stocks ahead of annual holiday closures.

LME prices supplied by Alcanalized Metal Trading.

## ALUMINUM

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## COPPER

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

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COTTON prices in the London market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## LEAD

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## NICKEL

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## ZINC

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## LONDON METAL EXCHANGE TRADED OPTIONS

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## FREIGHT FUTURES

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## GOLD

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## MEAT

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## SOYABEAN MEAL

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## SOYABEAN OIL

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

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## SOYABEAN FUTURES

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## GAS OIL FUTURES

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## POTATOES

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

## SUGAR

SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

COTTON prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

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SILVER prices in the London metal market yesterday were 10p higher than the previous day, with the 100-tonne contract up 10p to £1,216.50 a tonne.

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar and pound steady

THE DOLLAR was confined to a narrow range in currency markets yesterday. It recovered some of the ground lost on Wednesday as speculators acted on comments by Mr Satochi Saito, Governor of the Bank of Japan, claiming that the dollar was likely to stabilise. This was seen as an attempt to repair the damage made earlier by suggestions that the dollar would not rise because of the size of the US trade deficit.

The absence of any fresh economic data deprived the market of any incentive and some traders suggested that central banks were probably keen to keep the dollar within a set trading range, in line with discussions at the economic summit in Paris and Venice. With the trade deficit limiting the dollar's upward potential and the US authorities emphasising the potential damage of a weaker US unit, some sort of stability appeared to be the most likely outcome, although the majority of trading volume was made for taking speculative positions which would like to try and encourage greater movement.

The dollar closed at DM 1.8280 from DM 1.8225 and Y1463 from Y1450. Elsewhere it finished at SF 1.5185 up from SF 1.5110 and FF 6.10 against FF 6.0825. On Bank of England figures, the dollar's exchange rate index rose from 102.12 to 102.2.

STERLING—Trading range against the dollar in 1987 is 1.6883 to 1.7161. Mean average 1.6945. Exchange rate index 72.5 against 72.3 at the opening and Wednesday's close. The six months ago figure was 69.4.

**S. IN NEW YORK**  
June 25      Latest      Previous Close  
\$ spot      1.6360-1.6372      1.6260-1.6270  
1 month      1.625-1.6254      1.624-1.6248  
2 month      1.625-1.6254      1.625-1.6254

Forward premiums and discounts apply to the US dollar.

**STERLING INDEX**  
June 25      Latest      Previous Close  
8.30      72.3      72.0  
9.00      72.3      72.0  
10.00      72.2      72.0  
11.00      72.3      72.0  
12.00      72.3      72.0  
1.00      72.2      72.4  
2.00      72.2      72.4  
3.00      72.2      72.4  
4.00      72.2      72.4

Change is for Ecu, therefore positive change denotes a weak currency.

Adjustments calculated by Financial Times.

Sterling remained confined to a narrow range. There were no trade figures published yesterday because of industrial action and there were no other economic figures to influence trading.

The pound recovered much of its loss after the recent shake out but dealers were unsure about its direction since so much seemed to depend on the performance of the Louvre accord.

However speculators remained very sensitive to any official comment and seemed desperate to bring the pound into a market showing initial signs of stability, a condition which makes speculation that much harder.

**JAPANESE YEN**—Trading range against the dollar in 1987 is 152.85 to 183.35. Mean average 149.55. Exchange rate index 218.6 against 218.1 six months ago.

The dollar recovered from its sharp New York losses but was still down from Wednesday's Tokyo close of Y145.65, finishing at Y145.40 up from Y145.75 in New York.

Investors were persistent buyers at the lower levels as more traders took note of signs that the authorities may be trying to confirm dollar movements to a fairly narrow band.

The dollar closed at DM 1.8280 from DM 1.8225 and Y1463 from Y1450. Elsewhere it finished at SF 1.5185 up from SF 1.5110 and FF 6.10 against FF 6.0825. On Bank of England figures, the dollar's exchange rate index rose from 102.12 to 102.2.

STERLING—Trading range against the dollar in 1987 is 1.6883 to 1.7161. Mean average 1.6945. Exchange rate index 72.5 against 72.3 at the opening and Wednesday's close. The six months ago figure was 69.4.

**EMS EUROPEAN CURRENCY UNIT RATES**  
June 25      Ecu      Currency      % change      % change      Divergence  
central rates      against Euro      over 12 months      over 6 months      limit %

Belgian Franc      42,452      43,003      +1.28      +0.78      ± 2,552  
Dutch Guilder      7,852,12      7,800,92      -0.65      -1.15      ± 1,604  
French Franc      3,319,24      3,300,40      +0.43      +0.24      ± 1,364  
French Franc      6,904,03      6,920,47      +0.24      +0.26      ± 1,367  
Dutch Guilder      2,319,43      2,334,49      +0.65      +0.15      ± 1,502  
Irish Punt      0,768,61      0,774,03      +0.73      +0.22      ± 1,668  
Italian Lira      1483,58      1500,00      +1.15      +0.75      ± 1,052

Estimated volume total, Ecu 1,455 Pts 22, 15,004

Previous day's open int, Ecu 1,455 Pts 22, 15,004

Estimated volume total, Ecu 1,455 Pts 22, 15,004

Previous day's open int, Ecu 1,455 Pts 22, 15,004

Estimated volume total, Ecu 1,455 Pts 22, 15,004



## INSURANCES

**AA Friendly Society**  
 (Investment, Mort. M. & G. Inc. Wang  
 PO Box 93 Cardiff CF1 4NH  
 AA Friendly 31 June 12.— 13

**Abbey Life Assurance Co Ltd**  
 20 Holkham Road, Bournemouth  
 Prop. Ser. 1 2116 222  
 Equity Ser. 1 1354 135  
 Prop. Acc. Ser. 2 295.2 295.2  
 Equity Ser. 2 1584.8 1584.8  
 Selectors Acc. 201.4 201.4  
 Prop. Ser. 4 231.0 231.0

Manufacturers Life Insurance—Contd.	01-623 4200	Norwich Union Asset Management Ltd	0803 862986	Provincial Life Assurance Co Ltd (2)	0393 337373	Royal Heritage Life Assur. Co Ltd	0156	Scandin Life Assur.—Contd.
Position Fund Prices		PD Box 124, Norwich NR1 1JS		Saracensgate, Kendal, Cumbria LA9 4BE	0393 337373	Royal Heritage Life Assur. Co Ltd	111-2	Shandor Henderson Funds
Managed Inst.	120-1	MANA Funds	0603 862986	Managed Fd	570.7	Managed Fd	1054	Serial Selection
Acct.	120-2	Master Fund	570.8	Inst. Fd	207.0	Capital Fund	1054	Recovery
Property Inst.	120-3	Master Fund	58.4	Property Fd	220.9	Capital Fund	1054	Set of Books
Acct. Inst.	120-4	Master Fund	61.5	Equity Fd	647.7	Equity Fund	1054	Set of Books
Acct. Inst.	120-5	International Fund	54.5	Equity Fd	703.4	Equity Fund	1054	Income and Assets
Acct. Inst.	120-6	European Fund	54.5	Equity Fd	712.0	Equity Fund	1054	Income and Growth
Acct. Inst.	120-7	North American Fund	51.1	High Income	524.9	Equity Fund	1054	High Income
Acct. Inst.	120-8	Pacific Fund	51.2	Far East	450.3	Equity Fund	1054	Extra Income
Acct. Inst.	120-9	Fixed Interest Fund	50.7	North America	380.7	Equity Fund	1054	Excess Income
Acct. Inst.	120-10	Fixed Interest Fund	50.7	Special Siz.	220.8	Equity Fund	1054	Profit and G&R
Acct. Inst.	120-11	Inst. Linked Sec. Fund	45.8	Inst. Fd	216.7	Equity Fund	1054	Set of Books
Acct. Inst.	120-12	Deposit Fund	50.6	Convertible & Cfd Fd	154.1	Equity Fund	1054	Income
Acct. Inst.	120-13	Deposit Fund	50.6	American Income	114.3	Equity Fund	1054	Income
Acct. Inst.	120-14	Deposit Fund	50.6	GM Fund 20	20.7	Equity Fund	1054	Income
Acct. Inst.	120-15	Deposit Fund	50.6	European Income	101.4	Equity Fund	1054	Income
Acct. Inst.	120-16	Deposit Fund	50.6	Equity Fund 20	20.7	Equity Fund	1054	Income
Acct. Inst.	120-17	Deposit Fund	50.6	Equity Fund 50	50.7	Equity Fund	1054	Income
Acct. Inst.	120-18	Deposit Fund	50.6	Equity Fund 100	101.4	Equity Fund	1054	Income
Acct. Inst.	120-19	Deposit Fund	50.6	Equity Fund 200	201.4	Equity Fund	1054	Income
Acct. Inst.	120-20	Deposit Fund	50.6	Equity Fund 500	501.4	Equity Fund	1054	Income
Acct. Inst.	120-21	Deposit Fund	50.6	Equity Fund 1000	1001.4	Equity Fund	1054	Income
Acct. Inst.	120-22	Deposit Fund	50.6	Equity Fund 2000	2001.4	Equity Fund	1054	Income
Acct. Inst.	120-23	Deposit Fund	50.6	Equity Fund 5000	5001.4	Equity Fund	1054	Income
Acct. Inst.	120-24	Deposit Fund	50.6	Equity Fund 10000	10001.4	Equity Fund	1054	Income
Acct. Inst.	120-25	Deposit Fund	50.6	Equity Fund 20000	20001.4	Equity Fund	1054	Income
Acct. Inst.	120-26	Deposit Fund	50.6	Equity Fund 50000	50001.4	Equity Fund	1054	Income
Acct. Inst.	120-27	Deposit Fund	50.6	Equity Fund 100000	100001.4	Equity Fund	1054	Income
Acct. Inst.	120-28	Deposit Fund	50.6	Equity Fund 200000	200001.4	Equity Fund	1054	Income
Acct. Inst.	120-29	Deposit Fund	50.6	Equity Fund 500000	500001.4	Equity Fund	1054	Income
Acct. Inst.	120-30	Deposit Fund	50.6	Equity Fund 1000000	1000001.4	Equity Fund	1054	Income
Acct. Inst.	120-31	Deposit Fund	50.6	Equity Fund 2000000	2000001.4	Equity Fund	1054	Income
Acct. Inst.	120-32	Deposit Fund	50.6	Equity Fund 5000000	5000001.4	Equity Fund	1054	Income
Acct. Inst.	120-33	Deposit Fund	50.6	Equity Fund 10000000	10000001.4	Equity Fund	1054	Income
Acct. Inst.	120-34	Deposit Fund	50.6	Equity Fund 20000000	20000001.4	Equity Fund	1054	Income
Acct. Inst.	120-35	Deposit Fund	50.6	Equity Fund 50000000	50000001.4	Equity Fund	1054	Income
Acct. Inst.	120-36	Deposit Fund	50.6	Equity Fund 100000000	100000001.4	Equity Fund	1054	Income
Acct. Inst.	120-37	Deposit Fund	50.6	Equity Fund 200000000	200000001.4	Equity Fund	1054	Income
Acct. Inst.	120-38	Deposit Fund	50.6	Equity Fund 500000000	500000001.4	Equity Fund	1054	Income
Acct. Inst.	120-39	Deposit Fund	50.6	Equity Fund 1000000000	1000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-40	Deposit Fund	50.6	Equity Fund 2000000000	2000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-41	Deposit Fund	50.6	Equity Fund 5000000000	5000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-42	Deposit Fund	50.6	Equity Fund 10000000000	10000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-43	Deposit Fund	50.6	Equity Fund 20000000000	20000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-44	Deposit Fund	50.6	Equity Fund 50000000000	50000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-45	Deposit Fund	50.6	Equity Fund 100000000000	100000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-46	Deposit Fund	50.6	Equity Fund 200000000000	200000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-47	Deposit Fund	50.6	Equity Fund 500000000000	500000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-48	Deposit Fund	50.6	Equity Fund 1000000000000	1000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-49	Deposit Fund	50.6	Equity Fund 2000000000000	2000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-50	Deposit Fund	50.6	Equity Fund 5000000000000	5000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-51	Deposit Fund	50.6	Equity Fund 10000000000000	10000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-52	Deposit Fund	50.6	Equity Fund 20000000000000	20000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-53	Deposit Fund	50.6	Equity Fund 50000000000000	50000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-54	Deposit Fund	50.6	Equity Fund 100000000000000	100000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-55	Deposit Fund	50.6	Equity Fund 200000000000000	200000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-56	Deposit Fund	50.6	Equity Fund 500000000000000	500000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-57	Deposit Fund	50.6	Equity Fund 1000000000000000	1000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-58	Deposit Fund	50.6	Equity Fund 2000000000000000	2000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-59	Deposit Fund	50.6	Equity Fund 5000000000000000	5000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-60	Deposit Fund	50.6	Equity Fund 10000000000000000	10000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-61	Deposit Fund	50.6	Equity Fund 20000000000000000	20000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-62	Deposit Fund	50.6	Equity Fund 50000000000000000	50000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-63	Deposit Fund	50.6	Equity Fund 100000000000000000	100000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-64	Deposit Fund	50.6	Equity Fund 200000000000000000	200000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-65	Deposit Fund	50.6	Equity Fund 500000000000000000	500000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-66	Deposit Fund	50.6	Equity Fund 1000000000000000000	1000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-67	Deposit Fund	50.6	Equity Fund 2000000000000000000	2000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-68	Deposit Fund	50.6	Equity Fund 5000000000000000000	5000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-69	Deposit Fund	50.6	Equity Fund 10000000000000000000	10000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-70	Deposit Fund	50.6	Equity Fund 20000000000000000000	20000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-71	Deposit Fund	50.6	Equity Fund 50000000000000000000	50000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-72	Deposit Fund	50.6	Equity Fund 100000000000000000000	100000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-73	Deposit Fund	50.6	Equity Fund 200000000000000000000	200000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-74	Deposit Fund	50.6	Equity Fund 500000000000000000000	500000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-75	Deposit Fund	50.6	Equity Fund 1000000000000000000000	1000000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-76	Deposit Fund	50.6	Equity Fund 2000000000000000000000	2000000000000000000001.4	Equity Fund	1054	Income
Acct. Inst.	120-77	Deposit Fund	50.6	Equity Fund 5000000000000000000000	5000000000000000000001.4	Equity Fund	1054	











## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 47**

## NYSE COMPOSITE CLOSING PRICES

Continued from Page 46

12 Month High	Low	Stock	Div	PY	Slk	100s High	Low	Close	Chg	12 Month High	Low	Stock	Div	PY	Slk	100s High	Low	Close	Chg	
49	367	PHE	PC440	4	42	42	42	42	-1	317	317	Securis	1/2	3	13	68	751	74	75	+1
50	573	PHE	PC675	10	210	841	834	834	-1	205	205	SvCRes	4	1.5	22	235	265	265	265	+1
51	111	PHE	PC721	11	44	111	111	111	-1	125	125	Svenska	2.9	2.9	2.9	128	385	385	385	+1
52	704	PHE	PC732	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
53	111	PHE	PC733	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
54	127	PHE	PC734	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
55	128	PHE	PC735	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
56	165	PHE	PC736	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
57	71	PHE	PC737	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
58	71	PHE	PC738	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
59	121	PHE	PC739	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
60	121	PHE	PC740	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
61	165	PHE	PC741	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
62	71	PHE	PC742	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
63	121	PHE	PC743	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
64	121	PHE	PC744	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
65	165	PHE	PC745	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
66	71	PHE	PC746	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
67	121	PHE	PC747	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
68	121	PHE	PC748	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
69	165	PHE	PC749	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
70	71	PHE	PC750	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
71	121	PHE	PC751	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
72	121	PHE	PC752	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
73	165	PHE	PC753	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
74	71	PHE	PC754	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
75	121	PHE	PC755	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
76	121	PHE	PC756	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
77	165	PHE	PC757	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
78	71	PHE	PC758	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
79	121	PHE	PC759	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
80	121	PHE	PC760	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
81	165	PHE	PC761	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
82	71	PHE	PC762	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
83	121	PHE	PC763	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
84	121	PHE	PC764	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
85	165	PHE	PC765	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
86	71	PHE	PC766	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
87	121	PHE	PC767	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
88	121	PHE	PC768	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
89	165	PHE	PC769	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
90	71	PHE	PC770	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
91	121	PHE	PC771	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
92	121	PHE	PC772	11	44	111	111	111	-1	111	111	Svenska	2.9	2.9	2.9	128	385	385	385	+1
93	1																			

# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Steadier dollar spurs upturn in summer rally

#### WALL STREET

SPURRED by a rebounding dollar and bond market, Wall Street's summer stock market rally revived yesterday in moderately heavy trading, writes Roderick Oram in New York.

The US currency regained its recent vigour following comments from Japanese officials that it had further to rise. Bond prices rose 1/2 a point overnight and maintained the gains in New York.

The Dow Jones industrial average closed up 22.64 points at a record 2,451.05. Buying was concentrated in the large capitalisation blue chips, however, leaving broader market indices short of their recent gains.

The Standard & Poor's 500 index rose 2.11 to 308.96 and the New York and American stock exchange composite indices were up 1.15 to 173.55 and 0.28 to 337.55 and the over-the-counter composite index slipped 0.08 to 421.20.

The narrow focus on blue chips and moderate NYSE volume of 173.9m shares were seen as signs of institutional quarter-end portfolio window dressing. Advancing issues outpaced those declining by a ratio of three-to-two.

Reichhold Chemicals was the most spectacular performer, rising 518% to 360% on 2.4m shares. It said it was reviewing a takeover offer of \$52.4m from Dainippon Ink & Chemicals of Japan. Wall Street is expecting Reichhold to try a recapitalisation at around \$60 a share as a defence.

In other takeover related news, Dayton Hudson fell 51% to \$49.5. The Governor of Minnesota, the retailer's home state, called a special session of the legislature for yesterday afternoon to debate anti-takeover legislation. The company has been the subject of repeated bid speculation.

Burlington Northern jumped 54% to \$77.4. Mr Irwin Jacobs, the Minnesota-based corporate raider, was reported to have a 3 per cent stake in the railroad.

Gruntal rose 51% to 394. The regional securities broker agreed to a 50% a share offer from Home Group, an insurance holding company which was unchanged at \$20.4.

Chrysler rose 5% to \$35.4 on more than 1.6m shares. It was indicated on Wednesday for allegedly disconnecting mileometers on cars test-driven by employees but later sold.

#### SOUTH AFRICA

WITH the bullion price steady, gold share prices eased in quiet Johannesburg trading despite reports of record gold sales for 1986. The Department of Minerals announced gold sales comprised 50.8 per cent of mineral earnings and 68.7 per cent of export revenue last year.

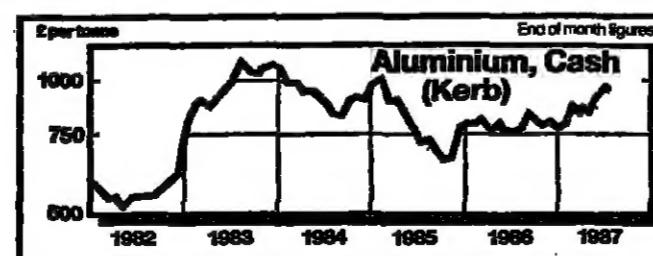
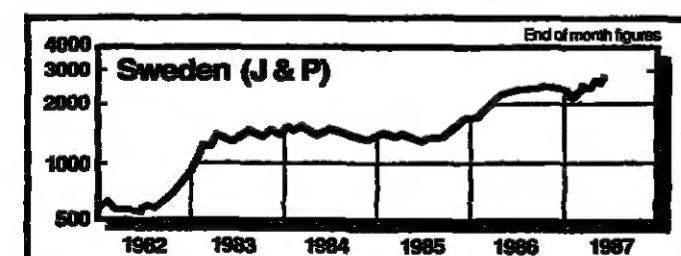
Randfontein gained R1 to R424

with the majority of other gold shares unchanged.

Other minings traded quietly. Val Reefs lost R5 to close at R397 and Beatrix slipped 25 cents to R19.

Diamond share De Beers eased 25 cents to end the day at R39.50 after climbing to R39.50. Samancor dropped 35 cents to R7.35.

#### KEY MARKET MONITORS



STOCK MARKET INDICES					
NEW YORK	June 25	Prev Year ago			
DJ Industrials	2,444.57	2,428.41	1,885.0		
Transport	1,037.18	1,027.57	782.13		
DJ Utilities	209.41	207.51	193.02		
S&P Comp.	308.50	306.85	246.53		
LONDON FT					
Ord	1,772.50	1,778.4	1,652.6		
SE 100	2,277.20	2,284.0	1,829.40		
A All-shr.	1,743.43	1,745.57	805.50		
A 500	1,269.43	1,273.51	881.86		
Gold miners	375.9	373.6	202.1		
A Long gilt	9.33	9.05	8.06		
World A/c Ind.	131.91	131.84	92.11		
(June 24)					
TOKYO					
Nikkei	25,031.35	24,882.75	17,516.8		
Tokyo SE	2,134.25	2,117.03	1,333.8		
AUSTRALIA					
All Ord.	1,742.8	1,738.5	1,196.7		
Metal & Min.	1,007.5	1,005.1	509.5		
ASIAHTRIA					
Credit Aktion	182.57	183.54	241.17		
BELGIUM SEE					
	4,785.50	4,784.50	3,976.78		
CANADA					
Toronto	2,771.8	2,767.1	2,133.0		
Met & Min.	2,771.8	2,762.6	3,058.2		
Industrial	1865.59	1,872.23	1,557.46		
DENMARK SEE					
SE	209.95	210.88	217.40		
FRANCE					
CAC Gen	397.80	405.0	353.7		
Ind. Tendance	98.90	99.90	84.16		

David Gardner in Mexico City looks at the first share launch since 1981

### Mexico sees first issue revival

THE BOOMING Mexico City stock exchange's first new issue of shares in an industrial company since 1981, before the financial collapse of 1982, was launched this week by International de Ceramica (Interceramica), the country's leading ceramic tile company.

Interceramica's Pesos 12bn (US\$1.5m)

issue is equivalent to 17.7 per cent of its paid in capital.

It is being launched onto a stock market whose 42-spot index had risen from 11,147 in January 1986 to 173,032 by Thursday. This represents a fivefold increase in dollar terms over 18 months.

The company is based in the northern border state of Chihuahua and dominates the ceramic tile business with market share of 38 per cent. It claims to be working at full capacity - against average capacity usage in the Mexican construction industry of only 30 per cent - and export about 10 per cent of its output.

The company reports net profits in the first four months of this year of Pesos 2.5bn on sales of Pesos 7.4bn, against net earnings for the whole of last year of Pesos 832m on Pesos 8.6bn turnover. Most of the new issue is earmarked, the company says, to prepay borrowings that financed a \$4.5m expansion of capacity last year.

Market analysts are surprised it has taken this long for a Mexican company to come out with a primary issue, particularly since bank credit has been monopolised by the Government for the past 18 months and interest rates have been at historic highs.

There have been a number of secondary issues, and capital in-

creases. Union Carbide Mexicana on Wednesday launched a Pesos 100m issue equivalent to 40.7 per cent of its paid in capital, for instance. Last week, Negromex, part of the major Desco holding company and one of the world's largest synthetic rubber producers, launched a successful capital increase.

The Bovespa index for São Paulo gained 6.4 per cent on Thursday to finish at 11,355. The index has gained 23.7 per cent in the last seven sessions, reflecting renewed investor confidence and bargain hunting of many shares trading well below book value.

Volume was Cruzado 1.6m (US\$3.6m).

The Rio exchange closed up 0.8 per cent on Thursday at 3,938 points on volume of Cru 811m.

ny says, to prepay borrowings that financed a \$4.5m expansion of capacity last year.

Market analysts are surprised it has taken this long for a Mexican company to come out with a primary issue, particularly since bank credit has been monopolised by the Government for the past 18 months and interest rates have been at historic highs.

Finally, the Government, as well as monopolising bank credit, has soaked up most capital market liquidity through three-month Treasury bills at over 100 per cent and auctioned off debt made credit cheaper than issuing equity.

Until the recent stock market boom most companies' stock was substantially undervalued.

Finally, the Government, as well as monopolising bank credit, has soaked up most capital market liquidity through three-month Treasury bills at over 100 per cent and auctioned off debt made credit cheaper than issuing equity.

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